| PART 1. GRA | ICATION. | CHECKING |
|-------------|----------|-----------|
| PARI I. UKA | ICATION. | CHECKLISI |

Instructions: To assist the CPUC Communications Division in verifying the completeness of your application, mark the box to the left of each item to indicate you provided the requested information and uploaded required additional materials with your application spreadsheet. For more details about these requirements, please review CPUC Decision D.22-02-026, Appendix 1.

| link | nk to D.20-22-026 Technical Assistance Decision and Guidelines | | | | |
|-----------|--|--|---|--|--|
| | 10 0.20-22 | | | | |
| # | Item Included? | Item | To Be Completed By Applicant (submit separately if indicated below) | | |
| 1 | 7 | Applicant Name and | County of Mendocino | | |
| Ľ | | Organization | | | |
| | | Authorized Local Agency | | | |
| | | or Tribal Leader Name | Provide information below: | | |
| | | and Title Address Line 1 | 501 Low Gap Road | | |
| \vdash | | Address Line 2 | Room 1010 | | |
| | | City | Ukiah | | |
| | | State | California | | |
| | | ZIP Code | 95482 | | |
| | | Website Address | mendocinocounty.org | | |
| | | Phone Number | 707-463-4441 | | |
| | | California Tribe? | N/A | | |
| | | Federal Tribal | N/A | | |
| | | Recognition? | | | |
| 2 | 7 | Key Project Contact (i.e., staff contract manager) | Provide information below: | | |
| | | First Name | Darcie | | |
| \square | | Last Name | Antle | | |
| | | Organization Position | Chief Executive Officer | | |
| | | Address Line 1 | 501 Low Gap Road | | |
| | | Address Line 2 | Room 1010 | | |
| | | City | Ukiah California | | |
| | | State ZIP Code | California 95482 | | |
| | | Email Address | ceo@mendocinocounty.org | | |
| | | Phone Number | 707-463-4441 | | |
| | | Grant Project | | | |
| 3 | 7 | Description | Provide information below: | | |
| | | Project Title | County of Mendocino Broadband Network Design | | |
| | | Brief Description | Strategically plan a robust fiber network, moving from conceptual network design and cost estimations to high level design and foundational planning, all the way through low-level design and engineering to create constructible network designs that are shovel- ready in and around priority unserved/underserved areas. Grant includes professional network design services consultant, UTOPIA Fiber network design management consultant, and actual/not to exceed 8% Administrative costs. | | |
| | | Project Location | County of Mendocino - Unincorporated Area | | |
| 4 | 7 | | Submit as separate attachment(s) and check box to | | |
| Ľ | Ľ | Letter of Support | indicate included. | | |
| | V | Project Proposal (if planning to use in-house staff) or Proposed | Submit as a separate attachment(s) and check box to indicate included. | | |
| 5 | | Contract (if planning to outsource work) | Must include: (1) the project scope of work for a consultant and/or staff to carry out the Local Agency Technical Assistance; (2) detailed cost estimate including hourly rates and estimated total hours for each person; and (3) proposed timeline for completion; (4) geographic basis for the proposed project area (such as by Census Block) sufficient to demonstrate broadband need. If the applicant intends, as part of the project, to (a) complete multiple work products (i.e. joint powers agreement(s), feasibility studies, etc.) and (b) request partial payment for work product(s) completed | | |
| | | | before the project's completion, all potential work products must be outlined and supported in the contract or proposal, and listed separately in the Budget Summary. | | |

| | PART 1. GRANT APPLICATION CHECKLIST | | |
|--|--|-----------------------------|---|
| Instructions: To assist the CPUC Communications Division in verifying the completeness of your application, mark the box to the left of each item to indicate you provided the requested information and uploaded required additional materials with your application spreadsheet. For more details about these requirements, please review CPUC Decision D.22-02-026, Appendix 1. | | | |
| lin | to D.20-22 | -026 Technical Assistance I | Decision and Guidelines |
| # | Item To Be Completed By Applicant # Included? Item | | |
| 6 | | Proposed Total Budget | |
| | i | (\$) | 500,000 |
| - | , <u>v</u> | | 500,000 Provide information in Tab 2 (Project Summary) of this spreadsheet and check box to indicate included. |

| 8 | Y | Budget Summary | Provide information in Tab 3 (Budget Summary) of this spreadsheet and check box to indicate included. |
|----|---|---|--|
| 9 | | Name of Organization to Receive Payment (Local Agency or Tribal Entity) | County of Mendocino |
| | | Address Line 1 | 501 Low Gap Road |
| | | Address Line 2 | Room 1010 |
| | | City | Ukiah |
| | | State | California |
| | | Zip Code | 95482 |
| | | Website Address | mendocinocounty.org |
| | | Phone Number | 707-463-4441 |
| 10 | 1 | Affirmation of Incremental Staff Hours | I, the undersigned, affirm that any staff hours expended on reimbursable activities, and for which reimbursement will be requested, are incremental to the pre-grant award scope of work and would not be performed by the staff person absent the grant award. |
| 11 | | Agreement for 24- Month Completion | I, the undersigned, acknowledge that the project must be completed within 24-months from the date of Commission approval of the grant. |
| 12 | V | Notarized Affidavit (separate form, upload with submission) | Submit separate required form and check box to indicate included. The form can be found on the LATA website: https://www.cpuc.ca.gov/industries-and- topics/internet-and-phone/broadband- implementation-for-california/local-agency- technical-assistance |
| 13 | 7 | Electronic Signature | Darce ante |

PART 2: PROJECT SUMMARY

Instructions: Please provide the following information about a broadband technical assistance project that supports a local agency or Tribe. Project types may include but are not limited to: needs assessments, market studies, broadband strategic plans, business plans; environmental, feasibility, engineering design studies or reports; forming a joint powers authority; consultant and community-based organization services.

| Name and Location of Proposed Grant Project | County of Mendocino Broadband Network Design |
|--|--|
| Type of Project and Scope | Fiber Network Design - Strategically plan a robust fiber network, moving from conceptual network design and cost estimations to high level design and foundational planning, all the way through low-level design and engineering to create constructible network designs that are shovel-ready in and around priority unserved/underserved areas. Grant includes professional network design services consultant, and actual/not to exceed 8% Administrative costs. The budget for the network design proposes in the scope of work from Tilson Technology will be conducted on a flat-fee (fixed rate) basis, inclusive of all time and materials. The first two projects within the proposed scope, 1) Conceptual Network Design and Cost Estimates, and 2) Refined High-Level Design and Foundational Planning, will not exceed \$25,000 and \$40,000 respectively. The third project within the proposed scope, 3) Low Level Design and Engineering, is proposed on a per linear foot basis (\$1.93/linear foot). This is an industry standard methodology for low level network design work and the amount proposed is well within the realm of reasonableness. UTOPIA Fiber will perform network design and engineering management on behalf of the applicant and Golden State Connect Authority at the budgeted rate of 3% of the Tilson Technology budget. Administrative (indirect) budget item estimated at actual and not to exceed 8%, of which 3% would reimburse Golden State Connect Authority and 5% would reimburse |
| Total Budget (\$) | \$500,000 |
| Project Timeline (include start and end dates, must | October 2022 - November 2023 - (Will make every |
| be completed within 24 months) | effort to accelerate project) The technical assistance grant will support the development of low-level, shovel-ready network |
| How will the proposed technical assistance grant | designs for priority areas in and around |
| support broadband infrastructure deployment to | unserved/underserved areas of the county. The plans |
| unserved and/or underserved households and | will be developed in consultation with Golden State |
| businesses at speeds of at least 100 Mbps upload | Connect Authority and overseen by UTOPIA Fiber to |
| and download speeds? | ensure compatibility with open-access fiber deployment model to reliably meet and exceed 100/100 Mbps speed. |
| Summary of consultant/staff/team experience - Upload resume qualifications separately | Every member of the Broadband Network Design consulting project team, comes with deep experience and knowledge in the network design, engineering, open-access broadband deployment, and/or project management fields. |

PART 2: PROJECT SUMMARY

Instructions: Please provide the following information about a broadband technical assistance project that supports a local agency or Tribe. Project types may include but are not limited to: needs assessments, market studies, broadband strategic plans, business plans; environmental, feasibility, engineering design studies or reports; forming a joint powers authority; consultant and community-based organization services.

| Name and Location of Proposed Grant Project | County of Mendocino Broadband Network Design |
|---|---|
| Short description of the project suitable for posting | The proposed technical assistance grant will fund |
| on the Commission's web page. [see example | network design services for priority areas in and |
| below] | around unserved/underserved areas of Mendocino |
| | County. The network design process will include |
| | development of Conceptual Network Designs and Cost |
| | Estimations; High-Level Design and Foundational |
| | Planning; leading to Low-Level Design and Engineering |
| | of constructible and shovel-ready project area(s) that |
| | will provide service to households and businesses |
| | that, upon completion, will reliably meet or exceed |
| | 100/100 Mbps speed. This project will be completed |
| | well within the 24-month timeline. |
| | |
| | The network design project(s) proposed in this grant |
| | application will bring quality broadband to a county in |
| | need of reliable connectivity for increasing health and |
| Other Information | safety reasons (wildfire, landslides, resource |
| | management, and emergency road issues), as well as |
| | for economic and quality of life reasons. |
| | |
| | |
| | al Agency Technical Assistance Study |

The proposed technical assistance grant will fund development of a Broadband Strategic Plan for City X. This plan will outline a strategy that is expected to result in broadband infrastructure projects designed to provide service to unserved or underserved households and businesses and that are designed to, upon completion, reliably meet or exceed symmetrical 100 Mbps download and upload speeds. This project will be completed within the 24-month timeline.

| PART 3. BUDGET SUMMARY | | | | | | |
|---|---|---|--------------------------------------|--------------|--------------|---------------|
| <i>Instructions:</i> Please provide the following budget summary information for your proposed grant project. Identify each reimburseable work product expected to result from the proposed contract (if outsourcing) or project proposal (if inhouse staff). Add additional space if needed. | | | | | | |
| Applicant (Local Agency or Tribe): County of Mendocino | | | | | | |
| Project Name: County of Mendocino Broadband Network Design | | | | | | |
| | | Year 1 | | Ye | ar 2 | |
| Budget Line Item | Work Product | Work Product | Work Product | Work Product | Work Product | |
| Work Product Title (e.g, RFP Development, Needs Assessment, Strategic Broadband Plan) | Conceptual Network Designs and Cost Estimation | Refined High- Level Design and Foundational Planning | Low-Level Design and Engineering* | | | |
| Timeline (weeks from project start) | Weeks 1-8 | Weeks 9-20 | Weeks 21 -52 | | | |
| Work Product Costs (for consultants, subconsultants, organizations, and/or staff) | Cost | Cost | Cost | Cost | Cost | TOTAL |
| Network Design - Tilson | \$ 25,000.00 | \$ 40,000.00 | \$ 381,259.00 | | | \$ 446,259.00 |
| Network Design Management - UTOPIA Fiber | \$ 750.00 | \$ 1,200.00 | \$ 11,791.00 | | | \$ 13,741.00 |
| | | | | | | |
| Total Work Product Costs (for consultants, subconsultants, organizations, and/or staff) | \$ 25,750.00 | \$ 41,200.00 | \$ 393,050.00 | \$ - | \$- | \$ 460,000.00 |
| Total Administrative Costs** (see Note) | \$ 2,060.00 | \$ 3,296.00 | \$ 34,644.00 | \$ - | \$ - | \$ 40,000.00 |
| TOTAL COSTS | \$ 27,810.00 | \$ 44,496.00 | \$ 427,694.00 | \$- | \$ - | \$ 500,000.00 |

*Completed at \$1.93/linear foot

**Actual or not to exceed 8% of grant - 3% GSCA and 5% County

Note:

Administrative costs are defined as indirect overhead costs attributable to a project, per generally accepted accounting principles (GAAP), and the direct cost o f complying with Commission administrative and regulatory requirements related to the grant itself. Up to 15% of administrative costs may be associated with the securing or completion of reimbursable work products, other than the cost of local agency staff hours. (D.22-02-026, Attachment 1 at 2)

PART 4: GEOGRAPHIC INFORMATION

Instructions: Please provide a description of the geographic location(s) that the applicant intends for service to be provided as a result of the technical assitance project(s). The CPUC requests this information since local agencies with geographically overlapping jurisdictions are encouraged to collaborate. Applicant(s) should provide as much detail on the intended geographic location(s) as possible

| Information Dominant- | Instructions | Desperance |
|---------------------------|---|--|
| Information Requested | Instructions | <u>Response</u> |
| | Choose from drop down on right. | county (including a county service area) |
| Type of Local Agency | Describe type of Local Agency if not in dropdown. | |
| | Provide a short description of the intended | Intended priority locations are |
| | geographic location(s) (e.g. city limits, county | unserved/underserved and surrounding |
| Describe Project Location | limits, utility service area) to assist in the review | areas in unincorporated county. |
| | of this application. | |
| | Submit as separate document and note the file | |
| | name in this field (if submitting via email). | |
| | | |
| | The 'Data Query Tool' on CPUC's California | |
| | Interactive Broadband Map can be used to export | |
| | census blocks into a CSV file by manually selecting | |
| | regions on the map. | |
| | (https://www.broadbandmap.ca.gov/) | |
| | | |
| | If Census Blocks are not currently known, the | |
| | Data Query Tool can also be used to create CSV | |
| | files of other types of political boundaries | |
| | | |
| | (counties, Tribal Areas, etc.) and can be provided | |
| | in a separate file. Additional information on the | |
| | intended geographic location(s) can be listed in | |
| Census Block(s) | the relevant fields below. | |
| | | |
| | | |
| | If Census Block(s) are not currently known, | |
| | provide the following information on intended | |
| | geographic location(s): | |
| | | County of Mendocino |
| | City/Cities | - |
| | | 95410, 95415, 95417, 95417, 95418, |
| | | 95418, 95420, 95427, 95428, 95429, |
| | | 95429, 95432, 95437, 95445, 95449, |
| | Zip Codes | 95454, 95456, 95459, 95460, 95463, |
| | | 95463, 95466, 95468, 95469, 95470, |
| | | 95481, 95482, 95488, 95490, 95494, |
| | | 95585, 95587 |
| | Other Unique Geographic Data | |
| | (describe and provide list) | |
| | | |
| | A shapefile and/or map of the intended | |
| | geographic location(s) may be submitted as | |
| | separate document(s) instead of Census Blocks. | |
| | | |
| Shapefile and/or Map | Indicate via the drop down whether a shapefile or | |
| | map is included in relevant fields below: | |
| | | |
| | Shapefile included? | |
| | Name of Shapefile (if included, "N/A" if not): | Grant_Project_Bnd_082222 |
| | Map Included? | |
| | Name of Map file (if included, "N/A" if not): | |

CALIFORNIA PUBLIC UTILITIES COMMISSION LOCAL AGENCY TECHNICAL ASSISTANCE (LATA) PROGRAM

RURAL CALIFORNIA BROADBAND NETWORK DESIGN PROJECT PROPOSAL

Rural California is often the most negatively impacted by broadband services – either the quality, reliability, and choice is limited, or non-existent. With increasing disasters in the form of wildfire, landslides, and emergency road issues in remote locations, coupled with more and more requirements on resource management as related specifically to monitoring and measuring water use and levels, pesticides use, and crop and farm animal management, rural California has unique public health and safety situations that desperately call for connectivity. Lack of access to quality and reliable internet is not a problem that rural California is suffering alone, however, a much higher percentage of rural California is without access to quality broadband than any other part of California. This situation brings with it significant socio-economic impacts, as well, in areas such as education, job training and hiring, healthcare, business development, business attraction, and access to financial resources and tools.

Rural California has taken a big step forward to alleviate the situation that exists. In December 2021, thirty-nine rural counties formed Golden State Connect Authority (GSCA), a joint powers authority focused on advancing the deployment of broadband across their footprints. GSCA is working with the member counties to introduce a new model of broadband deployment in rural California – open-access, public-benefit, municipal broadband. To accomplish this goal, GSCA has assembled a team of seasoned professionals who will assist with the launch of this model in identified project areas across the thirty-nine member county area that need quality, accessible, affordable broadband.

While this model of broadband deployment is new to rural California, it is prevalent in states outside of California. The GSCA Team includes UTOPIA Fiber as the Operational Partner, currently the largest openaccess municipal network in the U.S.; Key Bank Capital Markets as bond issuer, among the most experienced in the municipal broadband bond arena with clients from all over the U.S.; Lewis Robertson, et. al. will serve as Financial Advisor to GSCA, as they have to many municipalities across the U.S. GSCA member counties will also be partners in this endeavor. GSCA is approaching the implementation of open-access municipal broadband in true partnership with our member counties, and cities, that choose to welcome this new model within their communities.

To advance deployment of such a model, the need for pre-deployment network design services is critical. It is proposed that member counties and cities desiring to be included in the GSCA open-access municipal broadband network use the unique opportunity provided by the CPUC LATA program to apply for funds that will result in construction-ready, low-level network designs for priority unserved/under-served areas of their jurisdictions.

As such, it is proposed that applications for rural broadband network design be structured in the following manner. Each GSCA member county desiring to participate in the LATA program for this purpose would enter an MOU with GSCA for the purpose of engaging network design professionals in

the development of network designs for the priority unserved/under-served project areas within their jurisdictions. GSCA would contract with Tilson Technology on behalf of each member that was awarded LATA program funds for professional network design services. Similarly, GSCA will enter a Master Memorandum of Understanding (MOU) with UTOPIA Fiber for engineering and network design management, advising and directing the work of Tilson, on behalf of each member that was awarded LATA program funds for professional network design services.

The program of work will be divided into three distinct project areas, each intended to serve as standalone work products that would be submitted to the CPUC for reimbursement. The three distinct project areas include:

- 1. Conceptual Network Design and Cost Estimation Anticipated to take 1-2 months
- 2. Refined High-Level Design and Foundational Planning Anticipated to take 2-3 months
- 3. Low-Level Design and Engineering Anticipated to take 3-6 months

*In all cases, every effort will be made to condense timelines and complete all phases as soon as possible

Tilson Technology has provided scopes for each of these three projects (in the attached Agreements document) and proposed a flat fee/fixed rate for each of the three project areas (inclusive of all time and material). Projects 1 & 2 above are proposed at \$25,000 and \$40,000 respectively, and Project 3 is proposed on a per linear foot basis (\$1.93/linear foot). This is an industry standard methodology for low level network design work and the amount proposed is well within the realm of reasonableness.

UTOPIA Fiber will perform engineering and network design consulting at the budgeted rate of 3% of the Tilson Technology expenses. Administrative (indirect) budget item is estimated at actual or not to exceed 8%, of which 3% would reimburse GSCA and 5% would reimburse the member county/city for administrative support.

The proposed structure will allow for rural counties that are under-resourced and/or under-staffed to undertake pre-deployment projects that will ultimately serve to advance broadband deployment across their communities. GSCA will manage the grant and the associated work product to ensure it meets required standards and milestones associated with the specific projects presented in the scopes of work. This structure will also alleviate cash flow issues presented by the "reimbursement" approach for many rural counties, as GSCA assumes the role as contractor of the professional services.

Attached to this Project Proposal you will find:

- Memorandum of Understanding Between Golden State Connect Authority and County/City, with attachments that include scopes of work:
 - Golden State Connect Authority Agreement for Professional Services with Tilson Technology Management
 - Memorandum of Understanding Between Golden State Connect Authority and Utah Telecommunication Open Infrastructure Agency Regarding Engineering Management Services
 - Applicant Budget Summary

MEMORANDUM OF UNDERSTANDING BETWEEN GOLDEN STATE CONNECT AUTHORITY AND COUNTY OF MENDOCINO REGARDING IMPLEMENTATION OF LOCAL AGENCY TECHNICAL ASSISTANCE GRANT

THIS MEMORANDUM OF UNDERSTANDING ("MOU") is dated

, 2022 and made between **GOLDEN STATE CONNECT AUTHORITY** ("GSCA") and **COUNTY OF MENDOCINO** ("County"). This MOU is made in reference to the following facts:

RECITALS:

- (a) GSCA is a joint powers authority organized and existing under Chapter 5 (commencing with Section 6500) of Division 7 of Title 1 of the Government Code.
- (b) Under that certain Golden State Connect Authority Joint Exercise of Powers Agreement, GSCA is authorized to establish and operate programs and projects to facilitate the provision and expansion of broadband internet access service in rural communities, and to acquire, construct, improve, and maintain broadband infrastructure and operate broadband internet access service.
- (c) County is a political subdivision of the State of California, and a full Member of GSCA. County is authorized to acquire, construct, improve, and maintain broadband infrastructure and operate broadband internet access service under Government Code section 26231.
- (d) County is applying for grant funding from the California Public Utilities Commission's Local Agency Technical Assistance program. If approved, this grant funding will cover the cost of preparing conceptual network design and cost estimation, refined high-level design and foundational planning, and low-level design and engineering for portions of a proposed open access broadband internet access network serving certain areas within County's boundaries.
- (e) In the event that County is awarded a grant under the Local Agency Technical Assistance program, GSCA desires to assist County in implementing the grant by undertaking responsibility for performance of the grant-funded work, as set forth herein.
- (f) Under the Joint Exercise of Powers Act (Gov. Code, §§ 6500 et seq.), GSCA and County (collectively, the "Parties") are authorized to enter into an agreement to jointly exercise any power common to both entities.

THEREFORE, THE PARTIES SHALL JOINTLY EXERCISE THEIR COMMON POWER AS FOLLOWS:

- 1. <u>Recitals Incorporated</u>. The above recitals are true and correct, and are hereby incorporated into this MOU.
- 2. <u>Authority.</u> This MOU is authorized by Government Code sections 6500 et seq., 26227, 26231, and 53703.
- 3. <u>No Separate Entity</u>. This MOU does not create an agency or entity that is separate from the parties to the agreement.
- 4. <u>Responsibilities of County</u>. County shall do all of the following:

a. Submit a timely application for grant funding from the California Public Utilities Commission's Local Agency Technical Assistance program, consistent with the scope of work set forth in the proposed Agreement for Professional Services and Memorandum of Understanding between Golden State Connect Authority and Utah Telecommunication Open Infrastructure Agency Regarding Engineering Management Services, collectively attached hereto as **Attachment 1**, and the Local Agency Technical Assistance Application Budget Summary, attached hereto as **Attachment 2**.

b. In the event the application is approved, submit all documentation necessary to accept and receive the grant funds, with the assistance of GSCA as set forth in Section 5.

c. Submit timely payment requests to the California Public Utilities Commission, in accordance with the approved grant, upon receipt of invoices from GSCA.

d. Upon receiving payment(s) from the California Public Utilities Commission under the grant, compensate GSCA as set forth in Section 6.

e. Timely make all reports to the California Public Utilities Commission required under the grant, with the assistance of GSCA as set forth in Section 5.

5. <u>Responsibilities of GSCA</u>. GSCA shall do all of the following:

a. In the event the grant application is approved, promptly enter into an Agreement for Professional Services and a Memorandum of Understanding between Golden State Connect Authority and Utah Telecommunication Open Infrastructure Agency Regarding Engineering Management Services in substantially the forms attached hereto as Attachment 1.

b. Administer and oversee the performance of services under the foregoing agreements to ensure completion of the scope of work set forth therein in accordance with the terms of the approved grant.

c. Compensate the contractors under the foregoing agreements in accordance with the terms of those agreements and the approved grant, and submit timely invoices for reimbursement to County.

d. Submit timely invoices to County for GSCA's administrative staff costs in accordance with Section 6 and the approved grant.

e. Assist the County in preparing and submitting any documentation necessary to accept and receive the grant funds, and in making any necessary reports and payment requests to the California Public Utilities Commission in accordance with the terms of the grant.

f. Have full responsibility for performance of the grant-funded work and compliance with the terms of the approved grant, except as otherwise expressly set forth herein.

6. <u>Fiscal Provisions</u>. County shall make payment to GSCA from Local Agency Technical Assistance grant funds received by the County for services provided hereunder, as follows.

a. County shall reimburse GSCA for all amounts paid to the contractors under the Agreement for Professional Services and the Memorandum of Understanding between Golden State Connect Authority and Utah Telecommunication Open Infrastructure Agency Regarding Engineering Management Services.

b. County shall further reimburse GSCA for all costs incurred for GSCA staff to perform the services set forth in Section 5, at GSCA's actual cost, including indirect costs allowable under the uniform cost principles promulgated by the United States Office of Management and Budget, not to exceed \$15,000.

c. GSCA will submit invoices to County for the foregoing amounts in the time and manner consistent with the approved grant.

d. The maximum amount payable to GSCA under this MOU shall not exceed \$475,000, or ninety-five percent (95%) of the grant amount awarded under the California Public Utilities Commission's Local Agency Technical Assistance program, whichever is less.

- 7. <u>Term</u>. This Agreement shall commence upon award of funding for the proposed work under the Local Agency Technical Assistance program, and terminate upon completion of, and final payment for, all services set forth in this MOU. If the Local Agency Technical Assistance grant application submitted by GSFA is not approved, this MOU shall be of no further force or effect.
- 8. <u>Compliance with Law</u>. GSCA and County shall perform all functions related to the services or activities described herein in accordance with all applicable federal, state, and local laws, ordinances, regulations, and rules, and in accordance with the terms of the aforementioned grant.

- 9. <u>Independent Contractor</u>. GSCA shall, during the entire term of this MOU, be construed to be an independent contractor and nothing in this MOU is intended nor shall be construed to create an employer-employee relationship, a joint venture relationship, or to allow County to exercise discretion or control over the professional manner in which GSCA performs the services which are the subject matter of this contract. GSCA staff performing services under this MOU not be deemed employees of County for any purpose.
- 10. <u>Indemnification</u>. In lieu of and notwithstanding the pro rata risk allocation which might otherwise be imposed between the parties hereto pursuant to Government Code section 895.6, the parties agree that all losses or liabilities incurred by a party shall not be shared pro rata but instead the parties agree, pursuant to Government Code section 895.4, as follows:
 - a. GSCA shall hold harmless, defend, and indemnify County, its agents, officers, and employees, against all claims, suits, actions, costs, expenses (including but not limited to reasonable attorney's fees, expert fees, litigation costs, and investigation costs), damages, judgments or decrees by reason of any person's or persons' bodily injury, including death, or property (including property of County) being damaged by the negligent acts, willful acts, or errors or omissions of GSCA, or any person employed by or under GSCA in any capacity, during the provision of services provided for herein, except when the injury or loss is caused by the sole negligence or intentional wrongdoing of County.
 - b. County shall hold harmless, defend, and indemnify GSCA, its agents, officers, and employees, against all claims, suits, actions, costs, expenses (including but not limited to reasonable attorney's fees, expert fees, litigation costs, and investigation costs), damages, judgments or decrees by reason of any person's or persons' bodily injury, including death, or property (including property of GSCA) being damaged by the negligent acts, willful acts, or errors or omissions of County, or any person employed by or under County in any capacity, during the provision of services provided for herein, except when the injury or loss is caused by the sole negligence or intentional wrongdoing of GSCA.
- 11. <u>Insurance</u>. GSCA and County shall each secure and maintain in full force and effect during the full term of this agreement commercial general liability insurance or participation in a self-insurance program with limits of liability of not less than \$1 million combined single limit bodily injury and property damage. Policies shall be written by carriers reasonably satisfactory to each party. On request, a certificate evidencing the insurance requirements of this paragraph shall be provided.

- 12. <u>No Third Party Beneficiary</u>. Nothing in this MOU shall be construed to create any rights of any kind or nature in any other party not a named party to this MOU.
- 13. <u>Authorization</u>. Each party executing this MOU and each person executing this MOU in any representative capacity, hereby fully and completely warrants to all other parties that he or she has full and complete authority to bind the person or entity on whose behalf the signing party is purporting to act.
- 14. <u>Entire Agreement/Amendments</u>. This MOU supersedes all previous agreements or understandings, and constitutes the entire understanding between the parties with respect to the above referenced services, terms of compensation, and otherwise. This MOU shall not be amended, except in a writing that is executed by authorized representatives of both parties.
- 15. <u>Governing Law and Venue</u>. This agreement shall be deemed to be made in, and shall be governed by and construed in accordance with the laws of the State of California (excepting any conflict of laws provisions which would serve to defeat application of California substantive law). Venue for any action arising from this agreement shall be in Sacramento County, California.
- 16. Notices. Any notice required to be given pursuant to the terms and provisions of this MOU shall be in writing and shall be sent first class mail to the following addresses:

GSCA:

Golden State Connect Authority Attn: Executive Director 1215 K Street, Suite 1650 Sacramento, CA 95814

County:

IN WITNESS WHEREOF, GSCA and County have executed this Memorandum of Understanding on the day and year set forth below.

| Date: | GOLDEN STATE CONNECT AUTHORITY |
|-------|--------------------------------|
| | Ву: |
| | Executive Director |
| Date: | COUNTY OF MENDOCINO |
| | By: |
| | Chair, Board of Supervisors |

ATTACHMENT 1

Golden State Connect Authority Agreement for Professional Services with Tilson Technology Management

Memorandum of Understand Between Golden State Connect Authority and Utah Telecommunication Open Infrastructure Agency Regarding Engineering Management Services

GOLDEN STATE CONNECT AUTHORITY

AGREEMENT FOR PROFESSIONAL SERVICES

WITH

TILSON TECHNOLOGY MANAGEMENT

<u>([NAME OF COUNTY OR CITY])</u>

This Professional Services Agreement ("Agreement") is made by and between the Golden State Connect Authority, a Joint Exercise of Powers Authority and political subdivision of the State of California, ("GSCA") and Tilson Technology Management, ("Contractor" or "Tilson"), and is effective as of the latest date corresponding to the signatures below.

In consideration of the mutual covenants and conditions set forth in this Agreement, the parties hereby agree as follows:

 SERVICES TO BE PROVIDED. As directed by GSCA, Contractor shall perform the services described in Exhibit A in conformity with the terms of this Agreement. The services are generally described as the following scope items/work products: (1) Conceptual Network Design and Cost Estimation for potential project areas throughout ______ County; (2) Refined High-Level Design and Foundational Planning for project areas selected by GSCA; and (3) Low-Level Design and Engineering for project areas selected by GSCA.

The proposed network design shall be primarily underground, within existing public road rights-of-way, unless otherwise directed by GSCA.

Upon completion of each scope item/work product set forth in **Exhibit A**, Contractor shall submit a report for that item setting forth the information described **Exhibit A**, including any conclusions and recommendations. Each report shall further include all of the following:

- Short summary of the work product(s) created for that scope item.
- A short description of the work completed that is suitable for submission to GSCA's funding sources.
- Identification of areas where GSCA may deploy broadband infrastructure stemming from this work, suitable for submission to GSCA's funding sources.
- An acknowledgement, on the cover page, that: "Funding for this project has been provided in part through a grant for Local Agency Technical Assistance from a program administered by the California Public Utilities Commission."

Contractor shall cooperate with GSCA's assigned engineering manager, Utah Telecommunication Open Infrastructure Agency (UTOPIA) in the performance of all services hereunder, unless otherwise directed by GSCA.

2. **PAYMENTS BY GSCA.** GSCA shall pay Contractor for all services satisfactorily provided herein in accordance with the payment provisions set forth in **Exhibit B**, subject to the

limitations set forth in this Agreement. The payments specified in Exhibit B shall be the only payments to be made to Contractor for services rendered pursuant to this Agreement. The total amount payable by GSCA to Contractor under this Agreement shall not exceed the sum of \$______.

3. **TERM.** The term of this Agreement is from <u>to</u>, unless sooner terminated pursuant to the terms of this Agreement. This Agreement is of no force or effect until signed by both Contractor and GSCA, and Contractor may not commence work before GSCA signs this Agreement.

4. **PERFORMANCE STANDARDS.**

- 4.01. Contractor warrants that its agents, employees, and subcontractors performing services under this Agreement are specially trained, experienced, competent, and appropriately licensed to perform the work and deliver the services required hereunder, and are not employees of the GSCA, or immediate family of an employee of GSCA.
- 4.02. Contractor, its agents, employees, and subcontractors shall perform all work in a safe and skillful manner and in compliance with all applicable laws and regulations.
- 4.03. Contractor shall furnish, at its own expense, all materials, equipment, and personnel necessary to carry out the terms of this Agreement, except as otherwise specified herein.

5. PAYMENT CONDITIONS.

- 5.01. Contractor shall submit to GSCA an invoice on a form acceptable to GSCA. If not otherwise specified, the Contractor may submit such invoice periodically or at the completion of services, but in any event, not later than 30 days after completion of services. The invoice shall set forth the amounts claimed by Contractor for the previous period, together with an itemized basis for the amounts claimed, and such other information pertinent to the invoice as GSCA may require. GSCA will make payment of all undisputed amounts within 30 days of receipt of Contractor's invoice.
- 5.02. The compensation paid to Contractor hereunder is inclusive of all expenses, costs, fees, or charges incurred by Contractor for services provided under this Agreement.

6. **TERMINATION.**

6.01. <u>Termination Without Cause</u>. GSCA may terminate the Agreement without cause by giving written notice setting forth the effective date of termination to the Contractor at least 30 days prior to the effective date. In such event, the amount payable under this

Agreement shall be reduced in proportion to the services provided prior to the date of termination.

- 6.02. <u>Termination for Cause.</u> GSCA may cancel and terminate this Agreement for good cause effective immediately upon written notice to Contractor. "Good cause" herein includes, but is not limited to, the failure of the Contractor to perform the required services at the time and in the manner provided herein. If GSCA terminates this Agreement for good cause, GSCA may be relieved of the payment of any consideration to Contractor and GSCA may proceed with the work in any manner which GSCA deems proper. The cost to GSCA shall be deducted from any sum due herein to Contractor.
- 7. INDEMNIFICATION. Contractor shall indemnify, defend and hold harmless the GSCA, and its elected and appointed officials, directors, officers, employees, agents, and volunteers, from any and all claims, causes of action, damages, losses, expenses, fines, penalties, judgments, demands and defense costs, whether in law or equity (including, without limitation, actual, direct, out-of-pocket costs and expenses and amounts paid in compromise or settlement and reasonable outside legal fees arising from litigation of every nature or liability of any kind or nature including civil, criminal, administrative or investigative) (collectively, "Claim") arising from or related to the services performed by Contractor under this Agreement or the actions or inactions of Contractor, or accruing or resulting to any and all contractors, subcontractors, materialmen, laborers and any other person, firm or corporation furnishing or supplying work, services, materials or supplies in connection with the performance of Contractor's duties and services hereunder, except such loss or damage that was caused by the sole, active negligence or willful misconduct of GSCA. Contractor shall, at its own expense, defend any suit or action founded upon a claim of the foregoing. GSCA shall promptly notify Contractor of any claim made in connection with the performance of services rendered hereunder.

Notwithstanding the foregoing, to the extent that the services or work hereunder include design professional services subject to Civil Code section 2782.8, Contractor's duty to indemnify and defend shall only be to the maximum extent permitted of the law.

This section shall survive the termination or expiration of this Agreement.

- 8. **INSURANCE.** Contractor shall at all times maintain in force the insurance coverage required herein. Contractor shall send GSCA annual certificates of insurance without demand by GSCA. Failure by Contractor to maintain such insurance is a default of this Agreement which entitles GSCA, in its sole discretion, to terminate this Agreement immediately.
 - 8.01. <u>Evidence of Coverage</u>. Prior to commencement of work pursuant to this Agreement, Contractor shall provide a "Certificate of Insurance" certifying that coverage as required herein has been obtained. Individual endorsements executed by the insurance carrier shall accompany the Certificate and the Contractor shall provide GSCA a copy of the policy(ies) upon request.

- 8.02. <u>Qualifying Insurers.</u> All coverages shall be issued by companies which hold a current holder's alphabetic and financial size category rating of not less than A-VII, according to the current Best's Key Rating Guide or a company of equal financial stability as approved by the GSCA.
- 8.03. <u>Insurance Coverage Requirements.</u> Without limiting Contractor's duty to indemnify, Contractor shall maintain in effect throughout the term of this Agreement a policy(ies) of insurance with the following minimum limits of lability:
 - A. <u>Commercial General Liability Insurance</u>, including but not limited to premises and operations, coverage for Bodily Injury and Property Damage, Personal Injury, Contractual Liability, Broadform Property Damage, Independent Contractors, Products and Completed Operations with a combined single limit for Bodily Injury and Property Damage of not less than \$1,000,000 per occurrence.
 - B. <u>Business Automobile Liability Insurance</u>, covering all motor vehicles, including owned, leased, non-owned, and hired vehicles, used in providing services under this Agreement, with a combined single limit for Bodily Injury and Property Damage of not less than \$1,000,000 per occurrence.
 - C. <u>Worker's Compensation Insurance</u>, if Contractor employs others in performance of this Agreement, in accordance with Labor Code section 3700 and with Employer's Liability limits not less than \$1,000,000 each person, \$1,000,000, each accident, and \$1,000,000 each disease.
 - D. <u>Professional Liability Insurance</u>, in the amount of not less than \$1,000,000 per claim and \$2,000,000 in the aggregate, to cover liability for malpractice, errors, or omissions made in the course of rendering professional services.
 - E. All insurance required herein shall be issued and executed by an admitted insurer authorized to transact Insurance business in the State of California. Unless otherwise specified herein. Unless otherwise specified herein, all such insurance shall be written on an occurrence basis. For any policy written on a claims basis, and accepted by GSCA, Contractor shall, upon the expiration or earlier termination of this Agreement, obtain extended reporting coverage ("tail coverage") with the same liability limits. Any such tail coverage shall continue for at least 3 years following the expiration or earlier termination of this Agreement.

Each insurance policy shall provide that GSCA shall be given notice in writing at least 30 days in advance of any endorsed reduction in coverage or limit, cancellation, or intended non-renewal thereof. Each policy shall provide coverage for Contractor and additional insureds with respect to claims arising from each

subcontractor performing work hereunder or be accompanied by a certificate of insurance from each subcontractor showing subcontractor has identical coverage as required above.

Commercial General Liability and Automobile Liability polices shall provide an endorsement naming GSCA, its elected officials, officers, agents, and employees as Additional Insureds with respect to liability arising out of Contractor's work, including ongoing and completed operations, and shall further provide that such insurance is primary insurance to any insurance or self-insurance maintained by GSCA and that the insurance of the Additional Insureds shall not be called upon to contribute to a loss covered by Contractor's insurance. (ISO Form CG 20 10 11-85, or CG 20 10 10 01 in tandem with CG 2037 10 01 (2000); and ISO Form CA 20 48 02 99.)

Contractor shall provide GSCA with any new or amended certificate of insurance within 5 days after any change is made to any policy.

9. RECORDS AND CONFIDENTIALITY.

- 9.01. <u>GSCA Records</u>. Contractor shall not disclose any confidential records or other confidential information received from GSCA or prepared in connection with the performance of this Agreement unless GSCA provides Contractor with written authorization to disclose a specific record(s) or information on a case-by-case basis. Contractor shall promptly transmit to GSCA all requests for disclosure for any records or information related to this Agreement. Contractor shall not use any confidential information or records provided by GSCA for any purpose whatsoever, excepting for the sole purpose of performing Contractor's obligations herein. Contractor shall return to GSCA all GSCA records which Contractor used or received from GSCA to perform services hereunder upon the termination or expiration of this Agreement.
- 9.02. <u>Contractor Records.</u> Contractor and its officers, employees, agents, and subcontractors shall prepare and preserve all reports and records that may be required by federal, state, and GSCA laws and regulations related to services performed herein, and shall maintain such records for a period of at least 5 years after receipt of final payment hereunder. If any litigation, claim, negotiation, audit exception, or other action relating to this Agreement is pending at the end of the 5-year period, then Contractor shall retain said records until such action is resolved.
- 9.03. <u>Access to and Audit of Contractor Records.</u> GSCA has the right to examine, monitor and audit all records, documents, conditions, and activities of Contractor and its subcontractors related to services provided herein. Pursuant to Government Code section 8546.7, the parties hereto may be subject, at the request of the GSCA or as part of any audit of the GSCA, to the examination and audit of the State Auditor pertaining

to matters connected with the performance of this Agreement for a period of five years after final payment hereunder.

10. **OWNERSHIP OF MATERIALS.** All materials developed under this Agreement, including without limitation all documents, drawings, estimates, notes, reports, work sheets, electronic storage media, plans, specifications, professional and technical information, and related data (collectively, "Deliverables") shall become the property of GSCA, and Contractor agrees to deliver such Deliverables to the GSCA upon completion of the services hereunder or other termination of this Agreement.

With respect to any Deliverables, or portions or components thereof, that do not become the property of GSCA in accordance with this section, the parties acknowledge and agree that Golden State Connect Authority shall have an exclusive, perpetual, irrevocable, royalty-free, fully paid-up, worldwide, transferable, and unrestricted license (with the right to sublicense) to use, copy, publicly perform, publicly display, broadcast, reformat, combine, translate, excerpt (in whole or in part), and distribute such Deliverables, portions, and components for any purpose, and to prepare derivative works of, or incorporate into other works, the Deliverables and all of their portions and components. The above rights may be exercised in all media and formats whether now known or hereafter devised. These license provisions shall survive any termination of the Agreement.

- 11. **THIRD PARTY BENEFICIARY LIMITATION.** This Agreement is intended solely for the benefit of the parties to this Agreement, and no third party shall be deemed to be a beneficiary or to have any rights hereunder against any of the parties hereto.
- 12. NON-DISCRIMINATION. Contractor and its subcontractors, shall not unlawfully discriminate against any person because of race, religious creed, color, sex, national origin, ancestry, physical disability, mental disability, medical condition, marital status, age (over 40), sexual orientation, or any other characteristic set forth in Government Code sections 12940 et seq., either in Contractor's employment practices or in the furnishing of services to recipients. Contractor shall ensure that the evaluation and treatment of its employees and applicants for employment and all persons receiving and requesting services are free of such discrimination. Contractor any all subcontractors shall, in performance of this Agreement, fully comply with all federal, state, and local laws and regulations which prohibit discrimination.
- 13. **COMPLIANCE WITH APPLICABLE LAWS**. Contractor shall keep itself informed of and in compliance with all federal, state, and local laws, ordinances, regulations, and orders that may affect its performances of services herein in any manner. Contractor shall procure all permits and licenses, pay all charges and fees, and give all notices required by law in the performance of services. Contractor shall further comply with all provisions of any state or federal grant agreements providing funding for the services herein to the extent applicable to

Contractor as a subgrantee under said agreement, as though such agreement were fully set forth herein.

14. **INDEPENDENT CONTRACTOR.** At all times during the term of this Agreement, Contractor shall be an independent contractor and shall not be an employee of GSCA. Nothing in this agreement is intended nor shall be construed to create a partnership or a joint venture relationship. GSCA shall have the right to control Contractor only insofar as the results of Contractor's services rendered pursuant to this Agreement; however, GSCA shall not have the right to control or direct the means by which Contractor performs services rendered pursuant to this Agreement. Contractor shall set its own hours and location of work, provided the results described herein are accomplished. Contractor warrants that it is responsible for paying payroll or any other kind of taxes resulting from compensation paid to Contractor hereunder. Contractor further warrants and represents that each of the following is true and correct:

(i) If any work hereunder is performed in a jurisdiction that requires Contractor to have a business license or business tax registration, Contractor shall obtain and maintain the required business license or business tax registration as required by law during the term of this Agreement.

(ii) Contractor maintains a business location that is separate from the business or work location of GSCA.

(iii) Contractor is customarily engaged in an independently established business of the same nature as that involved in the work performed hereunder.

(iv) Contractor actually contracts with other businesses to provide the same or similar services and maintains a clientele without restrictions from GSCA.

(v) Contractor advertises and holds itself out to the public as available to provide the same or similar services.

(vi) Contractor provides its own tools, vehicles, and equipment to perform the services.

(vii) Contractor can negotiate its own rates.

(viii) Contractor can set its own hours and location of work, consistent with the nature of the work.

(ix) Contractor is not performing the type of work for which a license from the Contractors' State License Board is required.

By initialing this Agreement in the space provided immediately below, Contractor acknowledges that this Agreement is complete, that it does not create an employeremployee relationship between GSCA and Contractor or any person performing services hereunder on behalf of Contractor, and that this Agreement cannot and will not be modified by any oral representation of employment. Contractor further acknowledges that he is responsible for paying payroll or any other kind of taxes resulting from compensation paid to Contractor hereunder. Contractor's Initials:

15. PREVAILING WAGE. Contractor certifies that it is aware of the requirements of California Labor Code Sections 1720 et seq. and 1770 et seq., as well as California Code of Regulations, Title 8, Section 16000 et seq. ("Prevailing Wage Laws"), which require the payment of prevailing wage rates and the performance of other requirements on certain "public works" and "maintenance" projects. If the services hereunder are being performed as part of an applicable "public works" or "maintenance" project, as defined by the Prevailing Wage Laws, and if the total compensation is \$1,000 or more, Contractor agrees to fully comply with and to require its subcontractors to fully comply with such Prevailing Wage Laws, to the extent that such laws apply. If applicable, GSCA will maintain the general prevailing rate of per diem wages and other information set forth in Labor Code section 1773 at its principal office, and will make this information available to any interested party upon request. Contractor shall defend, indemnify and hold GSCA, its officials, officers, employees and agents free and harmless from any claims, liabilities, costs, penalties, or interest arising out of any failure or alleged failure of the Contractor or its subcontractors to comply with the Prevailing Wage Laws. Without limiting the generality of the foregoing, Contractor specifically acknowledges that GSCA has not affirmatively represented to Contractor in writing, in the call for bids, or otherwise, that the work to be covered by the bid or contract was not a "public work." To the fullest extent permitted by law, Contractor hereby specifically waives and agrees not to assert, in any manner, any past, present, or future claim for indemnification under Labor Code section 1781.

Contractor acknowledges the requirements of Labor Code sections 1725.5 and 1771.1 which provide that no Contractor or subcontractor may be listed on a bid proposal for a public works project (submitted on or after March 1, 2015) unless registered with the Department of Industrial Relations pursuant to Labor Code section 1725.5 (with limited exceptions from this requirement for bid purposes only under Labor Codes section 1771.1(a)).

Contractor acknowledges that no Contractor or subcontractor may be awarded a contract for public works on a public works project (awarded on or after April 1, 2015) unless registered with the Department of Industrial Relations pursuant to Labor Code section 1725.5

If the services are being performed as part of the applicable "public works" or "maintenance" project, as defined by the Prevailing Wage Laws, Contractor acknowledges that this project is subject to compliance monitoring and enforcement by the Department of Industrial Relations.

16. MISCELLANEOUS PROVISIONS.

16.01. <u>Conflict of Interest</u>. Contractor represents that it presently has no interest and agrees not to acquire any interest during the term of this Agreement, which would directly or

indirectly conflict in any manner or to any degree with the full complete performance of the professional services required to be rendered under this Agreement.

- 16.02. <u>No Waiver</u>. Any waiver of any terms or conditions of this Agreement must be in writing and signed by the parties. A waiver of any of the terms or conditions of this Agreement shall not be construed as a waiver of any other term or condition of this Agreement, and a single (or multiple) waiver shall not be construed as a perpetual waiver.
- 16.03. <u>Disputes.</u> Contractor shall continue to perform under this Agreement during any dispute.
- 16.04. <u>Non-assignment and Subcontracting.</u> Contractor shall not assign, sell, or otherwise transfer its interest or obligations in this Agreement without the prior written consent of the GSCA. None of the services covered by this Agreement shall be subcontracted without the prior written approval of the GSCA. Notwithstanding any such subcontract, Contractor shall remain liable for the performance of all requirements of this Agreement.
- 16.05. <u>Successors and Assigns.</u> This Agreement and the rights, privileges, duties, and obligations of the parties herein, to the extent assignable or delegable, shall be binding upon and inure to the benefit of the parties and their respective successors, permitted assigns, and heirs.
- 16.06. <u>Headings</u>. The headings herein are for convenience only and shall not be used to interpret the terms of this Agreement.
- 16.07. <u>Resolution of Ambiguities.</u> The parties agree that each has fully participated in the review and revision of this Agreement and that any rule of construction to the effect that ambiguities are to be resolved against the drafting party shall not apply in the interpretation of this Agreement.
- 16.08. <u>Entire Agreement and Amendment.</u> This Agreement represents the entire Agreement between the parties with respect to the subject matter hereto and shall supersede all prior negotiations, representations, or agreements, either written or oral, between the parties as of the effective date of this Agreement. This Agreement may be amended or modified only by written instrument signed by the parties.
- 16.09. <u>Time is of the Essence</u>. Time is of the essence in each and all provisions of this Agreement.
- 16.10. <u>Governing Law and Venue</u>. This Agreement shall be governed by and interpreted under the laws of the State of California. In the event of litigation between the parties hereto, venue shall be the Superior Court of the State of California, for the County of Sacramento.

- 16.11. <u>Non-exclusive Agreement</u>. This Agreement is non-exclusive and both GSCA and Contractor expressly reserve the right to contract with other entities for the same or similar services.
- 16.12. <u>Authority</u>. Any individual executing this Agreement on behalf of a party represents and warrants hereby that they have the requisite authority to enter into this Agreement on behalf of such party and bind the party to the terms and conditions of this Agreement.
- 16.13. <u>Interpretation of Conflicting Provisions</u>. In the event of any conflict or inconsistency between the provisions of this Agreement and the provisions of any exhibit or other attachment hereto, the provisions of this Agreement shall prevail and control.
- 16.14. <u>Severability</u>. If it is determined by a court of competent jurisdiction, that any provision(s) of this Agreement is illegal or unenforceable, such provision(s) shall be severed from the Agreement and shall be inoperative such that all other provisions of the Agreement remain binding with full force and effect. The invalidity of any portion of this Agreement shall not prevent the remainder from being carried into effect.
- 16.15. <u>Counterparts</u>. This Agreement may be executed in 2 or more counterparts, each of which constitutes an original, and transmitted electronically via facsimile transmission or by delivery of a scanned counterpart via email transmittal.
- 16.16. <u>Notices.</u> All notice required under this Agreement shall be delivered personally or by first class mail as follows:

For GSCA: GOLDEN STATE CONNECT AUTHORITY 1215 K Street, Suite 1650 Sacramento, CA 95814 Attn: Executive Director

For Contractor: TILSON TECHNOLOGY MANAGEMENT 16 Middle St. Portland, ME 04071 **IN WITNESS WHEREOF** GSCA and Contractor have executed this Agreement as of the day and year written below

Date:_____

GSCA:

Golden State Connect Authority

By:______ Name: ______ Its: _____

Date:_____

CONTRACTOR:

Tilson Technology Management

By:______ Name: ______ Its: _____

EXHIBIT A

SCOPE OF WORK

PROJECT DESCRIPTION AND APPROACH

Tilson will work with GSCA to strategically plan for and develop a robust fiber network within the County identified in this Agreement, moving from conceptual design all the way through low-level design and engineering to create constructible network designs that are shovel-ready. Tilson will work closely with key stakeholders and partners to extend and improve broadband connectivity throughout the County identified in this Agreement. Tilson will focus on a design that not only meets the objectives of GSCA but will maximize eligibility for various funding opportunities available.

Tilson has extensive experience assisting network owners design and deploy fiber and wireless networks, as well as advising public officials on broadband policy. This experience gives Tilson the understanding of how different types of infrastructure are useful for deploying different types of service. Tilson's work has encompassed developing strategic approaches to holistically evaluate, plan for, and implement reliable networks that meet the bespoke needs of Tilson's clients. Tilson understands how goals, available data, and the scale and structure of funding can all shape the approach.

Our network designs are created with durability and scalability in mind. Tilson will assist GSCA in creating a long-term appreciating asset for GSCA, capable of serving a growing user base and meeting the needs of next generation technology, applications, and devices.

Additionally, Tilson's consultants have familiarity with all major federal funding opportunities from both sides of these unprecedented funding vessels: pursuing/securing as well as developing/administering. This experience provides insight into the inner-workings of how grant programs operate and has helped to refine process around grant-compliance related consulting and engineering.

Tilson will cooperate with and take direction from UTOPIA in the performance of all services hereunder, unless otherwise directed by GSCA.

Technical Capabilities

Tilson possesses the in-house resources for end-to-end, full turnkey fiber network consulting, design, and engineering. Tilson self-performs all survey, design, and permitting using industry-standard technologies and is consequently intimately familiar with a variety of advanced tools to support technical support and GIS-related consulting, including:

3-GIS is a web-based fiber network design studio that uses industry-standard ESRI ArcGIS on its backend. Tilson uses 3GIS for all desktop engineering tasks. Tilson's engineers use the information in Tilson's geographic database as a starting point for editing the GIS data to complete engineering design deliverables. All fiber architecture, including mapping all fiber routes, determining cable size and placement, attachment points, equipment locations, slack, logical cable names and complements, fiber counts, and splice diagrams, is completed in GIS.

QuickBase is a low-code platform for building, customizing and connecting scalable, secure cloud applications mapped to unique business challenges. The platform includes workflow and process automation, forms, and personalized charts and reports driven by customizable business logic. Quickbase is used at Tilson for project management, schedule management, and cost and revenue analysis, allowing all users to work from the same data. Data can be transferred to external systems via API calls, an ODBC connector, or Excel/CSV exports.

AutoCAD is an industry-standard computer aided drafting tool. Tilson uses AutoCAD to create construction-ready drawings.

O-Calc is structural analysis software used to model utility pole loading. O-Calc can model all aspects of structural loading on a variety of pole types and materials. Using O-Calc, Tilson's engineers and make-ready team can provide analysis-based counters to excessive utility make ready costs.

Biarri FOND is software that enables Tilson's engineering team to create, customize, adjust and optimize fiber, broadband and 5G network designs. It allows complete control of network parameters and specifications to design an appropriate network architecture, and calculate designs based on project preferences.

Project I: Conceptual Network Design

Tilson proposes its time-tested and repeatable project management process to provide conceptual designs for early and rapid evaluation of established project areas. These designs are to align with the preferred architecture and completed using a combination of customer input data and/or Tilson-sourced non-proprietary input data. These designs will be a desktop-based activity aimed at assisting in network deployment cost calculations and determining the viability of the fiber network deployment.

The conceptual design will require GSCA to determine some basic architectural rules and constraints and Tilson's consulting engineers will discuss the network requirements as part of the initial project kick-off meeting and throughout subsequent touchpoints as necessary. Tilson will then review any existing datasets available for the project. After reviewing the geographic area for the best central office location(s), Tilson will perform GIS analyses and load in centerline data and specific address locations into the working design. The design will then be ready for selecting the network architecture and uploading appropriate shape files for the region. Tilson will then be able to generate preliminary design routes based on the requirements of the network. A high level review of the preliminary routes will be undertaken to ensure proper design to all address locations. Finally, a bill-of-materials will be produced based on the design including all cables, terminals, drops and fiber distribution cabinets.

The capital expense model that Tilson will develop, with input and oversight by GSCA and UTOPIA, as a byproduct of the conceptual design includes estimates of the labor, materials (including all cables, terminals, drops and Fiber Distribution Huts), professional services, and other cost elements needed to deploy the potential solution(s). Tilson will look to comparable networks and key operating and cost ratios to estimate costs for these solutions. Tilson will also utilize publicly available data and industry information to estimate the operating costs for the proposed solution.

The goal for this project is to gain quick and actionable intel on the proposed network and associated costs. Tilson will focus on the basic conceptual network routing and fiber allocation that will drive a

large part of the overall project and eventual build. The conceptual design and resulting bill of materials will aim to be within $\pm 20\%$ accuracy of the final project build.

As the final work product for Phase I, Tilson shall provide a report and summary overview of conceptual network design for review by GSCA and its stakeholders and submission to GSCA's funding sources. The report shall include all components and information necessary for GSCA to submit a payment request to its funding sources.

Project II: Refined High Level Design and Foundational Planning

Building off the conceptual design and associated deliverables, Tilson will dive deeper into the design process to refine the working design and begin assisting GSCA with making a more concrete selection of areas based on census blocks and eligible areas. This phase will involve a more thorough route review to ensure route constructability, as well as a more acute data gathering exercise around vendors, equipment, and project-related pricing. As a result, the design will start to really take shape, better informing decision-making (such as understanding the necessary permitting tasks, environmental studies, facilities engineering etc...), and forming a strong foundation for the low-level engineering and development of constructable prints for network construction and deployment.

Tilson's consultants and engineers will work closely with GSCA stakeholders to communicate project progress advising on key road-map items and adjusting the design process as necessary throughout the phase to suit the needs of GSCA and the communities it aims to serve.

By the end of this process, Tilson will have the project areas solidified and prioritized for boots-on-theground field survey work and low-level design engineering. Tilson aims to be $\pm 10\%$ accuracy with an updated bill of materials which directly informs the capital expenditure estimation.

As the final work product for Project II, Tilson shall provide a report and summary overview of the refined high-level design, and all foundational planning efforts, for review by GSCA and its stakeholders and submission to GSCA's funding sources. The report shall include all components and information necessary for GSCA to submit a payment request to its funding sources.

Project III: Low Level Design and Engineering

Tilson will develop low level route designs for project areas selected by GSCA based on network design rules and permitting models established in the refined high- level design and foundational planning stage. This development will result in 'Approved for Construction' drawings that will be used to award the construction to the approved contractors. This shall also include all required permitting, easements, and rights-of-way processing.

Permit and License Requirements:

Upon request by GSCA, Tilson will assist GSCA in securing all required permits to construct networks in selected locations. These include, but are not limited to:

- Pole and conduit licensing
- Local building permits
- Local zoning variances
- Railroad crossings

- Highway crossings
- Water crossings
- Historic preservation
- Environmental

Tilson pricing for low level design and engineering, resulting in constructable network designs, is \$1.93 per linear foot. This includes:

- Field Surveying of proposed routes from approved high-level design
- Standard Route Construction Drawings and Typical
- Standard Permitting Package as described above.
- Standard Pole Applications (exclusive of Pole Loading Analysis mandates), for any aerial attachments, as directed by GSCA.

As the final work product for Project III, Tilson shall provide 'Approved for Construction' drawings that may be used to award the construction to the approved contractors, and copies of any draft or final permits, licenses, easements, applications, or similar documents prepared at GSCA's direction under this section. The foregoing shall be accompanied by a report including all components and information necessary for GSCA to submit a payment request to its funding sources.

Additional as-needed services not included in this price-per-linear foot model, such as any required specialty permits, environmental studies, facilities engineering etc., will be identified and communicated as a potential amendment to this Agreement.

EXHIBIT B

TIME AND MANNER OF PAYMENT

Compensation: 1. Contractor shall be paid an all-inclusive flat fee of **\$25,000** for all services rendered under the scope item/work product entitled "Conceptual Network Design," as set forth in **Exhibit A**.

2. Contractor shall be paid an all-inclusive flat fee of **\$40,000** for all services rendered under the scope item/work product entitled "Refined High Level Design and Foundational Planning," as set forth in **Exhibit A**.

3. Contractor shall be paid an all-inclusive flat fee of **\$1.93 per linear foot of network** for all services rendered under the scope item/work product entitled "Low Level Design and Engineering," as set forth in **Exhibit A**.

The flat fees set forth above are inclusive of all compensation, reimbursement, costs, or charges due to Contractor for services provided under this Agreement.

The Maximum Compensation payable under this Agreement, including any expense reimbursement, shall not exceed \$_____, unless otherwise agreed to in a written amendment to this Agreement executed by both parties.

Contractor shall submit an invoice for the applicable flat fee amount to GSCA within thirty (30) days after each scope item/work product has been completed to the reasonable satisfaction of GSCA. Such bills shall conform to the general requirements for invoices to GSCA – including brief statement of work performed and any other information required by GSCA's funding sources – and shall be paid by GSCA under its normal invoicing procedures.

MEMORANDUM OF UNDERSTANDING BETWEEN GOLDEN STATE CONNECT AUTHORITY AND UTAH TELECOMMUNICATION OPEN INFRASTRUCTURE AGENCY REGARDING ENGINEERING MANAGEMENT SERVICES

THIS **MEMORANDUM OF UNDERSTANDING** ("MOU") is dated _____ and made between **GOLDEN STATE CONNECT AUTHORITY** ("GSCA") and **UTAH TELECOMMUNICATION OPEN INFRASTRUCTURE AGENCY** ("UTOPIA"). This MOU is made in reference to the following facts:

RECITALS:

- (a) GSCA is a joint powers authority and public agency organized and existing under Chapter 5 (commencing with Section 6500) of Division 7 of Title 1 of the California Government Code.
- (b) Under that certain Golden State Connect Authority Joint Exercise of Powers Agreement, GSCA is authorized to establish and operate programs and projects to facilitate provision and expansion of broadband internet access service in rural communities, and to acquire, construct, improve, and maintain broadband infrastructure and operate broadband internet access service.
- (c) UTOPIA is an interlocal entity and public agency organized and existing under Title 11, Chapter 13, Utah Code Annotated 1953.
- (d) Under that certain First Amended and Restated Interlocal Cooperative Agreement of the Utah Telecommunication Open Infrastructure Agency, UTOPIA is authorized to provide cable television and telecommunications services on a wholesale basis, and to construct, maintain, and operate telecommunications lines or cable television lines.
- (e) Under sections 6500 and 6502 of the California Government Code and Sections 11-13-201 and 11-13-202, Utah Code Annotated 1953, UTOPIA and UTOPIA, respectively, are each authorized to enter into agreements with out-of-state public agencies to jointly exercise any power common to both entities.
- (f) Certain counties and cities within GSCA's boundaries are applying for grant funding from the California Public Utilities Commission's Local Agency Technical Assistance program. If approved, this grant funding will cover the cost of preparing conceptual network design and cost estimation, refined high-level design and foundational planning, and lowlevel design and engineering for portions of a proposed open access broadband internet access network within GSCA's boundaries. These

counties and cities propose to enter into one or more memorandums of understanding with GSCA, in accordance with Chapter 5 (commencing with Section 6500) of Division 7 of Title 1 of the California Government Code, under which GSCA will undertake responsibility for performance of the grant-funded work.

- (g) GSCA has developed proposed Agreements for Professional Services (the "Engineering Agreements") with Tilson Technology Management (the "Design Professional") for each affected county and city, attached hereto as Attachments A-1 through A-___, under which the Design Professional will prepare the scope items and work products to be funded under the Local Agency Technical Assistance program.
- (h) UTOPIA has the expertise and capability to provide network engineering management services to supervise the work performed by the Design Professional under the Engineering Agreements.

THEREFORE, THE PARTIES SHALL JOINTLY EXERCISE THEIR COMMON POWER AS FOLLOWS:

- 1. <u>Recitals Incorporated</u>. The above recitals are true and correct, and are hereby incorporated into this MOU.
- <u>Authority.</u> This MOU is authorized by California Government Code sections 6500 et seq. and 26231, and by Title 11, Chapter 13 and Title 10, Chapter 18, Utah Code Annotated 1953.
- 3. <u>No Separate Entity</u>. This MOU does not create an agency or entity that is separate from the parties to the agreement.
- 4. <u>Scope of Services</u>. Upon award of funding under the Local Agency Technical Assistance program, and execution of the Engineering Agreements, UTOPIA shall provide engineering management services to assist GSCA in supervising the performance of the Design Professional under the Engineering Agreements, including all of the following:
 - Provide GSCA with a single point of responsibility for the administration of quality, cost control, and schedule objectives as set forth in the Engineering Agreements.
 - Develop project delivery strategy based on analysis of project requirements for function, quality, and cost, and schedule, operational and legal constraints.
 - Develop master schedule showing duration, responsibility and precedence for major activities; identify critical activities and develop decision tracking system to report on the status of key issues which influence the project.
 - Schedule, hold, and document project management meetings including representatives of the Design Professional and GSCA.

- Require performance by the Design Professional to support quality, cost, and schedule objectives.
- Review all plans, specifications, drawings, and other work product submitted by the Design Professional for compliance with contract scope and applicable technical and regulatory requirements. Such review shall include a check for biddability and constructability, and for conflict with plans for any other portion of the proposed network.
- Compare submitted designs to existing cost models, working with the Design Professional.
- Develop and implement a procedure for the review and processing of the Design Professional's invoices. Recommend approval and payment of the Design Professional for acceptable work effort expended. The procedure will be based upon the requirements of the GSCA's accounting systems and adapted to any requirements of the State funding agency.
- Coordinate GSCA review and acceptance of all plans, specifications, drawings, and other work product submitted by the Design Professional.
- Assist GSCA in completing any reports or other documentation necessary to obtain reimbursement under the Local Agency Technical Assistance program.
- Any other management services necessary to facilitate low-level design and final engineering of the proposed network, as set forth in the Engineering Agreements.

The foregoing services shall be performed in cooperation and coordination with GSCA management. GSCA shall retain final authority to supervise all services performed by the Design Professional, to accept or reject all plans, specifications, drawings, and other work product submitted by the Design Professional, and to approve or disapprove all invoices and request for payment.

5. <u>Billing and Payment</u>. GSCA shall pay UTOPIA an all-inclusive flat fee equal to three percent (3%) of the amount(s) invoiced by the Design Professional under the Engineering Agreements, not to exceed \$______. This flat fee is inclusive of all compensation, reimbursement, costs, or charges due to UTOPIA for services provided under this MOU. UTOPIA shall submit monthly bills for services rendered, based on the amounts invoiced by the Design Professional during the preceding month. Such bills shall conform to the general requirements for invoices to GSCA and shall be paid by GSCA under its normal invoicing procedures. It is the parties' intent that the cost of UTOPIA's services hereunder will be eligible for reimbursement under the Local Agency Technical Assistance program, and all of UTOPIA's services and invoices shall conform to the requirements of that program.

- 6. <u>Term</u>. This Agreement shall commence upon award of funding for the proposed work under the Local Agency Technical Assistance program, and terminate upon completion of, and final payment for, all services described in this MOU, unless terminated sooner due to the conditions set forth herein.
- 7. <u>Termination</u>. Either party may terminate this agreement on 30 days' written notice. GSCA shall pay UTOPIA based upon the invoices submitted by the Design Professional as of the date of notice.
- 8. <u>No Commitment to Proceed</u>. No provision of this MOU shall be construed to obligate GSCA to accept an award of funding under the Local Agency Technical Assistance program, to execute the Engineering Agreements, or to otherwise proceed with design and engineering of the proposed network.
- 9. <u>Compliance with Law</u>. UTOPIA and GSCA shall perform all functions related to the services or activities described herein in accordance with all applicable federal, state, and local laws, ordinances, regulations, and rules, and in accordance with the terms of the aforementioned grants.
- 10. <u>Independent Contractor</u>. UTOPIA shall, during the entire term of this MOU, be construed to be an independent contractor and nothing in this MOU is intended nor shall be construed to create an employer-employee relationship, a joint venture relationship, or to allow GSCA to exercise discretion or control over the professional manner in which UTOPIA performs the services which are the subject matter of this contract. UTOPIA staff performing services under this MOU not be deemed employees of GSCA for any purpose.
- 11. <u>Indemnification</u>. In lieu of and notwithstanding the pro rata risk allocation which might otherwise be imposed between the parties hereto pursuant to Government Code section 895.6, the parties agree that all losses or liabilities incurred by a party shall not be shared pro rata but instead the parties agree, pursuant to Government Code section 895.4, as follows:
 - a. UTOPIA shall hold harmless, defend, and indemnify GSCA, its agents, officers, and employees, against all claims, suits, actions, costs, expenses (including but not limited to reasonable attorney's fees, expert fees, litigation costs, and investigation costs), damages, judgments or decrees by reason of any person's or persons' bodily injury, including death, or property (including property of GSCA) being damaged by the negligent acts, willful acts, or errors or omissions of UTOPIA, or any person employed by or under UTOPIA in any capacity, during the provision of services provided for herein, except when the injury or loss is caused by the sole negligence or intentional wrongdoing of GSCA.
 - b. GSCA shall hold harmless, defend, and indemnify UTOPIA, its agents, officers, and employees, against all claims, suits, actions, costs,

expenses (including but not limited to reasonable attorney's fees, expert fees, litigation costs, and investigation costs), damages, judgments or decrees by reason of any person's or persons' bodily injury, including death, or property (including property of UTOPIA) being damaged by the negligent acts, willful acts, or errors or omissions of GSCA, or any person employed by or under GSCA in any capacity, during the provision of services provided for herein, except when the injury or loss is caused by the sole negligence or intentional wrongdoing of UTOPIA.

- 12. <u>Insurance</u>. UTOPIA and GSCA shall each secure and maintain in full force and effect during the full term of this agreement commercial general liability insurance or participation in a self-insurance program with limits of liability of not less than \$1 million combined single limit bodily injury and property damage. Policies shall be written by carriers reasonably satisfactory to each party. On request, a certificate evidencing the insurance requirements of this paragraph shall be provided.
- 13. <u>No Third Party Beneficiary</u>. Nothing in this MOU shall be construed to create any rights of any kind or nature in any other party not a named party to this MOU.
- 14. <u>Authorization</u>. Each party executing this MOU and each person executing this MOU in any representative capacity, hereby fully and completely warrants to all other parties that he or she has full and complete authority to bind the person or entity on whose behalf the signing party is purporting to act.
- 15. <u>Entire Agreement/Amendments</u>. This MOU supersedes all previous agreements or understandings, and constitutes the entire understanding between the parties with respect to the above referenced services, terms of compensation, and otherwise. This MOU shall not be amended, except in a writing that is executed by authorized representatives of both parties.
- 16. <u>Governing Law and Venue</u>. This agreement shall be deemed to be made in, and shall be governed by and construed in accordance with the laws of the State of California (excepting any conflict of laws provisions which would serve to defeat application of California substantive law). Venue for any action arising from this agreement shall be in Sacramento County, California.
- 17. <u>Notices</u>. Any notice required to be given pursuant to the terms and provisions of this MOU shall be in writing and shall be sent first class mail to the following addresses:

UTOPIA: UTOPIA 5858 South 900 East Murray, UT 84121 Attn: Chief Executive Officer GSCA: GOLDEN STATE CONNECT AUTHORITY 1215 K Street, Suite 1650 Sacramento, CA 95814 Attn: Executive Director

IN WITNESS WHEREOF, UTOPIA and GSCA have executed this Memorandum of Understanding on the day and year set forth below.

Date: _____ UTAH TELECOMMUNICATION OPEN INFRASTRUCTURE AGENCY

By:

Chief Executive Officer

Date: _____ GOLDEN STATE CONNECT AUTHORITY

Ву

Executive Director

ATTACHMENTS A-1 through A-

[INSERT COPIES OF ENGINEERING AGREEMENTS]

COMPANY OVERVIEW



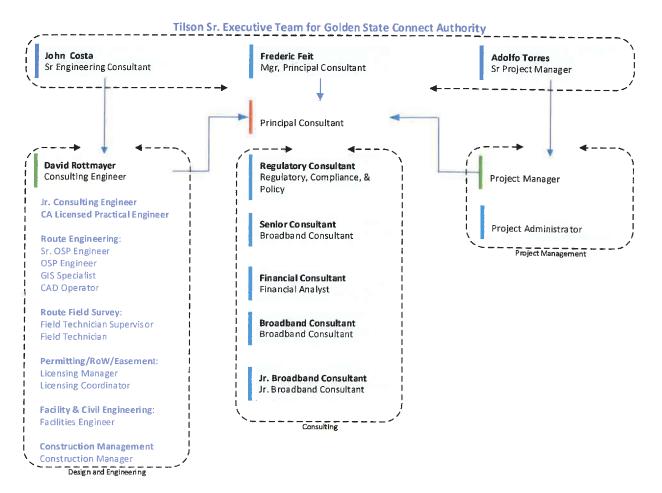
Tilson is a multi-specialty telecommunications services firm with more than 15 years of experience designing, building, and maintaining telecommunications networks using both wireless and fiber technologies, in middle and last-mile applications. Our breadth of in-house resources allows us to lead projects from conception and planning through engineering, construction, and operations.

Tilson partners with our clients to help them define their needs, articulate their goals, set milestones, and launch networks that are scalable for growing user-bases and new technologies so that they become appreciating, long-lived assets. Many of our broadband planning clients later select Tilson to provide fiber design, engineering, and construction services. In that market, we provide turnkey solutions: everything from acquiring land rights and producing stamped, engineered drawings to full general contractor services. Tilson's public sector Broadband Consulting clients benefit from the experience of Tilson not only consulting but implementing telecommunications infrastructure projects for a wide range of service providers, utilities, and government entities.

We are recognized by customers and peers for our commitment to excellence in fiber network business and engineering consulting, design, and deployment. We work collaboratively on meaningful, impactful projects for great clients. Our team environment fosters intellectual curiosity, motivates employees, and cultivates talented people who work with purpose, mastery, and autonomy. We strive to listen to our clients, partner with them as a team, and accept their goals as our own. Our mission is to serve our customers by building, integrating, and maintaining the information technology and communications infrastructure that enables great organizations to innovate and deliver. Our consulting teams have broad-based experience with fiber, copper, coaxial, wireless, and hybrid networks and can assess the full range of network technology, network architecture design and construction, management, and financial performance.

Tilson has grown to employ more than 700 professionals in 23 locations around the country. In conjunction with our affiliate, Tilson Infrastructure, we have capabilities and expertise commercializing fiber networks, including negotiation, brokerage and crafting of lease agreements with carriers, ISPs and other dark and lit fiber broadband users nationwide.

Establish Consulting and Working Team



PROJECT TEAM

Our team is comprised of experienced and knowledgeable consultants and engineers. Being a full-service telecommunications firm, our consulting team has the distinct advantage of drawing versatile resources from across the company to suit the needs of any engagement. Consequently, we will likely not utilize subconsultants and can provide a full in-house consulting soluțion.

A summary of the key personnel follows:



FREDERIC FEIT

Frederic is highly experienced in the field of middle-mile and last-mile network analysis and planning for ISPs, telecommunications companies, municipalities, utilities, developers, and tribal lands. Fred has extensive experience with regulatory compliance including the FCC, the USF, and participation in federal and state level broadband funding opportunities. He has represented various ISPs in the Connect America Fund Price Cap Auction process. This process included business plan development; competitive analyses; network engineering and optimization; cost analyses and recovery; regulatory review; and negotiation. He has a strong track-record assisting communities and stakeholders perform actionable infrastructure planning tasks through feasibility studies, network analyses, funding opportunity guidance, and strategic partnership negotiation.

JOHN COSTA

John acts as Tilson's Senior Engineering Consultant and is an accomplished, multi-disciplined telecommunications engineer with over 29 years of experience. John has extensive experience building ground up UAT function and process solutions and has successfully led numerous strategic quality initiatives. With his strong telecommunications engineering and broadband architecture background, John brings a depth of experience in reliable and efficient broadband network design.

ADOLFO TORRES

Adolfo is a Senior Project Manager for Tilson's Broadband Consulting team. He has 28 years of telecom experience and an extensive background in program and relationship management. Having held leadership positions at KGP, Frontier Communications and Verizon, Adolfo has expertise with oversight of multiple programs in support of major client accounts and a broad background in outside plant construction.





UTOPIA FIBER'S EXECUTIVE TEAM



ROGER TIMMERMAN, Executive Director

Roger has been serving as UTOPIA Fiber's Executive Director since 2016 and has been a technology management professional in telecommunications and information technology for over 15 years. Roger has been designing and building networks throughout his career in various roles including Vice President of Engineering for Vivint Wireless, CTO for UTOPIA Fiber, Network Engineer for iProvo, and Network Product Manager for Brigham Young University. Roger earned his Bachelor of Science and Master of Science degrees in Information Technology from Brigham Young University.



AARON LEACH, Chief Technology Officer

Aaron has been with UTOPIA/UIA since June of 2017 and has been in technical operations, engineering management, and information technology for over 17 years. He started as our Chief Operating Officer and recently transitioned into our Chief Technology Officer. Aaron earned his Bachelor of Science from the University of Phoenix and Master of Science in Information Systems and Technology Management from Capella University.

KIMBERLY MCKINLEY, Chief Marketing Officer

Kim McKinley joined UTOPIA Fiber in 2010. In her role as CMO, she oversees the Marketing, Sales, Order Fulfillment and the Customer Service departments. Before coming to UTOPIA Fiber, she worked in the Hospitality Marketing industry on the east coast. Kim has a Bachelor's Degree in Business Administration from the College of Charleston in Charleston, South Carolina.



JEFF ERWIN, Chief Operating Officer

Jeff joined the UTOPIA Fiber team in June of 2021 as our Chief Operating Officer. Since 2013 he has been a director and manager for a number of tech and software companies across the country including Vaxess Technologies, Vivint Smart Home, Lucid Software, and Smart Interests. He recently returned to Salt Lake City after living in the UK for several years. Jeff holds a Bachelor's degree in Political Science from the University of Iowa and a Master's degree in Management from Harvard University.

