

Dear Board of Supervisors,

I'm writing to comment on a few items on the 12/7/21 agenda.

5c-Fee Schedule- Currently because of the financial fluctuations in my industry, I am behind on paying my obligations, as are many many others. I encourage you to keep this in mind when creating the fee schedule.

8a- State Cultivation Tax Reform- PLEASE PLEASE get involved with Tax Reform at the State level. As a Cultivator I NEED your support to get rid of the Cultivation Tax so my Farm can survive.

8b- Equity Grant Fund- Please don't end up returning any funds to the State. We did not get in on this round of Grants available but am in dire need of funds to help keep my Farm open and running. We fully agree with MCA and the Memo they have sent in regards to this topic.

Thank you for your time and consideration!

Heather Haglund

District 3