# HOMELESS HOUSING, ASSISTANCE AND PREVENTION PROGRAM ROUND 5 JOINT APPLICATION AND REGIONALLY COORDINATED HOMELESSNESS ACTION PLAN MEMORANDUM OF UNDERSTANDING BETWEEN THE COUNTY OF MENDOCINO AND THE MENDOCINO COUNTY HOMELESS SERVICES CONTINUUM OF CARE

#### **BACKGROUND**

The State of California Interagency Council on Homelessness ("Council") issued the Homeless Housing, Assistance and Prevention Round 5 ("HHAP-5") Notice of Funding Availability ("NOFA") dated September 29, 2023, as authorized by Assembly Bill 129 which was signed into law by Governor Gavin Newsom on July 10, 2023. Through this NOFA, block grants have been made available to all California Counties and all California Continuums of Care (hereinafter referred to collectively as "jurisdictions") to address homelessness within their geographic coverage areas.

#### PURPOSE OF THE MEMORANDUM OF UNDERSTANDING

Geographic coverage areas or regions, defined by the Council as a county and the Continuums of Care within it, are required to apply together for HHAP-5, and jointly complete a Regionally Coordinated Homelessness Action Plan ("RCHAP"). The COUNTY OF MENDOCINO, hereinafter referred to as the "COUNTY", and the MENDOCINO COUNTY HOMELESS SERVICES CONTINUUM OF CARE, hereinafter referred to as the "COC," are the eligible applicants and are defined as one region. The COUNTY and the COC may receive their allocation directly from the Council and serve as their own Administrative Entity, or they may designate an eligible applicant in their region to serve as their Administrative Entity. This indicates to the Council which eligible applicant will contract with the State to receive and administer allocations.

Through this Agreement, the COUNTY and the COC agree:

- 1. to submit a joint application for HHAP-5 funds through the RCHAP.
- the COUNTY will administer the COC's allocation of HHAP-5 funds as the Administrative Entity for the COC.
- 3. Members of the COC will be included in procurement processes for HHAP-5 subrecipients and budget amendments.

This Agreement sets forth roles and responsibilities of the COUNTY and COC for the submission of the RCHAP, local administration of funds, and oversight of fiscal and programmatic aspects of the use of HHAP-5 funds, and local collaboration on the implementation of the RCHAP.

#### **DECLARATIONS**

- 1. The COUNTY and COC have a shared interest in addressing and remediating homelessness within Mendocino County.
- The COUNTY and COC have a longstanding history of collaborating on the development and implementation of plans and strategies for addressing homelessness.
- The COC serves as the regional collaborative entity that makes funding determinations for many homeless assistance programs and supports the homeless service system of care in Mendocino County.
- 4. The intent of HHAP-5 funding is to support local jurisdictions in their unified response to reduce and address homelessness.
- 5. The COUNTY and the COC are each eligible to apply for allocations of HHAP-5 funding.
- The COUNTY and the COC are required to submit a joint application for HHAP-5 funds.
- 7. A RCHAP has been developed collaboratively by the COUNTY and the COC.
- The COC has designated the COUNTY to serve as the Administrative Entity for HHAP-5 funds received by the COC.

#### STATUTORY REQUIREMENTS

The RCHAP shall be reflected in a Memorandum of Understanding (MOU) committing each signatory to participation in, and to comply with, the RCHAP. This MOU is intended to fulfill these statutory requirements.

#### **ROLES AND RESPONSIBILITIES**

This MOU commits the COUNTY and COC to uphold, participate in, and comply with the actions, roles, and responsibilities of each eligible applicant in the region as described in the attached HHAP-5 RCHAP (Exhibit A) and summarized below.

- Commitments to the roles and responsibilities of the COUNTY and the COC as they pertain to outreach and site coordination, siting and use of available public land, the development of interim and permanent housing options, and coordinating, connecting, and delivering services to individuals experiencing homelessness or at risk of experiencing homelessness, within the region. See Section 2.1 in the HHAP-5 RCHAP.
- 2. Commitments to Key Actions the COUNTY and the COC will take to improve the system performance measures. See Section 2.2 in the HHAP-5 RCHAP.
- 3. Commitments to Key Actions the COUNTY and the COC will take to ensure racial and gender equity in service delivery, housing placements, housing retention, and any other means to affirm equitable access to housing and services for racial and ethnic groups overrepresented among residents experiencing homelessness. See Section 2.3 in the HHAP-5 RCHAP.

- 4. Commitments to actions the COUNTY and the COC will take to reduce homelessness among individuals exiting institutional settings, including but not limited to jails, prisons, hospitals, and any other institutions such as foster care, behavioral health facilities, etc. as applicable in the region. See Section 2.4 in the HHAP-5 RCHAP.
- 5. Commitments to roles of the COUNTY and the COC in the utilization of local, state, and federal funding programs to end homelessness. See Section 2.5 in the HHAP-5 RCHAP.
- Commitments to the roles and responsibilities of the COUNTY and the COC to connect individuals to wrap-around services from all eligible federal, state, and local benefit programs. See Section 2.6 in the HHAP-5 RCHAP.

#### The COUNTY hereby agrees to:

- Uphold, participate in, and comply with the actions, roles, and responsibilities of each eligible applicant and jurisdiction in the region as described in the RCHAP. The RCHAP is attached to this MOU as Exhibit A.
- Coordinate activities necessary to apply for and receive HHAP-5 funds, including coordinating and submitting the RCHAP.
- Accept disbursement of and administer the COC's HHAP-5 allocation totaling Nine Hundred Ten Thousand Two Hundred Forty-Seven Dollars and Eighty-Four Cents (\$910,247.84).
- 4. Verify and retain documentation of HHAP-5 uses and expenditures as required by the State of California and the HHAP-5 program.
- 5. Respond appropriately to any program-specific audit or monitoring requests from the HHAP-5 program, the COUNTY, or any other relevant authority.
- Generate and submit all fiscal and programmatic reports required by the HHAP-5 program, submitting these to the COC Governing Board for review prior to submission to the funding program.

#### TERM

This Agreement shall commence on the date this Agreement becomes fully executed by all parties (the "Effective Date"), and shall terminate on October 1, 2028, or until all obligations to the HHAP-5 program have been fulfilled.

By signature below, the undersigned representatives for each partner entity confirm that they are authorized to enter into this Agreement on behalf of their respective agency and agree to the terms set forth herein.

IN WITNESS WHEREOF DEPARTMENT FISCAL REVIEW	CONTRACTOR/COMPANY NAME
By: Mall My Shift DEPARTMENT HEAD  Date: 5/6/04  Budgeted: No Budget Unit: N/A Line Item: N/A Org/Object Code: N/A Grant: Yes Grant No.: HHAP-5 CoC and County Allocations	By Daniel McIntire (Apr 27, 2024 15:38 PDT)  Daniel McIntire, MCHSCoC Board Chair  Date: 27/04/24  NAME AND ADDRESS OF CONTRACTOR  Mendocino County Homeless Services Continuum of Care 747 South State St. Ukiah, CA 95482 (707) 463-1975 ext. 138 dmcintire@rchdc.org
By: Mauren Wulheren MAUREEN MULHEREN, Chair BOARD OF SUPERVISORS  Date: 05/21/2024	By signing above, signatory warrants and represents that he/she executed this Agreement in his/her authorized capacity and that by his/her signature on this Agreement, he/she or the entity upon behalf of which he/she acted, executed this Agreement
ATTEST: DARCIE ANTLE, Clerk of said Board  By: Deputy 05/21/2024  I hereby certify that according to the provisions of Government Code section 25103, delivery of this document has been made.  DARCIE ANTLE, Clerk of said Board  By: Deputy 05/21/2024	COUNTY COUNSEL REVIEW:  APPROVED AS TO FORM:  By: Chulotte Scott  COUNTY COUNSEL  Date: 04/25/2024
INSURANCE REVIEW:  By: Dancie Onthe Risk Management	By: Deputy CEO or Designee
Date: 04/25/2024	Date: 04/25/2024

Signatory Authority: \$0-25,000 Department; \$25,001-50,000 Purchasing Agent; \$50,001+ Board of Supervisors Exception to Bid Process Required/Completed 

N/A

Mendocino County Business License: Valid

Date:

Date:

Exempt Pursuant to MCC Section: Located within city limits in Mendocino County

## Exhibit A

# Regionally Coordinated Homelessness Action Plan

## Part I: Regional Identification and Contracting Information

## **Administrative Entity Information**

Participating Eligible Applicant	<ol> <li>Administering only your own HHAP- 5 allocation</li> <li>Administering multiple allocations or</li> <li>Designating a different eligible applicant as your Administrative Entity</li> </ol>	Entity that will be administering your
Mendocino County CoC (CA-509)	Identify another participating eligible applicant in their region to enter into contract with the state to receive and administer their HHAP-5 allocation	Mendocino County
Mendocino County	Will enter into contract with the state to receive and administer their HHAP-5 allocation and allocation(s) from other eligible applicants in the region	N/A

## **Contact Information for each Eligible Applicant**

Participating Eligible Applicant	Name	Title	Email	Phone Number
Mendocino County CoC (CA-509)	Veronica Wilson	Program Administrator	wilsonv@mendocinocounty.gov	(707)468-7071
Mendocino County	Veronica Wilson	Program Administrator	wilsonv@mendocinocounty.gov	(707)468-7071

#### Part II: Regionally Coordinated Homelessness Action Plan

#### **Outreach and Site Coordination**

Participating Jurisdictions	Role(s) and Responsibilities in Outreach and Site Coordination
Mendocino County CoC	Funding Street Outreach and Emergency Shelter services, development of written standards, and facilitating monthly housing case conferencing
Mendocino County	Provision of Street Outreach services, coordination with internal County-operated non-congregate shelter projects and emergency shelters, and collaboration with Law Enforcement through the Heads Up – Mendocino project

Below is a description of how all participating jurisdictions are or will begin to coordinate these efforts to ensure comprehensive outreach and site coordination to individuals experiencing and at-risk of experiencing homelessness in the region.

**Mendocino County CoC**: Mendocino CoC will support Outreach Activities through funding allocations and develop community-wide policy and procedure guidelines for provision of Street Outreach services. Currently funds 2 Outreach Worker contracts for Homeless Outreach Team staffing and is developing CoC Street Outreach Written Standards as required by <a href="24 CFR 578.7(a)(9)">24 CFR 578.7(a)(9)</a>.

Mendocino County: Operation of the Heads Up Project, which is a pathway for law enforcement agencies in Mendocino County to alert the Behavioral Health and Social Services departments about individuals in our community whose needs are not in alignment with the structure of the criminal justice system. Response by Mendocino County is coordinated through the Mobile Co-Response, Mobile Outreach and Prevention Services (MOPS) program, and/or Homeless Outreach Team. Collaborative Team meets quarterly with the goal of shared understanding and commitment to addressing system barriers and designs related to the intersection between criminal justice and human services systems. Homeless Outreach Team members are trained to assist persons engaged through Street Outreach with connection to emergency shelter and/or Coordinated Entry System referral.

### **Land Use and Development**

Participating Jurisdictions	Role(s) and Responsibilities in land use and development
Mendocino County CoC	Support local efforts for land acquisition and development and/or policy reform at the Continuum of Care Governing Board Level
Mendocino County	Coordinate efforts with local small jurisdictions, including cities, to effectively use and develop land to address and end homelessness

Below is a description of how all participating jurisdictions are or will begin to coordinate these efforts to use and develop available land to address and end homelessness in the region.

Mendocino County CoC: As the CoC is a non-legal entity, it cannot deed land or enter into development agreements, and the Mendocino County Social Services Department is its Administrative Entity. As such, the CoC will support efforts for land use and development through advocacy, community engagement, and policy reform. The Mendocino County Homeless Services Continuum of Care, CA-509, is made up of 36 organizations and individuals in Mendocino County that are vested in addressing homelessness in our community. These members have appointed a Governing Board that is responsible for ensuring the CoC meets its regulatory responsibilities established in 24 CFR 578, which includes establishing and consistently following written standards for providing Continuum of Care assistance. These written standards are actively being revised for multiple reasons, including adding land acquisition and development necessary to expand services necessary to address the full scope of the homelessness crisis.

**Mendocino County:** To effectively use and develop available land to address and end homelessness in a region, it's crucial for participating jurisdictions to coordinate their efforts regionally. The County is committed to implementing the following:

- 1) Identify Available Land: Participating jurisdictions, a partnership between the County and cities, will collaborate to identify land that can be used for addressing homelessness. This may include vacant lots, underutilized buildings, or public land that can be repurposed for housing or shelter facilities.
- 2) Conduct Needs Assessment: Work together to conduct a comprehensive needs assessment to determine the specific housing and shelter needs of individuals experiencing homelessness in the region. This assessment should consider factors such as population demographics, housing affordability, and the availability of supportive services.
- 3) Engage Stakeholders: Engage stakeholders from all sectors, those with lived experience, including government agencies, non-profit organizations, developers, and community members, in the planning and development process. This will help ensure that efforts are informed by diverse perspectives and that the needs of all stakeholders are taken into account.
- 4) Leverage Funding and Resources: Coordinate efforts to leverage funding and resources for developing housing and shelter facilities. This may involve securing government funding, applying for grants, partnering with developers, and other options.
- 5) Streamline Regulatory Processes: Work together to streamline regulatory processes for developing housing and shelter facilities on available land. This may include expediting permitting and zoning approvals, waiving fees, and providing incentives for developers to build affordable housing.
- 6) Implement Supportive Services: Ensure that supportive services are integrated into housing and shelter facilities developed on available land. This may include access to healthcare, mental health services, substance abuse treatment, job training, and

- other support services that help individuals maintain housing stability.
- 7) Monitor and Evaluate Progress: Establish metrics for measuring the effectiveness of efforts to use available land to address homelessness and regularly monitor progress toward goals. Use this data to identify areas for improvement and make adjustments to strategies as needed.

### **Development of Interim and Permanent Housing Options**

Participating Jurisdictions	Role(s) and Responsibilities in development of interim and permanent housing options
Mendocino County CoC	Support local efforts to develop interim and permanent housing options through funding and/or policy reform
Mendocino County	Coordinate efforts with local small jurisdictions, including cities, to develop adequate interim and permanent housing options from community members living in a wide variety of income levels

Below is a description of how all participating jurisdictions are or will begin to coordinate these efforts to develop adequate interim and permanent housing options to address and end homelessness in the region.

**Mendocino County CoC:** As the CoC is a non-legal entity, it cannot deed land or enter into development agreements, and the Mendocino County Social Services Department is its Administrative Entity. As such, the CoC will support the development of interim and permanent housing options by allocating funds awarded to the CoC to develop new interim housing sites and affordable housing units for people experiencing homelessness. CA-509 will further support the improvement of site and service operation and equity considerations through project monitoring and performance measurement. CA-509 will provide letters of support for funding requests submitted by local jurisdictions and entities to develop additional interim and permanent housing options in Mendocino County. CA-509 will also engage in the reformation of policies directing operations of interim and permanent housing options.

**Mendocino County:** To coordinate efforts across participating jurisdictions to develop adequate interim and permanent housing options to address and end homelessness in the region, a collaborative approach is essential. The following steps will be implemented:

- 1) Continue Regional Housing Group: Continue and expand meetings of representatives from all participating jurisdiction which currently only includes government agencies, to housing authorities, developers, non-profit organizations, and community leaders. This group will serve as the central coordinating body for housing initiatives.
- 2) Conduct Comprehensive Housing Needs Assessment: The County conducts a thorough assessment of housing needs across the region via the Housing Element. This assessment identifies the number and types of housing units needed to accommodate individuals experiencing homelessness, including both interim and permanent options.
- 3) Identify Available Land and Resources: The above mentioned regional housing group should continue to pool resources and identify available land suitable for housing development within the region. This may include surplus government-owned properties, vacant lots, or underutilized buildings that can be repurposed for housing purposes.
- 4) Streamline Zoning and Permitting Processes: The County is working to streamline zoning and permitting processes to expedite the development of housing projects.

- 5) Leverage Funding Opportunities: The County explores and pursues funding opportunities at the local, state, and federal levels to support the development of housing options for individuals experiencing homelessness. This may include grants, low-income housing tax credits, public-private partnerships, and other financing mechanisms.
- 6) The County collaborated with the Rural Housing Development Corporation (RCHDC), a non-profit organization focused on lowand moderate-income development. Together, they built Orr Creek Commons in Ukiah in 2021, a project that includes 40 lowincome housing units for developmentally delayed individuals, unhoused individuals, and transitional-age youth. In 2019, the county also partnered with RCHDC to construct Willow Terrace in Ukiah, which resulted in 38 low-income units for unhoused individuals or those with housing insecurity.
- 7) Encourage Mixed-Income and Supportive Housing Developments: The County promotes the development of mixed-income housing projects that integrate units for individuals experiencing homelessness with other affordable and market-rate units. Additionally, the County prioritizes the inclusion of supportive services, such as case management, mental health counseling, and substance abuse treatment, within housing developments to address the diverse needs of residents.
- 8) The County partnered with Danco Group to bring Acorn Valley Plaza a 71-unit mixed development project currently under construction which includes Workforce/Family Housing, community support services within the refurbished, adjacent community building and small commercial retail uses within the ground floor of the two structures to Ukiah.
- 9) Engage Community Stakeholders: The County engages with community stakeholders, including residents, businesses, and advocacy groups, to build support for housing initiatives and address concerns or objections. The County fosters dialogue and collaboration to ensure that housing developments are integrated into communities in a way that benefits all stakeholders.
- 10) The County works with the agricultural community to assist with the development of agricultural worker housing and provide education about the County's farm employee/labor housing regulations. The County encouraged and supported State and Federal funding applications for farmworker housing. In addition, the County supported infrastructure by providing technical assistance for a 72-unit multi-family farm labor housing complex on a four-acre parcel in the Ukiah Valley.

By following these steps and fostering collaboration among participating jurisdictions, it's possible to develop adequate interim and permanent housing options to address and end homelessness in the region. This coordinated approach will help ensure that individuals experiencing homelessness have access to safe, stable, and supportive housing that meets their needs and promotes long-term stability and self-sufficiency.

## **Coordination of and Connection to Service Delivery**

Participating Jurisdictions	Role(s) and Responsibilities in connection to service Delivery
Mendocino County CoC	Lead local fund planning processes for housing and services, host housing case conferencing and By Name List Review meetings, and host the Coordinated Entry use by housing projects
Mendocino County	Foster collaboration between County programs, especially within the Public Health, Social Services, and Behavioral Health Departments, to ensure that homeless individuals are able to access all potential entitlement and non-entitlement programs they may be eligible for

Below is a description of how all participating jurisdictions are or will begin to coordinate to provide the full array of services, including interim and permanent housing solutions to people experiencing and at-risk of experiencing homelessness in the region.

**Mendocino County CoC:** Lead local fund planning processes for housing and service delivery, oversee the Coordinated Entry System, Monitor homeless services system flow using Stella M, outreach to local community leaders and providers on how to refer someone to the homeless services system, and inclusion of new PSH projects (e.g. NPLH) in the Coordinated Entry System

**Mendocino County:** Mendocino County fosters connection and collaboration to services for homeless individuals and families as follows:

- 1) Mendocino County Social Services Department provides staffing and support, through a Family Homelessness Challenge Grant, for the Front Door for Families program designed to provide a single "front door" for all households with children experiencing housing instability. This program also encompasses CDSS Bringing Families Home program, focused on households involved with child welfare services.
- 2) Mendocino County Social Services Department implements the CalWORKs Housing Support Program, designed to provide housing support services to CalWORKs-enrolled families while they work toward self-sufficiency.
- 3) Mendocino County owns and operates Live Oak Apartments a Project Homekey site that provides transitional and permanent housing specifically for individuals and families experiencing or at-risk-of homelessness.
- 4) The Mendocino County Housing Coordination Unit serves as a facilitator of information and connection between the majority of housing programs hosted by the County, including Home Safe, HDAP, and the Behavioral Health Bridge Housing programs.

## 2.2 System Performance Measures and Improvement Plan.

SPM 1a: Number of people accessing services who are experiencing homelessness.

Measure 1,692

Key Action(s) for Improving SPM 1a

Key Action(s)	Funding Source(s) the region intends to use to achieve the action	Funding Type (Federal/ State/ Local gov/Other)	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
Encourage local housing providers and advocates to advertise in areas where people are least likely to seek out services	HUD CoC CES SSO Grant; NPLH; PBV; TBV; PSH and PH revenues	Federal, State, and Local	Mendocino County CoC (CA- 509)	Mendocino County	6/30/2025	Increased referrals to Coordinated Entry System for persons residing on Tribal Lands and unincorporated areas of the jurisdiction
Finalize the Coordinated Entry System Marketing Plan and toll-free access phoneline	HUD CoC CES SSO Grant; CA State CESH Grant	Federal and State	Mendocino County CoC (CA- 509)	Mendocino County	12/31/2024	Coordinated Entry System Marketing Plan will be approved by the Coordinated Entry/ Discharge Planning CoC Committee and Toll-Free Access Line in place

SPM 7.1a: Racial and ethnic disparities among those accessing services who are experiencing homelessness.

Racial or Ethnic Group	Measure	
People who are Hispanic/Latino	319	
People who are American Indian or Alaska Native	222	
People who are Black or African American	48	

Key Action(s) for Improving SPM 7.1a

Key Action(s)	Funding Source(s) the region intends to use to achieve the action	Funding Type (Federal/ State/ Local gov/Other)	Lead Entity	Collaborating Entity/ies	Timefram e for Action	Method(s) of Measuring success of the Action
Continue developing a partnership with Northern Circle Indian Housing Authority to become Coordinated Entry Front Door and establish relationship with Tribal Nations and Tribal Entities	HHAP	State	Mendocino County CoC (CA- 509)	Mendocino County	6/30/2024	Increase in the number of Coordinated Entry referrals in HMIS completed for Tribal Members
Continue to support Northern Circle Indian Housing Authority in becoming a Permanent Supportive Housing case managing agency	HHAP	State	Mendocino County CoC (CA- 509)	Mendocino County	12/31/2024	Memorandum of Understanding between Community Development Commission and Northern Circle Indian Housing Authority executed
Establish relationships with Family Resource Centers and	HHAP, Family Homelessness Challenge Grant, CalAIM	State	Mendocino County	Mendocino County CoC (CA-509)	12/31/2024	Increased rates of service participation by underserved groups

organizations that serve historically underserved populations to engage in homeless				
service outreach and				
referral				

SPM 1b: Number of people experiencing unsheltered homelessness on a single night (unsheltered PIT count)

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# Key Action(s) for Improving SPM 1b

Key Action(s)	Funding Source(s) the region intends to use to achieve the action	Funding Type (Federal/ State/ Local gov/Other)	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
Evaluate current Unsheltered Point-in-Time Count methodology to determine if time change (9 am) has impacted outcomes	ННАР	State	Mendocino County CoC (CA- 509)	Mendocino County	9/30/2024	2025 Unsheltered Point-in- Time Count will go back to earlier time and we will compare these results to Counts that began at 9 am; if no significant change occurred, change was not due to methodological changes. Evaluate distribution of past survey areas and identify areas that can be statistically excluded
Targeted outreach to Tribal Nations on participation in 2025 Point-in- Time Count and/or separate Tribal Point-in- Time Count	ННАР	State	Mendocino County CoC (CA- 509)	Mendocino County	1/31/2025	Increased 2025 Unsheltered Point-in-Time Count surveys completed on tribal lands

SPM 7.1b: Racial and ethnic disparities among those experiencing unsheltered homelessness on a single night.

Racial or Ethnic Group	Measure
People who are Hispanic/Latino	67
People who are American Indian or Alaska Native	36

Key Action(s) for Improving SPM 7.1b

Key Action(s)	Funding Source(s) the region intends to use to achieve the action	Funding Type (Federal/ State/ Local gov/Other)	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
Conduct a Tribal Point-in-Time Count in Summer 2024	HHAP and Tribal HHAP	State	Mendocino County CoC (CA- 509)	Mendocino County, Tribal Nations, Tribal Entities	9/30/2024	Data collected from Tribal Members experiencing homelessness
Establish Tribal Membership as a Coordinated Entry Prioritization Category in the Coordinated Entry Score	HHAP	State	Mendocino County CoC (CA- 509)	Mendocino County, Tribal Nations, Tribal Entities	9/30/2024	MCHSCoC Coordinated Entry Prioritization revised to include additional Coordinated Entry score points for Tribal Membership
Establish relationships with Family Resource Centers and organizations that serve historically underserved populations to engage in homeless service outreach and referral	Family Homelessness Challenge Grant, Bringing Families Home, HHAP	State	Mendocino County	Mendocino County CoC (CA-509), CDSS	12/31/2024	Reduction in the number of households with at least one adult and one child who are experiencing homelessness for the first time

SPM 2: Number of people accessing services who are experiencing homelessness for the first time.

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# Key Action(s) for Improving SPM 2

Key Action(s)	Funding Source(s) the region intends to use to achieve the action	Funding Type (Federal/ State/ Local gov/Other)	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
Fully implement Front Door for Families Initiative to identify and assist families with children who are at imminent risk of homelessness	Family Homelessness Challenge Grant, Bringing Families Home, HHAP	State	Mendocino County	Mendocino County CoC (CA-509), CDSS	12/31/2024	Reduction in the number of households with at least one adult and one child who are experiencing homelessness for the first time
Implement Homelessness Prevention project with Community Care Management Corp to serve households without children at imminent risk of homelessness	ННАР	State	Mendocino County	Mendocino County CoC (CA-509)	6/30/2024	Reduction in the number of households with only adults who are experiencing homelessness for the first time

SPM 7.2: Racial and ethnic disparities in the number of people accessing services who are experiencing homelessness for the first time.

Racial or Ethnic Group	Measure
People who are Hispanic/Latino	127
People who are American Indian or Alaska Native	127
People who are Black or African American	28

Key Action(s) for Improving SPM 7.2

Key Action(s)	Funding Source(s)	Funding Type (Fed/State/Local gov/Other)	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
Public Messaging Campaign regarding mainstream and community-based services, ensuring to collaborate with existing efforts and initiatives to elevate existing efforts and services	Other Public Welfare	State	Mendocino County	Mendocino County CoC (CA-509), Cities, Schools	6/30/2025	Decrease in the number of people who identify as an underserved and/or overrepresented group who experience homelessness for the first time
Collaborate with Family Resource Centers and organizations that serve historically underserved populations how to connect people at imminent risk of homelessness with mainstream and CoC resources	HHAP and Other Public Welfare	State	Mendocino County	Mendocino County CoC (CA-509), Family Resource Centers, Public Housing Authority, CoC-funded service providers	6/30/2026	Increase in the number of referrals submitted to the Front Door For Families Initiative and Public Housing Authority Landlord Liaison services by Family Resource Centers and Latino/a/x Service Providers for Latina/o/x households at imminent risk
Collaborate with Tribal Nations and Tribal Entities to develop direct	HHAP and Other Public Welfare	State	Mendocino County CoC (CA- 509)	Mendocino County, Tribal Nations, Tribal Entities	10/31/2024	Increase in the number of referrals submitted to the Front Door For Families Initiative and Public Housing

referral pathways for Tribal members at imminent risk of homelessness with	Authority Landl services by Trit imminent risk o homelessness	al Members at
mainstream and CoC resources		

SPM 3: Number of people exiting homelessness into permanent housing.

Measure		
321		

Key Action(s) for Improving SPM 3

Key Action(s)	Funding Source(s) the region intends to use to achieve the action	Funding Type (Federal/ State/ Local gov/Other)	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
Partner with City Jurisdictions regarding the development of housing units dedicated to people experiencing homelessness	HHAP, HHIP, Homekey	State	Mendocino County	Mendocino County CoC (CA-509), Cities of Fort Bragg, Point Arena, Ukiah, and Willits	6/30/2027	Increase in the Housing Inventory Count of Permanent Supportive Housing and Other Permanent Housing units
Fund housing relocation and stabilization services to assist persons referred to Coordinated Entry to obtain eligibility documentation and housing application processes	ННАР	State	Mendocino County CoC (CA- 509)	Mendocino County	6/30/2025	Increase in the number of people exiting homelessness into permanent housing

SPM 7.3: Racial and ethnic disparities in the number of people exiting homelessness into permanent housing.

Racial or Ethnic Group	Measure	
People who are American Indian or Alaska Native	27	
People who are Native Hawaiian or Other Pacific Islander	0	

Key Action(s) for Improving SPM 7.3

Key Action(s)	Funding Source(s) the region intends to use to achieve the action	Funding Type (Federal/ State/ Local gov/Other)	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
Include Tribal Membership in the CoC Coordinated Entry prioritization	ННАР	State	Mendocino County CoC (CA- 509)	Mendocino County, Tribal Governments, Tribal Entities	6/30/2025	Increase in the number of people who are American Indian or Alaska Native who exit homelessness to permanent housing
Develop partnerships with Mendocino County Office of Education Foster Youth and Homeless Services Liaisons, Justice System Partners, Front Door for Families, VA/SSVF, CalWORKs, Reentry Collaborative, etc. to identify people experiencing homelessness in these systems and connect them to homeless services	HHAP, HHIP, BFH, FHC Grant, CalWORKs, HUD VASH, SSVF	Federal and State	Mendocino County CoC (CA- 509)	Mendocino County, Mendocino County Office of Education, Public Defender's Office, Adult Probation, VA, Nation's Finest	12/31/2026	Increase in the number of people who are members of underserved and overrepresented groups that exit homelessness to permanent housing

SPM 4: Average length of time that people experienced homelessness while accessing services.

			 0,400
A	Measure		
	neasure		
1	81		
	100001100		

Key Action(s) for Improving SPM 4

Key Action(s)	Funding Source(s) the region intends to use to achieve the action	Funding Type (Federal/ State/ Local gov/Other)	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
Partner with Mendocino County and Cities of Fort Bragg, Point Arena, and Willits to seek Prohousing Designation and Incentive funds to construct additional housing units for people experiencing homelessness	HHAP	State	Mendocino County	Mendocino County CoC (CA-509), Cities of Fort Bragg, Point Arena, Ukiah, and Willits	12/31/2024	Mendocino County and the Cities of Fort Bragg, Point Arena, and Willits obtain Prohousing Designation
Fund housing relocation and stabilization services to assist persons referred to Coordinated Entry to assist with obtaining eligibility documentation and housing case management	ННАР	State	Mendocino County CoC (CA- 509)	Mendocino County	6/30/2025	Decrease in the average length of time that people experienced homelessness while accessing services

SPM 7.4: Racial and ethnic disparities in the average length of time that people experienced homelessness while accessing services.

Racial or Ethnic Group	Measure
People who are Hispanic/Latino	229
People who are Native Hawaiian or Other Pacific Islander	249

Key Action(s) for Improving SPM 7.4

Key Action(s)	Funding Source(s) the region intends to use to achieve the action	Funding Type (Federal/ State/ Local gov/Other)	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
Identify locations in local historically underserved ethnic communities to construct new units so people experiencing homelessness can choose to live in culturally inclusive neighborhoods	ННАР	State	Mendocino County CoC (CA- 509)	Mendocino County, Latino/a/x Community Leaders, Cities of Fort Bragg, Point Arena, Ukiah, & Willits, and Housing Developers	6/30/2027	Decrease in the average length of time people who are members of underserved and overrepresented groups experience homelessness while accessing services
Develop partnerships with Mendocino County Office of Education Foster Youth and Homeless Services Liaisons, Justice System Partners, Front Door for Families, VA/SSVF, CalWORKs, Reentry Collaborative, etc. to identify people experiencing homelessness in these systems and connect them to Coordinated Entry System and Housing Case Management	HHAP, HHIP, BFH, FHC Grant, CalWORKs, SSVF	Federal and State	Mendocino County CoC (CA- 509)	Mendocino County, Mendocino County Office of Education, Public Defender's Office, Adult Probation, VA, Nation's Finest	12/31/2025	Decrease in the average length of time people who are members of underserved and overrepresented groups experience homelessness while accessing services

SPM 5: Percent of people who return to homelessness within 6 months of exiting the homelessness response system to permanent housing.

Measure	
7%	

Key Action(s) for Improving SPM 5

Key Action(s)	Funding Source(s) the region intends to use to achieve the action	Funding Type (Federal/ State/ Local gov/Other)	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
Establish Critical Time Intervention (CTI) services in all Rapid Re-Housing contracts funded by either applicant	HHAP, HHIP, ESG, CalWORKs, HDAP, Home Safe, Bringing Families Home	Federal and State	Mendocino County	Mendocino County CoC (CA-509), Emergency Solutions Grant (ESG) CA-509 subrecipients	12/31/2024	Decrease in the percent of people who return to homelessness within 6 months of exiting the homelessness response system to Permanent Housing
Collaborate with the local Managed Care Provider to establish collaboration between CoC providers and CalAIM Community Supports Housing Tenancy Support Service providers	HHAP, HHIP	State	Mendocino County CoC (CA- 509)	Mendocino County, Partnership Healthplan of California, CalAIM Community Supports providers	6/30/2026	Decrease in the percentage of people who return to homelessness within 6 months of exiting the homelessness response system to Permanent Housing
Change Permanent Housing policies to include detailed steps and processes for lease violations or problematic behavior to require	HHAP, HHIP	State	Mendocino County CoC (CA- 509)	Mendocino County, Partnership Healthplan of California, Redwood Coast Regional	6/30/2027	Decrease in the percentage of people who return to homelessness within 6 months of exiting the homelessness response system to Permanent

referral to CalAIM	Center,	Housing
Community	Specialty	
Supports or other	Mental Health	
housing case	Providers,	
management	CalAIM	
support before	Enhanced Care	
eviction processes	Management	
are considered	Providers	

SPM 7.5: Racial and ethnic disparities in the percent of people who return to homelessness within 6 months of exiting the homelessness response system to permanent housing.

Racial or Ethnic Group	Measure	
People who are American Indian or Alaska Native	3%	
People who are Native Hawaiian or Other Pacific Islander	0%	
People who are Asian	0%	
People who are Black or African American	0%	
People who are Hispanic/Latino	0%	

Key Action(s) for Improving SPM 7.5

Key Action(s)	Funding Source(s) the region intends to use to achieve the action	Funding Type (Federal/ State/ Local gov/Other)	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
Develop partnerships with Tribal Nations and Entities, Mendocino County Office of Education Foster Youth and Homeless Services Liaisons, Justice System Partners, Reentry Collaborative, and Medical System to provide outreach and referral services on-site to people experiencing homelessness engaged in these systems and services	HHAP and HHIP	State	Mendocino County CoC (CA- 509)	Mendocino County, Tribal Nations and Entities, Mendocino County Office of Education Foster Youth and Homeless Services Liaisons, Justice System Partners, Reentry Collaborative, and Medical System Partners	6/30/2027	Data will be present in SPM 5 regarding people who are not white that return to homelessness within six months of exiting homelessness to permanent housing. At this time, no data is available regarding persons who are not white

SPM 6: Number of people with successful placements from street outreach projects.

# Measure 0

# Key Action(s) for Improving SPM 6

Key Action(s)	Funding Source(s) the region intends to use to achieve the action	Funding Type (Federal/ State/ Local gov/Other)	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
Improve HMIS data quality and timeliness of Street Outreach Projects so successful placements can be identified in the system	HHIP	State	Mendocino County CoC (CA- 509)	Mendocino County	6/30/2025	Increase in the number of people with successful placements from street outreach projects
Expand street outreach services to regularly serve all areas of Mendocino County	HHAP and HHIP	State	Mendocino County	Mendocino County CoC (CA-509)	6/30/2027	Increase in the number of people enrolled in street outreach services as reported in HMIS

SPM 7.6: Racial and ethnic disparities in the number of people with successful placements from street outreach projects

Racial or Ethnic Group	Measure
People who are American Indian or Alaska Native	0
People who are Native Hawaiian or Other Pacific Islander	0
People who are Asian	0
People who are Black or African American	0
People who are Hispanic/Latino	0

Key Action(s) for Improving SPM 7.6

Key Action(s)	Funding Source(s) the region intends to use to achieve the action	Funding Type (Federal/ State/ Local gov/Other)	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
Coordinate street outreach efforts with Tribal Nations and Tribal Entities to identify areas not served by the tribes and establish street outreach services in these locations	HHAP	State	Mendocino County CoC (CA- 509)	Mendocino County	6/30/2026	Increase in the number of people enrolled in street outreach projects in HMIS who are in unincorporated areas of the County
Establish street outreach services in ethnically diverse communities	HHAP	State	Mendocino County CoC (CA- 509)	Mendocino County	6/30/2026	Increase in the number of people who are BBI (Black, Brown, Indigenous, People of Color) that are enrolled in street outreach projects in HMIS

## 2.3 Equity Improvement Plan.

## Key Action(s) the Region Will Take to Ensure Racial and Gender Equity in Service Delivery

Key Action(s)	Lead Entity	Collaborating Entity/ies
Northern Circle Indian Housing Authority (NCIHA) is working to become a Coordinated Entry Front Door Location, which would be offered to anyone who requests assistance with housing referrals through the CES	Mendocino County CoC (CA-509)	Mendocino County, NCIHA, Nutmeg Consulting, Inc., Housing Projects that receive CES referrals, City of Ukiah Equity & Inclusion Committee
Northern Circle Indian Housing Authority (NCIHA) is working with the Community Development Commission of Mendocino County (CDC) to sign a Memorandum of Understanding to become a CoC Permanent Supportive Housing Case managing agency	Mendocino County CoC (CA-509)	Mendocino County, NCIHA, CDC
Establish collaborations with local community-based organizations such as Redwood Coast Regional Center and Anchor Health Management to identify potential referral avenues to connect people experiencing homelessness to housing projects and identify ways to collaboratively construct new Permanent Supportive Housing units for people experiencing homelessness	Mendocino County	Mendocino County CoC (CA-509), Redwood Coast Regional Center, Anchor Health Management, Housing Developers, and other homeless service providers
Explore having all projects funded with HHAP-5 conduct a client satisfaction survey	Mendocino County CoC (CA-509)	Mendocino County, Mendocino County CoC (CA-509) Members and Organizations

## Key Action(s) the Region Will Take to Ensure Racial and Gender Equity in Housing Placements

Key Action(s)	Lead Entity	Collaborating Entity/ies
Increase outreach to underrepresented groups to raise awareness of service availability	Mendocino County CoC (CA-509)	Mendocino County, NCIHA, Tribal Governments, Tribal Housing Entities, Latino/a/x serving agencies/entities

Increase funding to non-traditional Community-Based Organizations (CBOs) in outlying/remote areas to existing service providers to become CoC/CE participating providers, who have existing relationships and can build trust in the homelessness service system by people experiencing homelessness in remote locations or marginalized populations	Mendocino County CoC (CA-509)	Mendocino County, City of Ukiah Equity & Inclusion Committee, NCIHA, City of Ukiah Equity & Inclusion Committee, Tribal Governments, Tribal Housing Entities, Latino/a/x serving agencies/entities
Engage permanent supportive housing operators to join the MCHSCoC and agree to receive referrals from the Coordinated Entry System	Mendocino County CoC (CA-509)	Mendocino County, local housing developers and property managers

Key Action(s) the Region Will Take to Ensure Racial and Gender Equity in Housing Retention

Key Action(s)	Lead Entity	Collaborating Entity/ies
Develop partnerships with Tribal Nations and Entities, Mendocino County Office of Education Foster Youth and Homeless Services, Justice System Partners, Reentry Collaborative, and Medical System to provide outreach and referral services on-site to people experiencing homelessness engaged in these systems and services to increase public faith in the system and/or belief previous participants cannot reapply for services	Mendocino County	Mendocino County CoC (CA- 509), Tribal Councils, Tribal ICWA, Tribal Housing Entities, Latino/a/x serving agencies/entities
Identify partners to collaborative establish housing retention services outside of CalAIM	Mendocino County CoC (CA-509)	Mendocino County, Partnership Healthplan of California, Redwood Coast Regional Center, Specialty Mental Health Providers

Key Action(s) the Region Will Take to Change Procurement or Other Means to Affirm Equitable Access to Housing and Services for Overrepresented Groups Among People Experiencing Homelessness in the Region

Key Action(s)	Lead Entity	Collaborating Entity/ies
Review existing procurement outreach processes and ensure	Mendocino County	Mendocino County CoC (CA-
they include outreach to non-traditional Vendors, including Black, Brown, Indigenous, People of Color (BBI)-led		509), City of Ukiah Equity & Inclusion Committee, local
Organizations or Entities		advocacy groups, BBI-led
		organizations

Identify a list of all community-based organizations/entities that want to be notified when funding becomes available to assist with housing and/or homelessness	Mendocino County CoC (CA-509)	Mendocino County, local advocacy groups, Black, Brown, Indigenous, People of Color (BBI)-led organizations
Expand Request for Proposals/Qualifications to require a narrative on how the Respondent plans to identify, address, and prevent racial and gender inequities in service provision and outcomes	Mendocino County	Mendocino County CoC (CA-509)

# 2.4 Plan to Reduce the Number of People Experiencing Homelessness Upon Exiting an Institutional Setting

## Key Action(s) to Reduce the Number of People Experiencing Homelessness Upon Exiting a Jail.

		2)
Key Action(s)	Lead Entity	Collaborating Entity/ies
Mendocino County CoC (CA-509) to Appoint a Board Member to the	Mendocino County	Mendocino County,
Mendocino Re-Entry Collaborative to assist in improving discharge planning	CoC (CA-509)	Mendocino County Sheriff
Recommend permanent housing projects to use Housing First approach so criminal history is not a consideration when accessing and retaining housing	Mendocino County CoC (CA-509)	Mendocino County, Public Housing Authority, Property Managers & Housing Operators. Housing Retention Service Providers
Encourage the development of transitional housing specifically for individuals living with restrictions of probation or parole	Mendocino County CoC (CA-509)	Mendocino County, Justice System Partners
Explore the development of a pathway for individuals to enroll in Coordinated Entry through Discharge Planning	Mendocino County CoC (CA-509)	Mendocino County
Re-introduce Discharge Planning into the activities of a CoC Committee or Workgroup	Mendocino County CoC (CA-509)	Mendocino County, Reentry Collaborative

## Key Action(s) to Reduce the Number of People Experiencing Homelessness Upon Exiting a Prison.

Key Action(s)	Lead Entity	Collaborating Entity/ies
Establish relationships with local California Department of	Mendocino County	Mendocino County, California
Corrections and Rehabilitation (CDCR) agents and administrators	CoC (CA-509)	Department of Corrections and Rehabilitation
Recommend permanent housing projects use of a Housing First approach so criminal history is not a consideration when accessing and retaining housing	Mendocino County CoC (CA-509)	Mendocino County, local housing developers & property managers

Key Action(s) to Reduce the Number of People Experiencing Homelessness Upon Exiting a Hospital.

Key Action(s)	Lead Entity	Collaborating Entity/ies
Create Medical Respite and Aftercare projects for people experiencing homelessness upon discharge from a hospital	Mendocino County	Mendocino County CoC (CA- 509), Adventist Health, and Federally Qualified Health Clinics
Help people retain housing when in long-term hospitalization or other residential treatment setting	Mendocino County CoC (CA-509)	Mendocino County, Public Housing Authority, Property Managers and Housing Operators. Housing Retention Service Providers

Key Action(s) to Reduce the Number of People Experiencing Homelessness Upon Exiting Other Institutional Settings (such as foster care, behavioral health facilities, etc. as applicable in the region).

Institutional Setting	Key Action(s)	Lead Entity	Collaborating Entity/ies
Behavioral Health Facilities	Expand access to short-term post- hospitalization temporary housing for people with moderate to severe BH needs	Mendocino County	Mendocino County CoC (CA-509), Anchor Health Management, Redwood Community Services, Tapestry Family Services, Mendocino Coast Hospitality Center, Mendocino County Youth Project, Partnership Healthplan of California
Foster Care System	Coordinate access to Extended Foster Care through CoC providers	Mendocino County	Mendocino County CoC (CA- 509) and CoC service providers
Residential Substance Use Treatment Facilities	Create short-term post-treatment temporary housing/Sober Living Environments for people with mild to moderate behavioral health needs	Mendocino County CoC (CA-509)	Mendocino County, Ford Street Project, Behavioral Health and Recovery Services, Anchor Health Management, Partnership Healthplan of California

# 2.5 Plan to Utilize Local, State, and Federal Funds to End Homelessness

Funding Program	Local Fund Administrator	Description of How Funds are/will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for Permanent Housing Solutions	Timeframe of Use
The Homekey program	Mendocino County	Mendocino County responded to Round 1 of the Homekey NOFA in 2020. Permanent and interim housing of 48 units were fully operationalized in April of 2021	\$9,500,000	\$9,500,000	November 2020 to 6/30/2075
The No Place Like Home Program	Mendocino County	Permanent housing for individuals struggling with Severe Mental Illness B Apartments Orr Creek Commons II	\$7,189,080	\$7,189,080	N/A
The Multifamily Housing Program	Mendocino County	Development of affordable multifamily housing projects	\$6,591,778	\$6,591,778	1/14/21 to 8/31/2050
The Housing for a Healthy California Program	N/A	Not received by either applicant	\$0.00	\$0.00	N/A
The Homeless Housing, Assistance, and Prevention Program	Mendocino County	Interim housing/shelter operations, Rapid Re-Housing, Shelter Diversion, Service Coordination	\$8,804,091.84	\$2,466,844.98	06/19/2020 – 12/31/2027
The Building Homes and Jobs Act Funding	N/A	Not received by either applicant	\$0.00	\$0.00	N/A
The California Emergency Solutions Grants Program	Mendocino County CoC (CA-509)	Rapid Re-Housing and Interim Shelter	\$320,100	\$120,100	07/01/2024- 06/30/2025
The National Housing Trust Fund established pursuant to the Housing and Economic Recovery Act of 2008	N/A	Not received by either applicant	\$0.00	\$0.00	N/A

HOME Investment Partnerships Act	N/A	None – not received by either applicant	\$0.00	\$0.00	N/A
Parolee or probation programs that are intended to prevent homelessness upon release.	CDCR and Community Connections Partnership (CCP)	Parolee Programs  - Outpatient Treatment (OPT) — connection to CES and Housing navigation Probation Programs  - Community Connections Partnership funds	\$7,393,985	\$0	Ongoing

# 2.6 Plan to Connect People Experiencing Homelessness to All Eligible Benefit Programs.

**Benefit Programs** 

Benefit Program	Connection Strategy/ies	Lead Entity	Collaborating Entity/ies
CalWORKs	Mendocino County Social Services operates the CalWORKs Housing Support Program (CWHSP) locally. CWHSP connects CalWORKs-eligible households with direct financial assistance, when available, for resolving homelessness. CWHSP also makes referrals to other housing assistance programs across the County.	Mendocino County	Mendocino County CoC (CA-509), Permanent Supportive Housing and Other Public Housing Operators/ Managers, Local Community-Based Organizations, Hospitals, Federally Qualified Health Centers, School Districts
CalFresh	Mendocino County Social Services hosts an Outreach and Navigation Unit with duties specifically related to providing CalFresh outreach services to community-based organizations serving individuals experiencing homelessness.	Mendocino County	Mendocino County CoC (CA-509), Permanent Supportive Housing and Other Public Housing Operators/ Managers, Local Community-Based Organizations, Hospitals, Federally Qualified Health Centers, School Districts
Supplemental Security Income/State Supplemental Program (SSI/SSP) and disability benefits advocacy	Mendocino County Social Services operates the Homeless Disability Advocacy Program (HDAP) specifically designed to assist eligible homeless individuals with connecting to SSI/SSP.	Mendocino County	Mendocino County CoC (CA-509), Permanent Supportive Housing and Other Public Housing Operators/ Managers, Local Community-Based Organizations, Hospitals, Federally Qualified Health Centers, School Districts

In-home supportive services	Mendocino County Social Services operates an IHSS program that provides hands-on support to individuals eligible for IHSS services, including those who are homeless or precariously housed.	Mendocino County	Mendocino County CoC (CA-509), Permanent Supportive Housing and Other Public Housing Operators/ Managers, Local Community-Based Organizations, Hospitals, Federally Qualified Health Centers, School Districts
Adult protective services	APS works collaboratively with our Heads Up project to identify elders at risk of or experiencing homelessness. In addition, the APS program operates HomeSafe – a CDSS program specifically designed to prevent or resolve homelessness for individuals at risk of abuse or neglect.	Mendocino County	Mendocino County CoC (CA-509), Permanent Supportive Housing and Other Public Housing Operators/ Managers, Local Community-Based Organizations, Hospitals, Federally Qualified Health Centers, School Districts
Child welfare	Mendocino County Child Welfare Services is the recipient of Bringing Families Home funding, designed specifically to address housing instability for households at risk of family separation due to abuse or neglect. In addition, the Child Welfare Services works collaboratively with the local Public Housing Authority for referral to the Family Unification Program rental assistance voucher program.	Mendocino County	Mendocino County CoC (CA-509), Permanent Supportive Housing and Other Public Housing Operators/ Managers, Local Community-Based Organizations, Hospitals, Federally Qualified Health Centers, School Districts

Childcare	Mendocino County no longer operates the State-subsidized Childcare program. As such, connections with childcare programs are not as strong as they need to be.	Mendocino County	Mendocino County CoC (CA-509), Permanent Supportive Housing and Other Public Housing Operators/ Managers, Local Community-Based Organizations, Hospitals, Federally Qualified Health Centers, School Districts
Medi-Cal benefits through Managed Care Plans	Mendocino County Department of Social Services hosts an Outreach and Navigation Unit with duties specifically related to providing Medi-Cal outreach services to community-based organizations serving individuals experiencing homelessness. The Outreach and Navigation Unit is available and engaged with a wide variety of clinics, housing service providers, family resource center, senior centers, school districts, and CalAIM ECM/CS providers.	Mendocino County	Mendocino County CoC (CA-509), Permanent Supportive Housing and Other Public Housing Operators/ Managers, Local Community-Based Organizations, Hospitals, Federally Qualified Health Centers, School Districts