Dear Supervisors,

I am writing as a Mendocino county small business owner. The many issues plaguing the county cannabis ordinance and program continue to be a drag on our ability to find stability in an already tumultuous marketplace. The many years of overly meticulous review, ever changing policies, and unreachable goalposts at the county level have made conducting business extremely challenging. Please make the streamlining of appendix G approval, portal approval, and equity grant approval a priority.

I am writing in support of the memos written by Hannah Nelson, MCA, and the CCAG.

Best regards,

**Alex Cummings**