# COUNTY OF MENDOCIN STATE OF CALIFORNIA

# 2<sup>nd</sup> QUARTER REPORT & ADJUSTMENTS

MARCH 7, 2017

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#### INTRODUCTION

With this document, we begin the Mid-Year Budget Reporting process to the Board of Supervisors for Fiscal Year (FY) 2016-2017. The Mid-Year Report covers the first two quarters of the budget year, from July 1, 2016 through December 31, 2016, and provides detailed information projecting how the County budget status is likely to end on June 30, 2017. As with mid-year reports presented to the Board of Supervisors in the past, this report examines the Net County Cost (NCC) projections of departments across the County system. The NCC for a department is identified by taking the annual expenditures of a department and subtracting the annual revenues derived by that department. Most departments operate at a loss and require infusions of discretionary general fund dollars to be able to maintain services. These infusions of revenue, referred to as NCC, are financed primarily by property tax, sales tax, and transient occupancy tax revenues. The pool from which the County provides these monies is limited and is annually adopted in the County's budget as Budget Unit 1000. An update on these funds is represented in **Exhibit A** of this document.

California Government Code § 29009 requires the County to produce a balanced budget and the Mid-Year Report is an important step in the process of fulfilling this legal requirement of the County's financial management. Every year we hope to produce a budget that is balanced between the needs of our community and revenue reality that is presented to us. All decisions and policy in this matter are solely the responsibility of the Board of Supervisors. The Chief Executive Officer serves as the administrative officer designated by the Board to advise and administer Board direction in fulfilling the requirements of GC § 29009.

**Budget Goals & Priorities:** During the FY 2016-17 budget preparation process, the Board identified goals of: Fiscal Stability, Financial Sustainability, and Organizational Development. The Board further directed several ways to meet those goals.

- Fiscal Stability
  - Debt mitigation and elimination are a priority
- Financial Sustainability
  - Maintain the reserve policy
  - One-time revenue will not be used for on-going expenses
  - Organizational Development
    - o Investing in the Organization's future through the Leadership Initiative, succession planning, and recruitment and retention practices.
    - Identify and measure departmental performance metrics, including the balancing of location-based provision of county services.

Further, the Board established three budget development priorities. These priorities are: 1) to maintain current levels of service to the public, 2) focus on financial sustainability and identify cost savings whenever possible, and 3) continue to invest in County infrastructure.

Finally, the Board's FY 2016-17 Budget Priorities are:

- Investment in Roads
- Economic/Business Development
  - o Broadband
  - Permit Fee Waiver Program
  - o Support New Housing Development
  - o Grant Writer Program
- Support for Emergency Services
- Homeless Issues
- Support Community Partners

The Executive Office continues to focus on these goals and priorities throughout the year resulting in a Mid-Year Budget report that has few significant variations from originally budgeted amounts.

#### **EXECUTIVE SUMMARY**

In keeping with the fiscal management goals and policies directed by the Board of Supervisors, staff has continued to focus on fiscal prudence and management while striving to implement the Board's goals and priorities as mentioned above. Again this year, the majority of our projected carryover is much closer to budgeted amounts due to department's careful estimating of expenditures and revenues and thoughtful oversight of the budget.

Information included within the Mid-Year Report indicates a projected positive year-end carryover of \$1,209,104. This figure does not include any one-time revenues which will be placed in the General Reserve per County Policy #32, General Reserves and Contingencies. The actual carryover in FY 2015-16 was \$8,827,145, FY 2014-15 was \$11,734,766, FY 2013-14 was \$8,850,853. This compares to FY 2012-13's actual carryover of \$6,798,242, FY 2011-12's actual carryover of \$2,976,286, and FY 2010-11's actual carryover of (\$500,833). We rely on departments to provide accurate quarterly budget information which is the basis of developing this Mid-Year Report. We are aware that numerous factors can affect this preliminary estimate of our year-end outcome including unanticipated expenses, under-realized or over-realized revenues, vacancy factors, as well as other unforeseen circumstances.

Analysis of Budget Unit 1000, Non-Departmental Revenue, projects year-end revenue with only slight increases in the budgeted total. Five year projections by the Auditor-Controller indicate continued slow but steady growth in both property and sales tax. The County will continue to experience increases in operating costs with the biggest impacts expected to be salary and benefit related costs, including workers compensation and retirement cost increases.

## STATE AND FEDERAL BUDGET UPDATE

#### STATE BUDGET

The State budget for Fiscal Year 2016-2017 was passed by the State Legislature and signed by the Governor in June 2016. The Governor increased the Rainy Day Fund to a total balance of \$6.7 billion to prepare the state for the next recession. The budget focused spending on one-time activities, building affordable housing and addressing the effects of the drought. The FY 2016-17 budget totaled \$122 billion.

On Thursday, January 10, 2017, Governor Brown held a press conference introducing the proposed 2017-18 State budget. The Governor stressed familiar themes of prudence and caution due to reduced revenue expectation and unknowns facing California's fiscal outlook. The proposed 2017-18 budget totals \$122 billion, with just a .02% decrease from last year's January budget.

There are many unknowns influencing spending reductions and freezing planned expenditures including volatile state funding from personal income taxes and capital gains; the impending sluggish economy; and a new Administration in Washington D.C. that could make significant changes to federal programs and state funding levels.

## Fiscal Outlook

The Department of Finance (DOF) has reported revenues below forecast from the adopted 2016-17 budget with all of the "big three" general fund sources – income, sales and corporation taxes – showing weakness as part of an economic slowdown. The proposed budget seeks to cover what would be a \$1.6 billion dollar deficit in the current budget and future deficits of \$1-\$2 billion annually. State revenues are still expected to grow by 3% in 2017-18, but this is inadequate to cover spending levels established in last year's adopted budget.

The Governor's budget estimates that the sales tax will generate \$25 billion in General fund revenues in 2016-17 and \$25.2 billion in 2017-18. The reduced revenue forecast reflects slower growth and sunset of the 0.25-cent Proposition 30 sales tax increase. The budget estimates a 5.9% property tax revenue increase in 2016-17 and 5.3% increase in 2017-18 statewide.

#### **Health and Human Services**

In the proposed 2017-18 budget, the Governor dismantles the County In Home Support Services (IHSS) Maintenance of Effort (MOE) and returns collective bargaining to counties. According to estimates developed by the County

Welfare Directors Association, the demise of the county MOE for all 58 counties will result in \$625 million in increased county costs for the IHSS program in 2017-18.

The Governor is maintaining the State will operate under the current Affordable Care Act (ACA) and continue to budget accordingly. Potential federal actions under President Trump regarding the ACA could possibly be reflected in the Governor's May Revision.

Medi-Cal caseload continues to increase from 7.9 million beneficiaries in 2012-13 to an estimated 14.3 million beneficiaries in 2017-18 for total costs of \$20 billion. The state will also assume a 5% share of cost for the nearly 4 million ACA Medi-Cal Expansion cases in 2017, contributing \$888 million State General Fund in 2017-18.

In November 2016, voters passed Proposition 56, the California Healthcare, Research and Prevention Tobacco Tax Act of 2016, which increases the excise tax rate on cigarettes and tobacco products, effective April 1, 2017 (increased by \$2 – from 87 cents to \$2.87 per pack of 20 cigarettes). This tax is now also applicable to electronic cigarettes.

# Transportation

The Governor's January Budget includes a slightly-updated version of the Administration's transportation funding proposal originally released in September 2015. While the \$4.3 billion per year proposal continues to be a positive starting point, the Governor's plan by itself will not be enough to stop the continued deterioration of state and local roads. The Governor noted in his press conference that he was "very committed" to securing a funding solution for state and local transportation infrastructure, but stressed that a deal would require bipartisan cooperation and coordination with interest groups.

## **Agriculture, Environment and Natural Resources**

Drought: Despite improved drought conditions with recent winter storms across the state, the overall snow pack is still below normal and the need for additional drought funding is reflected in the Governor's budget. The proposed budget includes \$178.7 million in emergency drought funding for a variety of different program areas.

Water: With respect to groundwater, the proposed budget includes an increase of \$15 million in general fund to the Department of Water Resources for additional staff to provide statewide technical assistance to help implement the Sustainable Groundwater Management Act (SGMA). In addition, the budget includes \$2.3

## STATE BUDGET WATCH LIST - KEY DATES/ISSUES -

- January: LAO Detailed Budget Analysis
- February: LAO Detailed Revenue Forecast (April is the peak of the revenue stream due to income tax filings)
- February: Assembly/Senate Budget Committee hearings begin
- May: Governor's "May Revise" released (Available Mid-May 2017)
- June: Budget Bill must be passed by legislature (June 15 deadline)
- July: Fiscal Year begins (July 1)

#### FEDERAL BUDGET WATCH LIST - KEY DATES/ISSUES –

- February: Congressional Budget Office submits reports to Budget Committees
- April: Senate Budget Committee reports concurrent resolution on the budget
- April: Congress completes action on the concurrent action on the budget
- May: Annual appropriations bills may be considered in the House
- June: House Appropriations Committee reports last annual appropriation bill
- June: Congress completes action on reconciliation legislation
- June: House completes action on annual appropriation bills
- July: President submits mid-session review
- October 1: Fiscal Year begins

million to the State Water Board for new positions to help enforce reporting requirements in high and medium priority basins that fail to form local governance structures as required by SGMA.

Cannabis: The budget includes \$52.2 million for the regulation of cannabis in 2017-18 to fund state regulatory activities, processing of licenses, and enforcement. Proposition 64 requires the state to start issuing licenses for recreational cannabis beginning January 1, 2018. Since cannabis license fees will not be collected until then, the General Fund provided loans to the Marijuana Control Fund to cover the initial implementation and regulatory costs for cannabis-related activities. It is anticipated that these loans will be repaid in 2018-19.

## Federal Budget Update/Local Impacts

Fall 2016 was another difficult year in budget negotiations at the federal level. Stability continues to be a concern at the local level as many budget line-items directly impact state and local finances. The County has been actively

monitoring big-ticket items, such as the Payment-in-Lieu-of-Taxes (PILT) Program, that have a big effect on the County budget. For the Federal 2016 Fiscal Year, this program generated a payment of \$603,421 that the County received for having federal land within its borders. For FY 2016 federal PILT will include \$451.6 million for payments nation-wide.

Similar to recent years, the House and Senate were unable to agree on any appropriation bills before the 2017 federal fiscal year and utilized continuing resolutions to fund the government. There are a number of unknowns in the upcoming budget cycle and possible changes to federal funding and programs under the new President Trump Administration. Significant changes under the Administration could significantly impact state and local funding levels. Some state representatives have proposed establishing the entire state of California as a sanctuary for undocumented immigrants, as a response to the Trump Administration. If this was to happen, and the Administration then follows through on their stated position of removing federal funding from sanctuary cities, counties, or states, the revenue impacts would be dramatic. The Legislative Analyst's Office estimated that in 2015 the federal government provided \$368 billion within California. All counties combined received \$11 billion in federal funds in 2015. In the FY 2016-17 Budget Mendocino County projects receiving just over \$50 million or about 19% of the County's governmental funds.

## **Conclusion/Next Steps**

Mendocino County Executive Office staff will continue to work with its state lobbyists and monitor federal legislative and budget developments to stay informed of proposed changes. Some budget items inevitably have a big effect on Mendocino County and its residents, and others are less felt. County staff is committed to keeping a firm hold on information resources to be able to allow the Board to act proactively when needed.

# **Unemployment & the Labor Force:**

Mendocino's adjusted December unemployment rate is 5.2%, up 0.1% from the November rate of 5.1%. The yearover rate is down 0.8% from the December 2015 rate of 6.1%. With the rate rise in December, Mendocino County rose from 21<sup>st</sup> rant to 25<sup>th</sup> rank (from the top) among 58 counties.

Total Mendocino industry employment grew 340 jobs for the year-over, with seven industry sectors gaining, none remaining unchanged, and five declining.

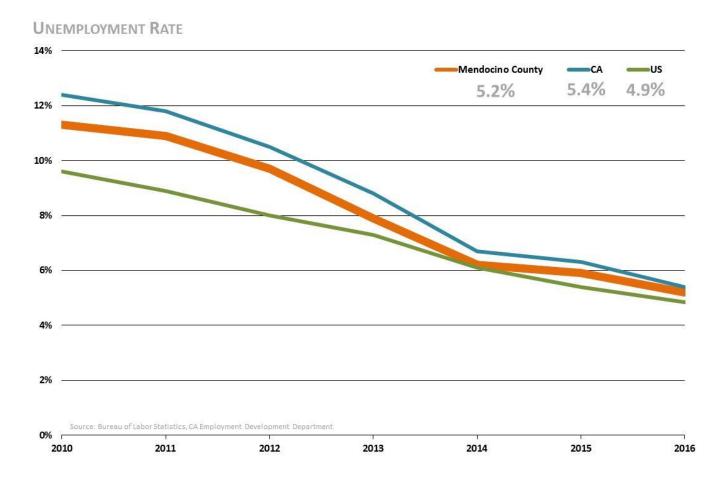
Year-over job growth occurred in:

- Trade, Transportation, and Utilities (+120)
- Leisure and Hospitality (+110)
- Education & Health (+90)
- Manufacturing (+70)
- $\circ$  Construction (+50)
- Other Services (+30)
- Mining & Logging (+10)

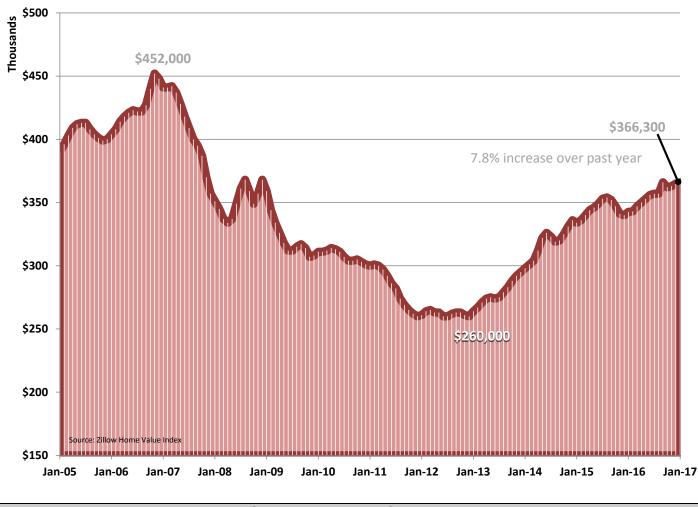
Sectors remaining unchanged:

Year-over cutbacks occurred in:

- Financial Activities (-10)
- o Information (-20)
- Professional & Business Services (-20)
- o Farm (-40)
- o Total Government (-50)



**Property Values:** Mendocino County's home values continue to climb. According to Zillow's Home Value Index, the median home value is \$366,300 in January; this is 7.8% growth over the past year. The median price of homes currently listed in Mendocino County is \$519,500. Foreclosures and mortgage delinquencies are similar to historical averages according to Zillow and the County Assessor. As of January, 1.0 home is foreclosed per 10,000. The national average is currently 0.8. Currently the percent of delinquent mortgages in the county is 0.0%, with the percent of homeowners underwater on their mortgage at 0.1%. The strength of local real estate market has significant impact on the County's discretionary revenues due primarily to the percentage of revenue received from property tax.



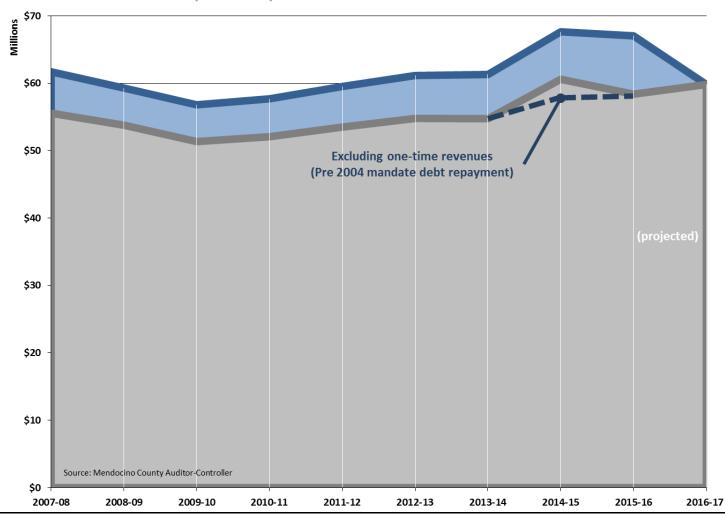
**RESIDENTIAL PROPERTY VALUES** 



It is important to understand the distinction between state and local revenue streams. While state indicators have been strong over the past couple of years, this is based primarily on revenue from personal income tax, which is driven by higher capital gains tax receipts and tax receipts from wages. The capital gains tax growth has been the result of the strong stock market. As you know this trend of market growth has dramatically reversed, and receipts by the State Controller according to their most recent reports, did not meet estimates for one of the first times in the past few years. However, the County's main source of discretionary revenue is property taxes, which is directly tied to the housing market and has subsequently suffered throughout the recession. While the County benefited from a general rise in the real estate markets prior to the recession, that revenue stream has been largely flat and barely able to keep pace with the rising costs of operating the County. Again, while there is strong evidence that the county, state, and nation are experiencing continued improved economic conditions, that fact should be tempered by the reality that the County's own recovery in property tax revenue will often lag behind the overall economic improvements of the larger region and the state.

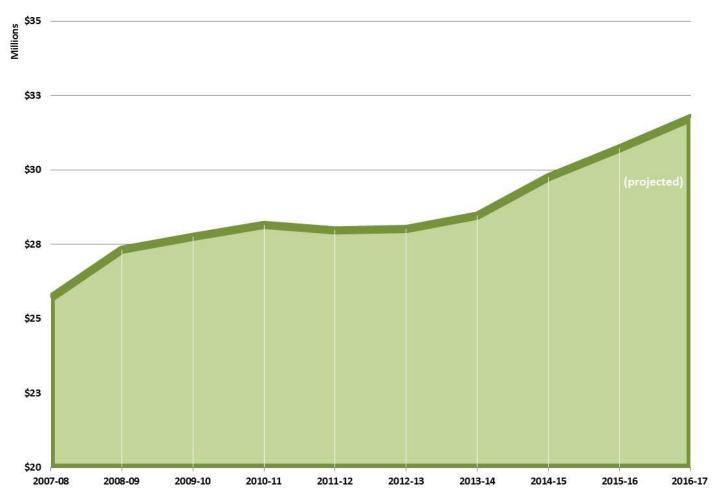
**Discretionary Revenue:** The graph below depicts Budget Unit (BU) 1000 performance over the past several years as well as the County's projected outlook for revenues through FY 2016-2017. Budget Unit 1000 is the source of the County's discretionary revenue, which is used for Net County Cost assignments. Without significant growth, it is likely that Net County Cost (NCC) assignments will remain essentially flat into next fiscal year, with increases only being included to cover additional costs from labor agreements. In order to continue to maintain the general reserve, make deferred capital improvements, and cover rising workers' compensation and retirement costs, it is recommended that the Board continue to avoid current-year financing of operations with carry-over balances. Continued scrutiny of on-going revenues and one-time expenditures will be a part of the FY 2017-18 budget preparation processes, in order to determine if NCC assignments can be adjusted.

The graph below also shows the significant increase in discretionary revenue received in FY 2014-15. This increase was a result of strength in travel and tourism, sales tax receipts and property tax growth. However you can see this is artificially inflated as a result of one-time revenues from the state to repay Pre-2004 mandate debt, of which Mendocino County has received approximately \$2.8 million. When this amount is removed from the FY 2016-17 numbers, it is anticipated there will be slight growth of on-going revenue in BU 1000. The reasons for this are further described in more detail in the following pages. The blue shaded area shows actual receipts (and projected receipts for FY 2016-17) to BU 1000 over time. The grey area excludes Proposition 172 Sales Tax revenue to provide an accurate comparison to the current fiscal year. The County no longer allocates Proposition 172 funding directly into BU 1000, but directly to the applicable public safety budget units.



DISCRETIONARY REVENUE (BU 1000)

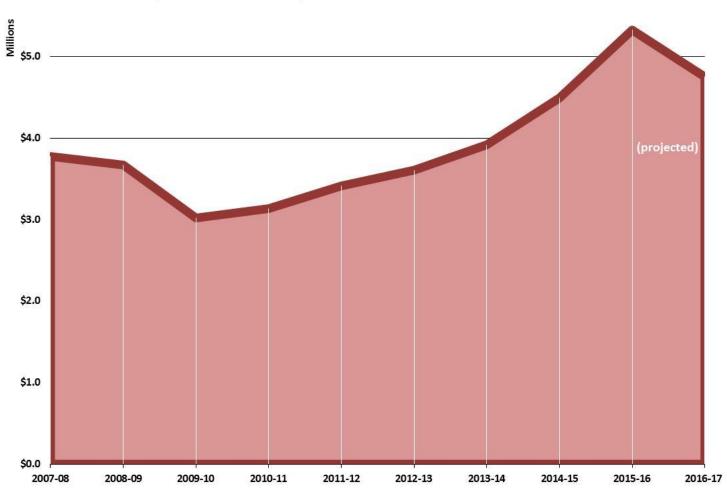
**Property Taxes:** The County's overall financial picture is tied closely to trends and changes in property tax revenue. The Current Secured Property Tax alone makes up almost half of all County discretionary dollars. Current projections show slow growth in current secured property tax revenue over the next several years, after a slight decline in FY 2011-12. This revenue stream is expected to continue a slow increase in the near future. Mid-year projections for Current Secured Property Tax receipts are \$31,750,000 an increase of \$224,000 from the Adopted Budget of \$31,526,000.



# SECURED PROPERTY TAX REVENUE

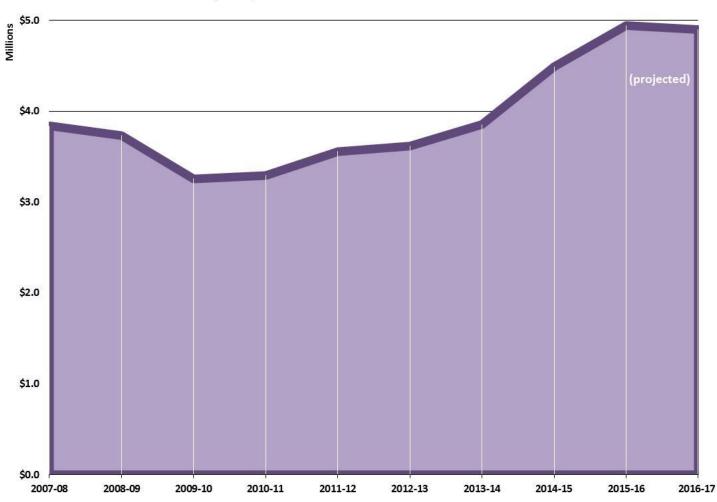
**Sales Tax:** The sales tax "1% County Share" is collected on sales in the unincorporated areas of the County and does not include the proceeds of the public safety sales tax. This is shown as a separate account in BU 1000. The actual benefit to the County general fund is 0.75%. Under current state law, 0.25% is diverted to the Mendocino Council of Governments (MCOG) for transportation projects that benefit all jurisdictions. Consumer confidence has grown steadily and the public continues to spend money. In the depth of the recession, sales tax revenue plummeted sharply to a low in FY 2009-10, but has now bypassed pre-recession levels. The Mid-Year Report projects an increase from \$4.1 million to \$4.7 million by the end of the fiscal year over the projection in the Adopted Budget.

The "spike" shown is a result of the Triple Flip wind down that resulted in a one-time bump in sales tax receipts. Initial sales tax projects were more conservative due to the low fuel prices when the budget was adopted. While fuel prices are still relatively low, they have seen slight increases over the past several months. However much of the projected increase in sales tax receipts is the result of other sectors in Mendocino County outperforming projections and making up for any drop in tax from fuel. This is largely a result of the continued strong tourism market in the County and healthy consumer spending.



SALES TAX REVENUE (1% COUNTY SHARE)

**Transient Occupancy Tax (TOT):** A tax of 10% is levied on all of the lodging rooms in the unincorporated areas of Mendocino County. This is a discretionary revenue stream that is used to partially support destination marketing efforts in the County. As with other revenues the Great Recession caused a dramatic decline in TOT revenue. However, as travelers began spending again, a steady growth has occurred which has brought TOT revenues back to pre-recession levels. During the recession visitors looked to lower cost destinations and Mendocino undoubtedly benefited from this. Destination marketing and positive press from a number of national publications have also likely helped build the image of Mendocino County as a quality visitor destination. FY 2014-15 was a particularly strong year and it is expected that strength in the travel and tourism sectors will continue to grow. Mid-year projections estimate to come in at the \$4,900,000 Adopted Budget amount. This number remains slightly below FY 2015-16 receipts due to one-time TOT funding received from short term rental properties that were brought into compliance through the efforts of the Treasurer-Tax Collector's Office.



**TRANSIENT OCCUPANCY TAX (TOT)** 

# MID-YEAR (2<sup>ND</sup> QUARTER) REVIEW BY BUDGET UNIT

<u>Summary of General Fund Departments by Budget Unit</u>: This summary provides information on General Fund budget unit projections for mid-year of FY 2016-17. The period of time covered includes July 1, 2016 through December 31, 2016, the first two quarters of the fiscal year. Total fund balance carryover in the General Fund is currently projected to be \$1,209,104 at year end.

<u>BU 1000 – Non-Departmental Revenue:</u> Overall, revenue is projected to be \$1,198,084 more than budgeted. A detailed breakdown of BU 1000 revenues is included as *Exhibit A.* 

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	<b>Differences in NCC</b>
Non-Departmental Revenue	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
5000 Series Estimates - Transfers & Reimbursements	14,252,005	14,252,005		14,252,005	-
Revenue Estimates	(58,627,865)	(25,194,172)		(59,825,949)	1,198,084
Non-Departmental Revenue - Total	(44,375,860)	(10,942,167)		(45,573,944)	1,198,084

<u>BU 1010 – Clerk of the Board</u>: Projected to be \$149,760 under budget. There are anticipated salary savings from vacancies for part of the year and an anticipated reduction in services and supplies from what was budgeted.

Clerk of the Board	2016-2017	2016-2017		2016-2017	Differences in NCC (increase/decrease)
	Revised	Actuals 12/31/2016	Mid-Year Adjustments	Projected	
	Budget			6/30/2017	
1000 Series Estimates - Salaries & Benefits	429,549	156,691		312,892	116,657
2000 Series Estimates - Services & Supplies	104,727	30,056		70,297	34,430
Revenue Estimates	(7,000)	(4,254)		(5,673)	(1,327)
Clerk of the Board - Total	527,276	182,492		377,516	149,760

<u>BU 1015 – Board of Supervisors</u>: Projected to be \$42,529 under budget primarily due to salary savings with the 3<sup>rd</sup> District Supervisor vacancy.

Board of Supervisors	2016-2017	2016-2017		2016-2017	
	Revised	Actuals 12/31/2016	Mid-Year Adjustments	Projected 6/30/2017	Differences in NCC (increase/decrease)
	Budget				
1000 Series Estimates - Salaries & Benefits	531,166	244,650		488,637	42,529
2000 Series Estimates - Services & Supplies	84,681	73,435		84,681	-
Board of Supervisors - Total	615,847	318,085		573,318	42,529

#### BU 1020 - Executive Office: Projected to be \$12,226 under budget.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	Differences in NCC
Executive Office	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
1000 Series Estimates - Salaries & Benefits	820,815	458,064		820,815	-
2000 Series Estimates - Services & Supplies	186,403	39,531		174,183	12,220
Revenue Estimates	-	(6)		(6)	6
Executive Office - Total	1,007,218	497,589		994,992	12,226

<u>BU 1110 – Auditor-Controller</u>: Projected to be \$52,216 under budget due to salary savings from vacant Chief Deputy Position offset by a slight increase in services & supplies and a reduction in revenue due to uncollectable tax administration fees on certain secured collections.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	<b>Differences in NCC</b>
Auditor-Controller	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
1000 Series Estimates - Salaries & Benefits	1,221,414	520,735		1,141,868	79,546
2000 Series Estimates - Services & Supplies	45,336	19,669		47,666	(2,330)
3000 Series Estimates - Other Charges	-	3,881		-	-
Revenue Estimates	(334,460)	(92,541)		(309,460)	(25,000)
Auditor-Controller - Total	932,290	451,744		880,074	52,216

#### BU 1120 – Assessor: Projected to be at budget.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	Differences in NCC
Assessor	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
1000 Series Estimates - Salaries & Benefits	1,578,643	743,540		1,578,643	-
2000 Series Estimates - Services & Supplies	95,056	32,554		95,056	-
Revenue Estimates	(98,735)	(12,698)		(98,735)	-
Assessor - Total	1,574,964	763,396		1,574,964	-

<u>BU 1130 – Treasurer-Tax Collector</u>: Projected to be **\$2,071** over budget due to a slight increase in salaries & benefits offset by slightly increased revenues.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	<b>Differences in NCC</b>
Treasurer-Tax Collector	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
1000 Series Estimates - Salaries & Benefits	615,693	294,208		619,804	(4,111)
2000 Series Estimates - Services & Supplies	103,841	71,714		103,641	200
Revenue Estimates	(520,795)	(181,508)		(522,635)	1,840
Treasurer-Tax Collector - Total	198,739	184,414		200,810	(2,071)

<u>BU 1160 – Central Services</u>: Projected to be \$3,304 under budget primarily due to savings in salaries, services & supplies and increased revenue.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	<b>Differences in NCC</b>
Central Services	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
1000 Series Estimates - Salaries & Benefits	255,846	136,044		272,087	(16,241)
2000 Series Estimates - Services & Supplies	531,049	247,601		536,980	(5,931)
5000 Series Estimates - Transfers & Reimbursements	(527,020)	(200,119)		(544,598)	17,578
Revenue Estimates	(54,745)	(26,725)		(62,643)	7,898
Central Services - Total	205,130	156,800		201,826	3,304

<u>BU 1210 – County Counsel</u>: Projected to be **\$28,684** over budget due to slightly lower revenue from non-general fund departments.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year Adjustments	Projected	Differences in NCC (increase/decrease)
County Counsel	Budget	12/31/2016		6/30/2017	
1000 Series Estimates - Salaries & Benefits	1,516,863	598,521		1,516,863	-
2000 Series Estimates - Services & Supplies	243,387	49,103		243,387	-
5000 Series Estimates - Transfers & Reimbursements	(846,889)	(128,184)		(846,889)	-
Revenue Estimates	(426,500)	(12,908)		(397,816)	(28,684)
County Counsel - Total	486,861	506,531		515,545	(28,684)

<u>BU 1320 – Human Resources</u>: Projected to be \$68,297 under budget due to salary savings and decreased services and supplies.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	<b>Differences in NCC</b>
Human Resources	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
1000 Series Estimates - Salaries & Benefits	1,041,858	425,211		965,832	76,026
2000 Series Estimates - Services & Supplies	646,137	211,877		607,205	38,932
5000 Series Estimates - Transfers & Reimbursements	(395,191)	(31,699)		(348,477)	(46,714)
Revenue Estimates	-	(53)		(53)	53
Human Resources - Total	1,292,804	605,336		1,224,507	68,297

# <u>BU 1410 – Elections</u>: Projected to be at budget.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	<b>Differences in NCC</b>
Elections	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
1000 Series Estimates - Salaries & Benefits	231,483	117,783		231,483	-
2000 Series Estimates - Services & Supplies	191,082	115,141		191,082	-
4000 Series Estimates - Fixed Assets	8,500	-		8,500	-
Revenue Estimates	(28,500)	(9,521)		(28,500)	-
Elections - Total	402,565	223,403		402,565	-

<u>BU 1610 – Facilities</u> :	Projected to	be \$67,539	over budget	due to	several	emergency	projects	that	were
unbudgeted.			-						

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	Differences in NCC
Facilities	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
1000 Series Estimates - Salaries & Benefits	2,151,111	958,393		1,969,487	181,624
2000 Series Estimates - Services & Supplies	2,065,989	1,065,698		2,556,551	(490,562)
3000 Series Estimates - Other Charges	241,399	-		-	241,399
5000 Series Estimates - Transfers & Reimbursements	(661,101)	(171,008)		(661,101)	-
Revenue Estimates	(145,900)	(40,634)		(145,900)	-
Facilities - Total	3,651,498	1,812,450		3,719,037	(67,539)

<u>BU 1620 – Fleet Management</u>: Projected to be \$35,984 under budget due to increases in services & supplies and reduced revenue due to vacancies; offset by salary savings.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	Differences in NCC
Fleet Management	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
1000 Series Estimates - Salaries & Benefits	413,210	171,749		352,624	60,586
2000 Series Estimates - Services & Supplies	731,709	322,263		747,241	(15,532)
4000 Series Estimates - Fixed Assets	45,000	41,802		45,000	-
5000 Series Estimates - Transfers & Reimbursements	(1,212,430)	(310,815)		(1,203,360)	(9,070)
Revenue Estimates	(36,570)	(5,506)		(36,570)	-
Fleet Management - Total	(59,081)	219,493		(95,065)	35,984

# <u>BU 1810 – Economic Development</u>: Projected to be at budget.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	Differences in NCC
Economic Development	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
2000 Series Estimates - Services & Supplies	671,600	134,088		671,600	-
Economic Development - Total	671,600	134,088		671,600	-

# <u>BU 1910 – Land Improvement</u>: Projected to be at budget.

	2016-2017	2016-2017		2016-2017		
	Revised	Actuals	Mid-Year	Projected	Differences in NCC	
Transportation - Land Improvement	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)	
1000 Series Estimates - Salaries & Benefits	687,882	321,421		687,882	-	
2000 Series Estimates - Services & Supplies	103,737	12,344		103,737	-	
Revenue Estimates	(124,866)	(86,975)		(124,866)	-	
Transportation - Land Improvement - Total	666,753	246,790		666,753	-	

#### <u>BU 1920 – Retirement</u>: Projected to be slightly over budget by **\$334**.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	Differences in NCC
Retirement	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
1000 Series Estimates - Salaries & Benefits	551,633	247,416		551,633	-
2000 Series Estimates - Services & Supplies	-	334		334	(334)
Revenue Estimates	(551,633)	-		(551,633)	-
Retirement - Total	-	247,750		334	(334)

# <u>BU 1930 – Teeter Plan</u>: Projected to be at budget.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	Differences in NCC
Teeter Plan	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
2000 Series Estimates - Services & Supplies	3,600,000	2,014		3,600,000	-
Revenue Estimates	(5,100,000)	(1,726,323)		(5,100,000)	-
Teeter Plan - Total	(1,500,000)	(1,724,309)		(1,500,000)	-

<u>BU 1940 – Miscellaneous</u>: Projected to be \$52,260 under budget due a decrease in management training claims for the first half of the year.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	Differences in NCC
Miscellaneous	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
1000 Series Estimates - Salaries & Benefits	424,000	137,331		424,000	-
2000 Series Estimates - Services & Supplies	396,031	134,397		343,771	52,260
3000 Series Estimates - Other Charges	322,429	185,222		322,429	-
Miscellaneous - Total	1,142,460	456,950		1,090,200	52,260

## <u>BU 1941 – Clerk-Recorder</u>: Projected to be at budget.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	Differences in NCC
Clerk-Recorder	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
1000 Series Estimates - Salaries & Benefits	183,718	83,804		183,718	-
2000 Series Estimates - Services & Supplies	43,430	24,612		43,430	-
4000 Series Estimates - Fixed Assets	7,000	-		7,000	-
5000 Series Estimates - Transfers & Reimbursements	-	(16)		-	-
Revenue Estimates	(348,300)	(193,559)		(348,300)	-
Clerk-Recorder - Total	(114,152)	(85,159)		(114,152)	-

<u>BU 1960 – Information Services</u>: Projected to be \$161,595 under budget due to salary savings, reduced service & supplies costs, and an increase in anticipated revenue.

	2016-2017	2016-2017		2016-2017	Differences in NCC
	Revised	Actuals 12/31/2016	Mid-Year	Projected 6/30/2017	
Information Services	Budget		Adjustments		(increase/decrease)
1000 Series Estimates - Salaries & Benefits	2,012,556	984,841		1,908,171	104,385
2000 Series Estimates - Services & Supplies	992,800	517,695		922,377	70,423
4000 Series Estimates - Fixed Assets	40,000	61,133		61,133	(21,133)
5000 Series Estimates - Transfers & Reimbursements	(217,782)	(34,911)		(216,886)	(896)
Revenue Estimates	(146,692)	(37,131)		(155,508)	8,816
Information Services - Total	2,680,882	1,491,628		2,519,287	161,595

<u>BU 2012 – Court Collections – AB 233</u>: Projected to be **\$47,937** over budget due to lower than anticipated revenue due to the amnesty program and a backlog in misdemeanor and felony cases being referred to collections due to the court's software conversion & staffing shortages.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	<b>Differences in NCC</b>
Collections - AB 233	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
1000 Series Estimates - Salaries & Benefits	486,086	225,421		477,478	8,608
2000 Series Estimates - Services & Supplies	189,114	184,458		172,559	16,555
3000 Series Estimates - Other Charges	644,673	176,918		640,955	3,718
Revenue Estimates	(2,020,840)	(917,864)		(1,944,022)	(76,818)
Collections - AB 233 - Total	(700,967)	(331,067)		(653,030)	(47,937)

<u>BU 2060 – Grand Jury</u>: Projected to be at budget.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	<b>Differences in NCC</b>
Grand Jury	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
2000 Series Estimates - Services & Supplies	93,684	30,289		93,684	-
Grand Jury - Total	93,684	30,289		93,684	-

BU 2070 – District Attorney: The Office reports they project to be at budget. The Executive Office anticipates the possibility of salary savings resulting from staff vacancies. The District Attorney's Office received a new grant award in the amount of \$350,000 for the Unserved/Underserved Victim Advocacy & Outreach Program and is shown in the Mid-Year Adjustments in Attachment A to this report.

	2016-2017	2016-2017			
	Revised	Actuals	Mid-Year	Projected	Differences in NCC
District Attorney	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
1000 Series Estimates - Salaries & Benefits	4,605,040	2,033,114		4,605,040	-
2000 Series Estimates - Services & Supplies	749,569	289,746		749,569	-
4000 Series Estimates - Fixed Assets	-	-		-	-
5000 Series Estimates - Transfers & Reimbursements	(9,000)	(2,806)		(9,000)	-
Revenue Estimates	(1,046,550)	(321,733)		(1,046,550)	-
District Attorney - Total	4,299,059	1,998,320		4,299,059	-

# <u>BU 2080 – Public Defender</u>: Projected to be at budget.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	<b>Differences in NCC</b>
Public Defender	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
1000 Series Estimates - Salaries & Benefits	2,514,782	1,042,193		2,514,782	-
2000 Series Estimates - Services & Supplies	174,427	65,577		174,427	-
Revenue Estimates	(118,997)	(73,819)		(118,997)	-
Public Defender - Total	2,570,212	1,033,951		2,570,212	-

<u>BU 2085 – Alternate Defender</u>: Projected to be at budget.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	Differences in NCC
Alternate Defender	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
1000 Series Estimates - Salaries & Benefits	714,819	319,142		714,819	-
2000 Series Estimates - Services & Supplies	57,961	24,584		57,961	-
Alternate Defender - Total	772,780	343,726		772,780	-

# <u>BU 2086 – Conflict Defender</u>: Projected to be at budget.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	Differences in NCC
Conflict Defender	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
2000 Series Estimates - Services & Supplies	350,000	150,341		350,000	-
Revenue Estimates	(219,600)	-		(219,600)	-
Conflict Defender - Total	130,400	150,341		130,400	-

# <u>BU 2090 – Child Support Services</u>: Projected to be at budget.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	<b>Differences in NCC</b>
Child Support Services	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
1000 Series Estimates - Salaries & Benefits	2,557,505	1,032,754		2,557,505	-
2000 Series Estimates - Services & Supplies	469,954	73,360		469,954	-
Revenue Estimates	(3,132,363)	(607,719)		(3,132,363)	-
Child Support Services - Total	(104,904)	498,396		(104,904)	-

<u>BU 2310 – Sheriff-Coroner</u>: The Sheriff's Office has reported this budget unit is projected to be **\$1,123,312** over budget.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	Differences in NCC
Sheriff-Coroner	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
1000 Series Estimates - Salaries & Benefits	15,796,502	8,168,672		15,933,155	(136,653)
2000 Series Estimates - Services & Supplies	1,984,699	1,045,758		2,446,795	(462,096)
3000 Series Estimates - Other Charges	270,000	-		300,000	(30,000)
4000 Series Estimates - Fixed Assets	256,000	95,960		315,981	(59,981)
Revenue Estimates	(8,626,113)	(2,849,698)		(8,191,531)	(434,582)
Sheriff-Coroner - Total	9,681,088	6,460,692		10,804,400	(1,123,312)

<u>BU 2510 – Jail</u>: The Sheriff's Office has reported that this budget unit is projected to be **\$244,054** over budget.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	<b>Differences in NCC</b>
Jail	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
1000 Series Estimates - Salaries & Benefits	8,478,444	4,275,480		8,211,992	266,452
2000 Series Estimates - Services & Supplies	3,064,039	1,507,417		3,443,545	(379,506)
Revenue Estimates	(3,942,131)	(1,097,230)		(3,811,131)	(131,000)
Jail - Total	7,600,352	4,685,667		7,844,406	(244,054)

<u>BU 2550 – Juvenile Hall</u>: Projected to be **\$48,592** over budget due to overtime covering for staffing shortages due to leave of absences; increased medical and dental expenses and increased education and training; and a slight decrease in revenue due to reduced breakfast/lunch program and Lake County contracted revenue lower than anticipated.

	2016-2017	2016-2017		2016-2017	Differences in NCC
	Revised	Actuals	Mid-Year	Projected	
Juvenile Hall	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
1000 Series Estimates - Salaries & Benefits	2,582,229	1,215,445		2,629,645	(47,416)
2000 Series Estimates - Services & Supplies	423,851	223,599		427,040	(3,189)
5000 Series Estimates - Transfers & Reimbursements	(31,247)	(18,600)		(44,640)	13,393
Revenue Estimates	(818,573)	(25,646)		(807,193)	(11,380)
Juvenile Hall - Total	2,156,260	1,394,799		2,204,852	(48,592)

<u>BU 2560 – Probation</u>: Projected to be \$241,389 under budget due to salary savings from staff vacancies and service and supplies savings; and increased revenue.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	Differences in NCC
Probation	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
1000 Series Estimates - Salaries & Benefits	4,390,077	1,928,722		4,208,342	181,735
2000 Series Estimates - Services & Supplies	1,167,676	421,303		1,109,963	57,713
5000 Series Estimates - Transfers & Reimbursements	(65,055)	(214,331)		(65,055)	-
Revenue Estimates	(3,763,931)	(1,262,091)		(3,765,872)	1,941
Probation - Total	1,728,767	873,603		1,487,378	241,389

<u>BU 2710 – Agriculture</u>: Projected to be \$277,388 under budget due to salary savings; a reduction in services and supplies as a result of housing the cannabis program within the current Agriculture building enabling the sharing of equipment and resources.

	2016-2017	2016-2017		2016-2017		
	Revised	Actuals	Mid-Year	Projected	<b>Differences in NCC</b>	
Agriculture	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)	
1000 Series Estimates - Salaries & Benefits	1,174,602	432,341		1,036,648	137,954	
2000 Series Estimates - Services & Supplies	218,671	47,337		160,000	58,671	
5000 Series Estimates - Transfers & Reimbursements	116,606	8,725		25,000	91,606	
Revenue Estimates	(1,005,843)	(70,869)		(995,000)	(10,843)	
Agriculture - Total	504,036	417,534		226,648	277,388	

## <u>BU 2830 – Office of Emergency Services</u>: Projected to be at budget.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	<b>Differences in NCC</b>
Office of Emergency Services	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
1000 Series Estimates - Salaries & Benefits	181,720	42,662		181,720	-
2000 Series Estimates - Services & Supplies	127,166	27,668		127,166	-
Revenue Estimates	(143,435)			(143,435)	-
Office of Emergency Services - Total	165,451	70,330		165,451	-

<u>BU 2851 – Planning and Building</u>: Projected to be \$401,312 under budget due to staff vacancies; reduced services and supplies; overall the revenue is tracking to budget with a decrease in Forfeiture & Penalty offset by increased permit volume due to the amnesty and fee waiver program.

	2016-2017	2016-2017		2016-2017	Differences in NCC
	Revised	Actuals	Mid-Year	Projected	
Planning & Building	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
1000 Series Estimates - Salaries & Benefits	3,447,832	1,468,467		3,103,049	344,783
2000 Series Estimates - Services & Supplies	846,800	353,064		790,271	56,529
5000 Series Estimates - Transfers & Reimbursements	(65,000)	-		(65,000)	-
Revenue Estimates	(1,992,242)	(775,044)		(1,992,242)	-
Planning & Building - Total	2,237,390	1,046,487		1,836,078	401,312

<u>BU 2860 – Animal Care</u>: Currently projected to be **\$80,096** over budget mainly as a result of increased costs due to the parvo outbreak at the shelter. New management is implementing various cost saving measures in an effort to bring expenses within budget by the end of the year.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	Differences in NCC
Animal Care	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
1000 Series Estimates - Salaries & Benefits	774,544	385,308	-	782,700	(8,156)
2000 Series Estimates - Services & Supplies	430,928	164,807	43,300	452,544	21,684
Revenue Estimates	(653,200)	(159,165)	(43,300)	(602,876)	(93,624)
Animal Care - Total	552,272	390,950	-	632,368	(80,096)

## <u>BU 3050 – Round Valley Airport</u>: Projected to be at budget.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	<b>Differences in NCC</b>
DOT - Round Valley Airport	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
2000 Series Estimates - Services & Supplies	70,005	3,620		70,005	-
Revenue Estimates	(35,976)	(4,539)		(35,976)	-
DOT - Round Valley Airport - Total	34,029	(919)		34,029	-

<u>BU 3060 – Little River Airport</u>: Projected to be at budget.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	Differences in NCC
DOT - Little River Airport	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
2000 Series Estimates - Services & Supplies	224,397	41,122		224,397	-
Revenue Estimates	(165,973)	(32,484)		(165,973)	-
DOT - Little River Airport - Total	58,424	8,638		58,424	-

# <u>BU 4010 – Public Health Administration</u>: Projected to be at budget.

	2016-2017	2016-2017		2016-2017	Differences in NCC
Public Health Administration	Revised	Actuals	Mid-Year Adjustments	Projected	
	Budget	12/31/2016		6/30/2017	(increase/decrease)
1000 Series Estimates - Salaries & Benefits	1,782,283	730,766	57,819	1,439,975	400,127
2000 Series Estimates - Services & Supplies	1,251,005	347,367	51,843	1,155,873	146,975
3000 Series Estimates - Other Charges	20,000	-	-	20,000	-
5000 Series Estimates - Transfers & Reimbursements	(1,108,066)	(196,947)	15,057	(861,502)	(231,507)
Revenue Estimates	(1,923,973)	(584,878)	(124,719)	(1,733,097)	(315,595)
Public Health Administration - Total	21,249	296,308	-	21,249	-

# <u>BU 4011 – Environmental Health</u>: Projected to be at budget.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	<b>Differences in NCC</b>
Environmental Health	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
1000 Series Estimates - Salaries & Benefits	2,045,193	725,311		1,547,535	497,658
2000 Series Estimates - Services & Supplies	631,069	87,224		427,998	203,071
4000 Series Estimates - Fixed Assets	204,333	187,863		187,863	16,470
5000 Series Estimates - Transfers & Reimbursements	(54,817)	(1,518)		20,000	(74,817)
Revenue Estimates	(2,460,336)	(836,882)		(1,817,954)	(642,382)
Environmental Health - Total	365,442	161,997		365,442	-

# <u>BU 4012 – Substance Use Disorder Treatment</u>: Projected to be at budget.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	Differences in NCC
Substance Use Disorder Treatment	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
1000 Series Estimates - Salaries & Benefits	2,190,349	1,020,442	-	2,266,793	(76,444)
2000 Series Estimates - Services & Supplies	399,560	184,217	-	407,429	(7,869)
4000 Series Estimates - Fixed Assets	24,000	31,952	7,952	31,952	-
5000 Series Estimates - Transfers & Reimbursements	(546,194)	(34,791)	35,401	(556,685)	45,892
Revenue Estimates	(1,979,344)	(294,402)	(43,353)	(2,061,118)	38,421
Substance Use Disorder Treatment - Total	88,371	907,417	-	88,371	-

# <u>BU 4013 – Public Health Nursing</u>: Projected to be at budget.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	Differences in NCC
Public Health Nursing	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
1000 Series Estimates - Salaries & Benefits	1,523,568	596,492	-	1,138,536	385,032
2000 Series Estimates - Services & Supplies	459,403	77,811	-	296,449	162,954
3000 Series Estimates - Other Charges	113,850	-	-	113,850	-
4000 Series Estimates - Fixed Assets	81,000	93,714	12,714	93,714	-
5000 Series Estimates - Transfers & Reimbursements	32,803	-	12,987	45,790	-
Revenue Estimates	(1,985,675)	(576,438)	(25,701)	(1,463,390)	(547,986)
Public Health Nursing - Total	224,949	191,579	-	224,949	-

# <u>BU 4016 – Emergency Medical Services</u>: Projected to be at budget.

	2016-2017	2016-2017		2016-2017		
	Revised	Actuals	Mid-Year	Projected	<b>Differences in NCC</b>	
Emergency Medical Services	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)	
1000 Series Estimates - Salaries & Benefits	-	96		96	(96)	
2000 Series Estimates - Services & Supplies	49,200	5,281		49,353	(153)	
3000 Series Estimates - Other Charges	1,163,077	24,552		1,161,077	2,000	
Revenue Estimates	(970,191)	(346,575)		(968,440)	(1,751)	
Emergency Medical Services - Total	242,086	(316,647)		242,086	-	

# <u>BU 4070 – County Medical Services Program</u>: Projected to be at budget.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	Differences in NCC
County Medical Services Program	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
2000 Series Estimates - Services & Supplies	3,793,863	1,326,274	-	3,793,863	-
3000 Series Estimates - Other Charges	623,572	-	-	623,572	-
5000 Series Estimates - Transfers & Reimbursements	-	-	375,000	375,000	(375,000)
Revenue Estimates	(6,595,824)	-	(375,000)	(6,970,824)	375,000
County Medical Services Program - Total	(2,178,389)	1,326,274	-	(2,178,389)	-

# <u>BU 4080 – California Children's Services</u>: Projected to be at budget.

	2016-2017	2016-2017		2016-2017	Differences in NCC
	Revised	Actuals	Mid-Year Adjustments	Projected	
California Children's Services	Budget	12/31/2016		6/30/2017	(increase/decrease)
1000 Series Estimates - Salaries & Benefits	758,169	360,820		746,071	12,098
2000 Series Estimates - Services & Supplies	257,262	42,156		246,692	10,570
3000 Series Estimates - Other Charges	212,773	54,529		212,773	-
5000 Series Estimates - Transfers & Reimbursements	8,657	-		12,657	(4,000)
Revenue Estimates	(1,146,537)	(138,438)		(1,127,869)	(18,668)
California Children's Services - Total	90,324	319,067		90,324	-

<u>BU 4510 – Solid Waste</u>: Projected to be at budget.

	2016-2017	2016-2017			
	Revised	Actuals	Mid-Year	Projected	<b>Differences in NCC</b>
Solid Waste	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
1000 Series Estimates - Salaries & Benefits	67,929	53,593		67,929	-
2000 Series Estimates - Services & Supplies	145,672	25,690		145,672	-
Revenue Estimates	(301,955)	(116,569)		(301,955)	-
Solid Waste - Total	(88,354)	(37,286)		(88,354)	-

# <u>BU 5010 – Social Services Administration</u>: Projected to be at budget.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	<b>Differences in NCC</b>
Social Services Administration	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
1000 Series Estimates - Salaries & Benefits	30,073,207	13,020,955		26,912,599	3,160,608
2000 Series Estimates - Services & Supplies	5,491,926	2,400,784		5,394,674	97,252
3000 Series Estimates - Other Charges	9,032,062	2,432,079		8,217,615	814,447
4000 Series Estimates - Fixed Assets	298,000	308,242		308,242	(10,242)
5000 Series Estimates - Transfers & Reimbursements	(2,684,087)	-		(2,650,000)	(34,087)
Revenue Estimates	(41,111,629)	(5,672,927)		(37,083,651)	(4,027,978)
Social Services Administration - Total	1,099,479	12,489,134		1,099,479	-

# <u>BU 5020 – HHSA Administration</u>: Projected to be at budget.

HHSA Administration	2016-2017	2016-2017		2016-2017	Differences in NCC
	Revised	Actuals	Mid-Year Adjustments	Projected	
	Budget	12/31/2016		6/30/2017	(increase/decrease)
1000 Series Estimates - Salaries & Benefits	1,370,853	868,454		1,746,000	(375,147)
2000 Series Estimates - Services & Supplies	316,184	162,024		422,184	(106,000)
4000 Series Estimates - Fixed Assets	10,000	-		35,000	(25,000)
5000 Series Estimates - Transfers & Reimbursements	(1,697,037)	(1,000,586)		(2,203,184)	506,147
Revenue Estimates	-	(32,638)		-	-
HHSA Administration - Total	-	(2,746)		-	-

# <u>BU 5130 – Cal Works/Foster Care</u>: Projected to be at budget.

	2016-2017	-2017 2016-2017		2016-2017		
	Revised	Actuals	Mid-Year	Projected	<b>Differences in NCC</b>	
Cal Works/Foster Care	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)	
3000 Series Estimates - Other Charges	25,729,940	10,654,070		23,233,968	2,495,972	
Revenue Estimates	(23,838,655)	(6,562,526)		(21,342,683)	(2,495,972)	
Cal Works/Foster Care - Total	1,891,285	4,091,543		1,891,285	-	

# <u>BU 5170 – In-Home Supportive Services</u>: Projected to be at budget.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	<b>Differences in NCC</b>
In-Home Supportive Services	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
2000 Series Estimates - Services & Supplies	293,000	-		293,000	-
3000 Series Estimates - Other Charges	4,019,078	1,905,914		4,019,078	-
Revenue Estimates	(2,832,791)	(1,288,000)		(2,832,791)	-
In-Home Supportive Services - Total	1,479,287	617,914		1,479,287	-

# <u>BU 5190 – General Relief/Assistance</u>: Projected to be \$97,673 under budget.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	<b>Differences in NCC</b>
General Relief/Assistance	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
2000 Series Estimates - Services & Supplies	51,500	24,661		51,500	-
3000 Series Estimates - Other Charges	621,895	192,961		511,789	110,106
Revenue Estimates	(73,525)	(30,546)		(61,092)	(12,433)
General Relief/Assistance - Total	599,870	187,076		502,197	97,673

# <u>BU 6210 – Farm Advisor</u>: Projected to be \$3,500 under budget due to decreased services and supplies.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	<b>Differences in NCC</b>
Farm Advisor	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
1000 Series Estimates - Salaries & Benefits	183,772	87,485		183,772	-
2000 Series Estimates - Services & Supplies	48,399	10,568		44,899	3,500
Farm Advisor - Total	232,171	98,053		228,671	3,500

<u>BU 7110 – County Museum</u>: Projected to be \$74,240 under budget due to staff vacancies and slightly increased revenues.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	<b>Differences in NCC</b>
County Museum	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
1000 Series Estimates - Salaries & Benefits	444,120	162,180		370,000	74,120
2000 Series Estimates - Services & Supplies	105,018	39,254		105,018	-
Revenue Estimates	(9,312)	(3,144)		(9,432)	120
County Museum - Total	539,826	198,290		465,586	74,240

The total anticipated fund balance carryover in the General Fund is currently projected to be \$1,209,104 at year end.

<u>Summary of Non-General Fund Departments by Budget Unit</u>: This summary provides information on Non-General Fund budget unit projections for mid-year of FY 2016-17. The period of time covered includes July 1, 2016 through December 31, 2016, the first two quarters of the fiscal year.

<u>BU 0326 – Water Agency</u>: Projected to be slightly under budget.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	<b>Differences in NCC</b>
Water Agency	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
1000 Series Estimates - Salaries & Benefits	69,820	31,302		-	69,820
2000 Series Estimates - Services & Supplies	363,445	88,689		361,445	2,000
3000 Series Estimates - Other Charges	26,000	-		7,500	18,500
Revenue Estimates	(343,227)	(82,213)		(253,227)	(90,000)
Water Agency - Total	116,038	37,778		115,718	320

<u>BU 0327 – Air Quality Management District</u>: Projected to have \$75,057 in savings due to increased revenue and salary savings and reduced services and supplies.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	Differences in NCC
Air Quality Management District	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
1000 Series Estimates - Salaries & Benefits	718,399	330,663		704,000	14,399
2000 Series Estimates - Services & Supplies	217,708	67,416		205,000	12,708
3000 Series Estimates - Other Charges	25,000	-		25,000	-
4000 Series Estimates - Fixed Assets	5,000	-		5,000	-
Revenue Estimates	(927,050)	(580,986)		(975,000)	47,950
Air Quality Management District - Total	39,057	(182,906)		(36,000)	75,057

# <u>BU 1942 – Recorder Modernization</u>: Projected to be at budget.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	Differences in NCC
Recorder Modernization	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
1000 Series Estimates - Salaries & Benefits	47,000	44,609		47,000	-
Revenue Estimates	(66,200)	(42,750)		(66,200)	-
<b>Recorder Modernization - Total</b>	(19,200)	1,859		(19,200)	-

#### <u>BU 1944 – Micrographics</u>: Projected to be at budget.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	<b>Differences in NCC</b>
Micrographics	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
1000 Series Estimates - Salaries & Benefits	53,633	31,209		53,633	-
2000 Series Estimates - Services & Supplies	17,261	2,996		17,261	-
Revenue Estimates	(70,894)	(17,500)		(70,894)	-
Micrographics - Total	-	16,705		-	-

## <u>BU 2313 – Sheriff COPS:</u> Projected to be at budget.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	<b>Differences in NCC</b>
Sheriff COPS	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
1000 Series Estimates - Salaries & Benefits	91,556	16,549		91,556	-
2000 Series Estimates - Services & Supplies	8,094	248		8,094	-
5000 Series Estimates - Transfers & Reimbursements	500	500		500	-
Revenue Estimates	(100,150)	(69,462)		(100,150)	-
Sheriff COPS - Total	-	(52,166)		-	-

# <u>BU 2315 – Sheriff Special Projects:</u> Projected to be at budget.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	Differences in NCC
Sheriff Special Projects	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
2000 Series Estimates - Services & Supplies	20,250	-		20,250	-
Revenue Estimates	(20,250)	(5,515)		(20,250)	-
Sheriff Special Projects - Total	-	(5 <i>,</i> 515)		-	-

# <u>BU 2511 – Jail COPS:</u> Projected to be at budget.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	Differences in NCC
Jail COPS	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
2000 Series Estimates - Services & Supplies	24,910	-		24,910	-
5000 Series Estimates - Transfers & Reimbursements	150	150		150	-
Revenue Estimates	(25,060)	(17,393)		(25,060)	-
Jail COPS - Total	-	(17,243)		-	-

# <u>BU 2840 – Fish and Game Commission:</u> Projected to be **\$345** over budget.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	<b>Differences in NCC</b>
Fish & Game Commission	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
2000 Series Estimates - Services & Supplies	60,528	27,703		57,852	2,676
Revenue Estimates	(35,320)	(11,655)		(32,989)	(2,331)
Fish & Game Commission - Total	25,208	16,048		24,863	345

<u>BU 2852 – Planning and Building Special Fund:</u> Projected to be \$55,388 under budget due to a reduction in services & supplies expenses.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	Differences in NCC
Planning & Building Spec Fund	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
2000 Series Estimates - Services & Supplies	197,257	15,942		102,329	94,928
5000 Series Estimates - Transfers & Reimbursements	10,000	-		10,000	-
Revenue Estimates	(97,500)	(30,116)		(57,960)	(39,540)
Planning & Building Spec Fund - Total	109,757	(14,174)		54,369	55,388

<u>BU 2861 – Mobile Spay and Neuter</u>: Projected to be **\$2,760** over budget due to increased supplies and increased staff time offset by an increase in revenue.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	<b>Differences in NCC</b>
Mobile Spay & Neuter Program	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
2000 Series Estimates - Services & Supplies	36,000	19,763		43,360	(7,360)
5000 Series Estimates - Transfers & Reimbursements	15,000	10,243		20,500	(5,500)
Revenue Estimates	(25,000)	(19,652)		(35,100)	10,100
Mobile Spay & Neuter Program - Total	26,000	10,354		28,760	(2,760)

<u>BU 3010 – DOT Administration and Road Maintenance</u>: Projected to be \$42,716 under budget; amounts reflected in the 4000 and 5000 series below are due to replacement of a stolen vehicle.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	Differences in NCC
DOT - Admin & Road Maintenance	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
1000 Series Estimates - Salaries & Benefits	6,585,720	3,012,047		6,585,720	-
2000 Series Estimates - Services & Supplies	2,496,848	934,683		2,496,848	-
4000 Series Estimates - Fixed Assets	483,418	70,727		526,134	(42,716)
5000 Series Estimates - Transfers & Reimbursements	(273,145)	-		(315,861)	42,716
Revenue Estimates	(10,238,618)	(7,494,333)		(10,238,618)	-
DOT - Admin & Road Maintenance - Total	(945,777)	(3,476,877)		(945,777)	-

# <u>BU 3030 – DOT Storm Damage</u>: Projected to be at budget.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	<b>Differences in NCC</b>
DOT Storm Damage	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
2000 Series Estimates - Services & Supplies	395,944	349,354		395,944	-
Revenue Estimates	(316,453)	(287,751)		(316,453)	-
DOT Storm Damage - Total	79,491	61,603		79,491	-

# <u>BU 3041 – DOT Federal and State Projects</u>: Projected to be at budget.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	<b>Differences in NCC</b>
DOT Federal & State Programs	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
2000 Series Estimates - Services & Supplies	10,285,912	4,846,691		10,285,912	-
3000 Series Estimates - Other Charges	167,000	24,650		167,000	-
Revenue Estimates	(8,207,780)	(3,581,561)		(8,207,780)	-
DOT Federal & State Programs - Total	2,245,132	1,289,780		2,245,132	-

### <u>BU 3080 – DOT Round Valley Airport – Restricted Fund</u>: Projected to be at budget.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	Differences in NCC
DOT-Rnd Valley Airport - Restricted Fund	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
5000 Series Estimates - Transfers & Reimbursements	30,000	-		30,000	-
Revenue Estimates	(30,000)	-		(30,000)	-
DOT-Rnd Valley Airport - Restricted Fund - Total	_	-		-	-

#### <u>BU 3090 – Little River Airport Restricted Fund</u>: Projected to be at budget.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	<b>Differences in NCC</b>
DOT- Little River Airport - Restricted Fund		12/31/2016	Adjustments	6/30/2017	(increase/decrease)
5000 Series Estimates - Transfers & Reimbursements	5,000	-		5,000	-
DOT- Little River Airport - Restricted Fund - Total	5,000	-		5,000	-

<u>BU 4050 – Mental Health</u>: With the requested adjustments, the budget unit is projected to be **\$1,548,248** over budget, largely as a result of state audit adjustments this fiscal year. Additionally, the State unexpectedly reduced 2011 Realignment revenues by \$750,000. The Mental Health Fund (1221) currently has an accrued balance of \$3,025,960 which will be utilized to cover revenue reductions as a result of audit recoupments. The requested budget adjustments are a result of program changes resulting from ASO provider changes over the past year. Below is a table showing the audit adjustments that have impacted the FY 2016-17 budget, or which the County has received written confirmation from the Department of Health Care Services (DHCS) that will impact the budget this fiscal year.

#### Mental Health Audit Adjustments within FY 2016-17

Audit Date	Credit/(Deduction)	Date of Receipt
FY 06-07	2,379,160.00	March 2017*
FY 09-10	655,631.00	November 2016
FY 09-10	(1,087,947.00)	January 2017
FY 09-10	419,614.10	February 2017
	2,366,458	

\*County Auditor received written correspondence from DHCS with a projected date of receipt.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	Differences in NCC
Mental Health	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
1000 Series Estimates - Salaries & Benefits	3,835,010	1,415,116	(720,932)	3,114,078	-
2000 Series Estimates - Services & Supplies	2,076,470	629,384	(363,091)	1,713,379	-
3000 Series Estimates - Other Charges	16,108,254	7,488,623	1,129,458	17,237,712	-
4000 Series Estimates - Fixed Assets	-	-	40,000	40,000	-
5000 Series Estimates - Transfers & Reimbursements	(752,460)	-	-	(752,460)	-
Revenue Estimates	(21,267,274)	(1,325,172)	1,462,813	(19,804,461)	-
Mental Health Total	-	8,207,950	1,548,248	1,548,248	-

<u>BU 4051 – Mental Health Services Act</u>: Projected to be \$374,478 under budget due to a combination of salary savings and lower than expected program costs.

	2016-2017	2016-2017		2016-2017	Differences in NCC
	Revised	Actuals	Mid-Year Adjustments	Projected	
Mental Health Services Act	Budget	12/31/2016		6/30/2017	(increase/decrease)
1000 Series Estimates - Salaries & Benefits	213,362	60,296		156,935	56,427
2000 Series Estimates - Services & Supplies	3,024,745	97,199		2,760,890	263,855
3000 Series Estimates - Other Charges	25,000	-		25,000	-
4000 Series Estimates - Fixed Assets	-	-		-	-
5000 Series Estimates - Transfers & Reimbursements	2,992,012	1,474,680		2,937,816	54,196
Revenue Estimates	(3,877,716)	(1,653,552)		(3,877,716)	-
Mental Health Total	2,377,403	(21,377)		2,002,925	374,478

<u>BU 4511 – Landfill Closures</u>: Projected to be at budget.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	<b>Differences in NCC</b>
Landfill Closure	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
2000 Series Estimates - Services & Supplies	1,041,126	226,271		1,041,126	-
4000 Series Estimates - Fixed Assets	9,000	-		9,000	-
Revenue Estimates	(445,000)	(17,298)		(445,000)	-
Landfill Closure - Total	605,126	208,974		605,126	-

<u>BU 6110 – Library</u>: Projected to be \$418,130 under budget due to salary savings, reduction in services & supplies and increased revenue.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	Differences in NCC
Library	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
1000 Series Estimates - Salaries & Benefits	1,948,926	863,771		1,859,368	89,558
2000 Series Estimates - Services & Supplies	1,260,302	361,044		1,092,557	167,745
4000 Series Estimates - Fixed Assets	46,000	28,739		46,000	-
5000 Series Estimates - Transfers & Reimbursements	121,150	-		121,150	-
Revenue Estimates	(3,064,872)	(1,957,420)		(3,225,699)	160,827
	311,506	(703,866)		(106,624)	418,130

# <u>BU 8010 – Debt Service - Certificates of Participation (COPS)</u>: Projected to be at budget.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	<b>Differences in NCC</b>
Debt Service COPs	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
2000 Series Estimates - Services & Supplies	3,410	2,385		3,410	-
3000 Series Estimates - Other Charges	1,871,185	-		1,871,185	-
Revenue Estimates	(1,874,595)	(1,466,893)		(1,874,595)	-
Debt Service COPs - Total	-	(1,464,508)		-	-

# <u>BU 8011 – Pension Obligation Bonds</u>: Projected to be at budget.

	2016-2017	2016-2017		2016-2017	
	Revised	Actuals	Mid-Year	Projected	Differences in NCC
Debt Service - POBs	Budget	12/31/2016	Adjustments	6/30/2017	(increase/decrease)
2000 Series Estimates - Services & Supplies	2,350	-		2,350	-
3000 Series Estimates - Other Charges	7,874,704	6,190,365		7,874,704	-
Revenue Estimates	(7,891,000)	(3,666,510)		(7,891,000)	-
Debt Service - POBs - Total	(13,946)	2,523,855		(13,946)	-

Contracts with seven Mendocino	County baraaining units are	current; MCPAA is in negotiations.
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As of January 23, 2017									
Bargaining Unit	Employee Count 1/23/17*	Contract Status	Contract Start Date	Contract End Date					
Confidential	30	Current	9/1/2015	8/31/2017					
Department Heads	15	Current	9/1/2015	8/31/2018					
DSA	142	Current	7/1/2014	6/30/2017					
Management	52	Current	10/1/2015	9/30/2017					
MCLEMA	9	Current	7/1/2014	6/30/2017					
МСРАА	28	In negotiations	1/1/2015	12/31/2016					
МСРЕА	49	Current	10/1/2015	9/30/2017					
SEIU	755	Current	7/1/2015	6/30/2017					
Unrepresented**	26	Current	9/1/2015	8/31/2018					

\* Does Not Include Extra Help

\*\*Tied to Department Heads Bargaining Group

Acronym Definitions:

DSA: Deputy Sheriffs Association MCLEMA: Mendocino County Law Enforcement Management Association MCPAA: Mendocino County Public Attorneys Association MCPEA: Mendocino County Probation Employees Association SEIU 1021: Service Employees' International Union, Local 1021 SEIU ULTCW: Service Employees' International Union, United Long Term Care Workers

#### HUMAN RESOURCES UPDATE

**Recruitment Summary:** Between July 1, 2016 – December 31, 2016 Human Resources received 338 staffing requests, conducted 171 recruitments, received and screened 3006 applications, conducted 171 examinations, and prepared 145 certifications. During this time period, the County hired 132 new employees and had 122 employee terminations.

**Leadership Initiative:** The Executive Office hosts a quarterly expanded leadership meeting where department heads, managers and supervisors involved in leadership activities are invited to attend. Each meeting includes a presentation on relevant leadership topics such as developing functional teams, career planning, and high performance organizations. Meeting attendance continues to grow as more employees participate in the work of leadership.

The Leadership Book Club meets every other Thursday from 12:00 pm - 1:00 pm at 501 Low Gap Road. Over the past 6 months, the book club has completed 3 books, including a work book, with approximately 60 employees participating in activities.

As part of the on-going Leadership Development Initiative, Mendocino County will co-host an annual joint training session with Humboldt County on April 28th, 2017. This will be a one-day seminar with Futurist, Dr. Mary O'Hara-Devereaux, currently a best-selling author, and inspirational speaker. Dr. O'Hara-Devereaux's forecasts have enabled organizations to face the future with proactive strategies and aggressive innovations. We look forward to offering this opportunity to County employees as we continue the series of co-sponsored training events with Humboldt County.

The newly formed Mendocino County Executive Leadership Team (MCELT) meets at least monthly for the purpose of addressing cross-organizational issues that have significant long term impacts. MCELT is responsible for developing, implementing and maintaining policies and programs that align with the Leadership Philosophy. County employees participating in Leadership activities have identified several opportunities for improvement. MCELT has ranked the top issues and will be working with the Expanded Leadership Team to develop work groups to take on identified projects.

**Human Resources Integration with Health & Human Services Agency Staff Resources:** Human Resources continues to work closely with HHSA Administration to streamline and improve services related to employee hiring, training and discipline, and to develop meaningful reports to analyze and improve hiring and retention practices.

<u>County-Wide Training Program</u>: There were a total of 267 training seats filled by County employees during the first six months of the 2016/17 Fiscal Year. Classes included: Introduction, Intermediate and Advanced Excel, Advanced Facilitation Skills, and Intermediate Word. Supervisory skills classes included Conflict Resolution, Performance Evaluation, and Maximizing Supervisory Skills for the First Line Supervisor. During the next quarter, additional basic skills classes will be offered in the following areas: Emotional Intelligence, Professional Communication/Team Work Skills, Public Speaking/Presentation Skills, Improving Communication, Business Writing, and Stress management. The following link contains the list of employee training opportunities: <a href="http://www.co.mendocino.ca.us/hr/training.htm">http://www.co.mendocino.ca.us/hr/training.htm</a>.

**Wellness and Benefits:** 634 County employees and their covered dependents participated in on-site health screening this year. 507 employees completed step one requirements for the wellness incentive program which qualifies them for discounts on their health care premiums. MCWOW saw record high participation in their on-site Challenges this year with 371 participants in the Walktober wellness challenge and 313 in our Holiday Holdout challenge.

# **Recommended Actions:**

- 1. Accept the Fiscal Year 2016-2017 Mid-Year Report as presented.
- 2. Adopt Resolution Amending the FY 2016-17 Adopted Budget.

# County of Mendocino BU 1000 Revenue Forecast For Fiscal Year 2016-17

Revenue Description		2012/13 Adopted Budget	2012/13 Actual	2013/14 Adopted Budget	2013/14 Actual	2014/15 Adopted Budget	2014/15 Actual	2015/16 Adopted Budget	2015/16 Actual	2016/17 Adopted Budget	2016/17 Actual thru 12/31/2016	2016/17 Projected Auditor
Current Secured Property Tax	821110	28,450,000	28,021,871	28,500,000	28,470,016	28,980,000	29,763,529	30,500,000	30,730,136	31,526,000	17,610,406	31,750,000
Current Unsecured Property Tax	821120	1,027,000	990,837	960,000	1,036,384	1,020,000	961,540	960,000	1,005,803	1,000,000	995,371	1,000,000
Current Supplemental Roll Taxes	821130	-	(141,357)	-	126,805	128,000	249,292	250,000	327,276	250,000	163,059	325,000
Prior Year Secured Taxes	821210	-	1,548,638	-	142,883	140,000	(12,096)	-	(2,731)	-	-	-
Prior Year Unsecured Taxes	821220	100,000	60,659	80,000	28,573	25,000	65,483	50,000	44,674	50,000	20,183	50,000
Penalties & Cost on Delinquent Taxes	821400	660,000	617,764	600,000	751,558	650,000	729,599	600,000	696,543	650,000	20,044	650,000
Sales and Use Tax - County 1% Share	821500	3,500,000	3,605,583	3,750,000	3,917,219	4,200,000	4,491,936	4,700,000	5,325,470	4,100,000	2,277,334	4,750,000
Sales and Use Tax - Public Safety	821510	6,000,000	6,368,096	6,700,000	6,558,646	6,700,000	7,049,260	7,200,000	6,888,143	-	-	-
Timber Yield Taxes	821600	250,000	262,473	210,000	240,504	250,000	334,076	300,000	381,912	325,000	297,861	325,000
Highway Property Rentals	821700	-	3,475	-	2,239	-	-	-	-	-	-	-
Room Occupancy Tax	821701	3,600,000	3,617,553	3,700,000	3,855,504	3,900,000	4,491,130	4,400,000	4,944,101	4,900,000	2,315,790	4,900,000
Property Transfer Tax	821702	400,000	395,302	420,000	446,610	450,000	521,472	500,000	791,430	600,000	296,434	600,000
Property Tax In Lieu of VLF Revenues	821704	9,882,962	9,882,962	10,007,487	10,007,487	10,180,000	10,203,634	10,517,000	10,516,886	10,750,000	-	10,750,000
Property Tax In Lieu of Sales Tax (Triple Flip)	821705	1,239,977	1,239,977	1,233,601	1,233,601	1,234,000	1,423,231	554,200	554,203	-	-	-
Williamson Act Replacement Tax	821706	500,000	455,051	460,000	442,987	440,000	458,533	450,000	487,555	480,000	287,558	500,000
Franchise Fees	822210	730,000	722,223	725,000	744,938	725,000	757,841	750,000	777,701	750,000	50,120	750,000
Forfeiture and Penalties	823300	-	-	-	41,518	-	2,221	-	-	-	-	-
Interest Income	824100	130,000	201,618	175,000	161,387	200,000	123,905	100,000	218,285	110,000	54,510	200,000
Motor Vehicle In Lieu	825150	-	39,189	-	32,434	30,000	31,306	30,000	29,876	30,000	-	30,000
SB90 Reimbursement (State Mandated Cost)	825398	-	250	-	1,502	347,070	347,070	-	-	-	-	-
Open Space Subvention (Williamson Act)	825454	-	-	-	-	-	-	-	-	-	-	-
Homeowner's Property Tax Exemption	825481	305,000	306,713	307,000	300,233	300,000	303,601	300,000	295,028	300,000	-	300,000
State Other: (State Roundabout Tax Shift)	825490	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000
Federal Grazing Fees	825650	-	118	-	116	-	1,138	-	1,421	-	-	-
Federal Land In Lieu Taxes	825660	489,300	489,299	535,879	535,879	591,815	591,815	558,500	606,453	550,000	630,421	650,000
Federal Other	825670	1,000	1,338	1,000	1,278	1,200	1,337	1,300	1,301	1,200	1,349	1,349
Other Government Agency Revenue (County RDA return)	825810	70,000	39,890	65,000	168,553		-	-	-	-	-	-
Solid Waste Fee	826315	-	-	-	-	-	-	-	-	-	-	-
County Cost Plan Charges/Property Tax Admin Fee	826402	730,802	664,276	518,000	599,630	720,000	882,488	1,067,800	1,025,867	1,310,665	-	1,310,665
Prior Year Revenue	827400	-	-	-	-	-	2,678,496	223,000	264,979	-	2,153	5,000
Sale of Fixed Assets	827500	-	45,196	5,104	82,104		33,679		45,034	-	13,660	13,660
Other Sales	827600	-	-	-	-	-	-	-	-	-	-	-
Card Rebate Programs - US Bank & Bank of America	827700	4,000	7,707	4,000	23,485	35,000	59,093	56,700	58,322	55,000	27,918	75,000
Refund Jury & Witness Fees	827701	-	15	-	34	-	15	-	45	-	-	275
Donations	827707	-	-	-	-	-	-	-	-	-	-	-
Tobacco Settlement Funds	827715	780,000	1,176,569	780,000	773,492	770,000	765,727	765,700	757,118	760,000	-	760,000
Operating Transfers In (Mental Health A-87)	827802	402,693	402,857	453,000	448,033	386,558	205,525	138,100	138,190	-	-	-
Total		59,382,734	61,156,139	60,320,071	61,305,633	62,533,643	67,645,875	65,102,300	67,041,020	58,627,865	25,194,172	59,825,949

#### **RESOLUTION NO. 17-**

# RESOLUTION AMENDING THE FY 2016-17 ADOPTED BUDGET OF THE BOARD OF SUPERVISORS BY ADJUSTING REVENUES AND APPROPRIATIONS

WHEREAS, on June 21, 2016 the Board of Supervisors adopted Resolution No. 16-068 which adopted the FY 2016-17 County Budget, and as further amended on November 14, 2016 by adopting Resolution No. 16-137; and

WHEREAS, Section 29130 of the Government Code provides for appropriation of unanticipated revenue by a four-fifths vote of the Board of Supervisors; and

WHEREAS, Sections 29125, 29126, 29126.1 and 29130 of the Government Code provides authority for the Board of Supervisors to transfer and revise appropriations, cancel unused appropriations, transfer unused appropriations to contingencies, reduce revenue estimates and cancel and appropriate designations and reserves other than the general reserve; and

WHEREAS, revenue estimates and appropriations within the FY 2016-17 Budget have been reviewed and approved by the Chief Executive Officer and Auditor-Controller based on information which has become available since the time of adoption of the budget, and it is recommended that the Board of Supervisors approve certain revisions to the budget; and

NOW, THEREFORE, BE IT RESOLVED by the Mendocino County Board of Supervisors that amendments to the Fiscal Year 2016-17 Adopted Budget of the County of Mendocino, as shown in Attachment A, entitled "FY 2016-17 2nd Quarter Budget Adjustments" are hereby ordered and approved.

The foregoing Resolution introduced by Supervisor , seconded by Supervisor , and carried this day of , 2017, by the following vote:

AYES: NOES: ABSENT:

WHEREUPON, the Chair declared said Resolution adopted and SO ORDERED.

ATTEST: CARMEL J. ANGELO Clerk of the Board

Deputy

John McCowen, Chair Mendocino County Board of Supervisors

I hereby certify that according to the provisions of Government Code section 25103, delivery of this document has been made.

APPROVED AS TO FORM: KATHARINE L. ELLIOTT County Counsel

BY: CARMEL J. ANGELO Clerk of the Board

Deputy

# FY 2016-17 2nd Quarter Budget Adjustments

Fund	BU	Department	Account	Revenue Adjustments	2nd Qtr. Adj.	Adopted Budget	New Total
4480	0448	District Attorney	827801	Victim Advocacy & Outreach	(175,000)	-	(175,000)
1100	2860	Animal Care	826390	Other Charges	(28,650)	(50,000)	(78,650)
1100	2860	Animal Care	827600	Other Sales	(150)	(200)	(350)
1100	2860	Animal Care	827707	Donation	(7,500)	(2,500)	(10,000)
1100	2860	Animal Care	827802	Operating Transfer In	(7,000)	(15,000)	(22,000)
1100	4010	PH Admin	825341	Realignment Health Services	(74,719)	(1,006,240)	(1,080,959)
1100	4010	PH Admin	827801	Grant Revenue	(50,000)	(83,398)	(133 <i>,</i> 398)
1100	4012	SUDT	825393	State Aid - Drug & Alc	(43,353)	(1,093,751)	(1,137,104)
1100	4013	PH Nursing	825341	Realignment Health Services	(25,701)	(1,605,244)	(1,630,945)
1100	4070	Hosp & Med Svc	825670	Federal Revenue Other	(375,000)	(3,593,863)	(3,968,863)
1221	4050	Mental Health	824100	Interest	16,000	5,000	21,000
1221	4050	Mental Health	825330	State Aid	733,558	(6,317,127)	(5,583,569)
1221	4050	Mental Health	825331	Medi-Cal Mental Health	1,087,947	(7,804,595)	(6,716,648)
1221	4050	Mental Health	825344	Other Charges	(34,942)	-	(34,942)
1221	4050	Mental Health	826390	Other Charges	181,076	(287,746)	(106,670)
1221	4050	Mental Health	827700	Other	(10,000)	-	(10,000)
1221	4050	Mental Health	827802	Operating Transfer In	(510,826)	(2,857,012)	(3,367,838)

**Total Revenue** 

675,740

						Adopted	
Fund	BU	Department	Account	Approp. Adjustments	2nd Qtr. Adj.	Budget	New Total
4480	0448	District Attorney	861011	Regular Employees	52,780	-	52,780
4480	0448	District Attorney	861021	Co Cont Retirement	15,106	-	15,106
4480	0448	District Attorney	861022	Co Cont OASDI	3,016	-	3,016
4480	0448	District Attorney	861023	Co Cont Medicare	702	-	702
4480	0448	District Attorney	861024	Co Cont Retire Incr	5,356	-	5,356
4480	0448	District Attorney	861030	Co Cont Health Ins	9,360	-	9,360
4480	0448	District Attorney	862170	Office Expense	190	-	190
4480	0448	District Attorney	862187	Education & Train.	833	-	833
4480	0448	District Attorney	862189	Prof. & Spec. Svs.	87,657	-	87,657
1100	2860	Animal Care	862050	Clothing & Personal Items	(1,000)	1,000	-
1100	2860	Animal Care	862130	Building Maint	(25,000)	25,000	-
1100	2860	Animal Care	862140	Medical Supplies	35,000	66,500	101,500
1100	2860	Animal Care	862189	Prof. & Spec. Svs.	34,300	98,700	133,000
1100	4010	PH Admin	861011	Regular Employees	35,090	1,058,951	1,094,041
1100	4010	PH Admin	861021	Retirement	6,043	303,626	309,669
1100	4010	PH Admin	861022	OASDI	6,212	62,756	68,968
1100	4010	PH Admin	861023	OASDI-Medicare	1,481	14,675	16,156
1100	4010	PH Admin	861024	Retirement Incr.	3,228	118,412	121,640
1100	4010	PH Admin	861030	Health Insurance	5,765	172,267	178,032
1100	4010	PH Admin	862060	Communications	60	13,425	13,485
1100	4010	PH Admin	862170	Office Expense	3,150	25,215	28,365
1100	4010	PH Admin	862189	Prof. & Spec. Svs.	35,534	400,512	436,046

1100	4010	PH Admin	862230	Information Tech. Equip.	12,457	707,990	720,447
1100	4010	PH Admin	862239	Special Dept. Exp.	642	19,500	20,142
1100	4010	PH Admin	865802	Operating Transfers Out	15,057	22,305	37,362
1100	4012	SUDT	864370	Equipment	7,952	24,000	31,952
1100	4012	SUDT	865802	Operating Transfers Out	35,401	-	35,401
1100	4013	PH Nursing	864370	Equipment	12,714	81,000	93,714
1100	4013	PH Nursing	865802	Operating Transfers Out	12,987	62,803	75,790
1100	4070	Hosp & Med Svc	865802	Operating Transfers Out	375,000	-	375,000
1221	4050	Mental Health	861011	Regular Employees	(435,705)	2,222,956	1,787,251
1221	4050	Mental Health	861012	Extra Help	(1,574)	53,593	52,019
1221	4050	Mental Health	861013	Overtime	17,600	-	17,600
1221	4050	Mental Health	861021	Retirement	(125,447)	634,178	508,731
1221	4050	Mental Health	861022	OASDI	(39,117)	132,756	93,639
1221	4050	Mental Health	861023	OASDI-Medicare	(6,216)	31,855	25,639
1221	4050	Mental Health	861024	Retirement Incr.	(43,743)	238,002	194,259
1221	4050	Mental Health	861030	Health Insurance	(86,730)	377,401	290,671
1221	4050	Mental Health	862060	Communications	(18,060)	39,000	20,940
1221	4050	Mental Health	862080	Food	(4,100)	6,600	2,500
1221	4050	Mental Health	862120	Equipment Maint.	(5,000)	5,000	-
1221	4050	Mental Health	862140	Medical Supplies	(25,000)	35,000	10,000
1221	4050	Mental Health	862150	Memberships	5,341	-	5,341
1221	4050	Mental Health	862170	Office Expense	(8,700)	60,100	51,400
1221	4050	Mental Health	862182	Data Processing Services	(66,740)	75,300	8,560
1221	4050	Mental Health	862185	Medical Services	161,996	365,000	526,996
1221	4050	Mental Health	862187	Education & Train.	(6,500)	8,500	2,000
1221	4050	Mental Health	862189	Prof. & Spec. Svs.	(178 <i>,</i> 593)	491,994	313,401
1221	4050	Mental Health	862190	Publ. & Legal Notices	20,500	7,500	28,000
1221	4050	Mental Health	862200	Rents & Leases-Equip	(1,140)	1,140	-
1221	4050	Mental Health	862230	Information Tech. Equip.	(45,243)	115,000	69,757
1221	4050	Mental Health	862239	Special Dept. Exp.	(160,941)	403,513	242,572
1221	4050	Mental Health	862250	Travel & Trans.	2,100	30,000	32,100
1221	4050	Mental Health	862253	Travel & Trans.(out)	(32,644)	43,300	10,656
1221	4050	Mental Health	862260	Utilities	(367)	35,500	35,133
1221	4050	Mental Health	863113	Pmnts to other gov.	(223,542)	500,000	276,458
1221	4050	Mental Health	863162	Residential Care	1,353,000	1,000,000	2,353,000
1221	4050	Mental Health	864370	Equipment	40,000	· ·	40,000

Total Expenses	872,508		
Total Revenue	675,740	-	-
Total All Funds Net Adjustments	1,548,248	-	-

# Total General Fund (1000) Net Adjustment

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Lloyd Weer

Auditor-Controller

March 2, 2017

Carmel J. Angelo County Executive Officer March 2, 2017